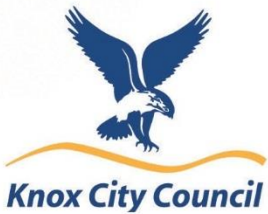


# KNOX

your city



## Proposed Budget 2021-22

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# Mayor & CEO's Introduction

On behalf of Knox City Council, we are pleased to present the proposed Annual Budget for 2021-22.

The 2021-22 budget outlines the broad range of services provided by Council at this incredibly significant time. These services range from early years programs, support for older residents, and providing service for the vulnerable members of the community, through to urban planning and critical infrastructure delivery.

This year has presented us with continued challenges as a result of the coronavirus (COVID-19) pandemic. Undoubtedly, these challenges have been far reaching and have touched all Knox residents, businesses, community groups and the wider community in different ways.

The budget proposes a 1.5 percent rate increase as Council aims to balance, the best it can, the financial pressures facing our community with the need for continued investment in community services, infrastructure and reinvigorating the local economy.

The 2021-22 proposed budget supports a number of key initiatives including:

- Respond to emerging social and health issues caused through COVID-19
- Prioritise mental health and wellbeing initiatives
- Support the implementation of the State Government Reform for the roll out of 3 year old kindergarten in the Knox municipality
- Implementation of Year 1 actions of the Climate Response Plan

Council will continue to deliver critical infrastructure, with a capital works program of \$125.98 million in 2021-22 including \$75.23 million in upgrades and renewals.

Some of the major projects funded in this year's budget include:

- \$23.9 million to improve parks, reserves and community facilities including:
  - \$8.5 million on Knox Regional Netball centre,
  - \$3.2 million in playground and recreation reserve upgrades across 10 locations, and
  - \$1.1 million on floodlighting at Knox Park Athletics Track, Kings Park oval, Lewis Park oval and Templeton Reserve.
- \$15.4 million to improve and expand community buildings including \$4.8 million on Fairpark Reserve pavilion.
- \$18.1 million on civil infrastructure including:
  - \$9.0 million on roads,
  - \$4.4 million on footpath and cycleway renewal and upgrades, and
  - \$4.1 million on drainage for flood mitigation and renewal.
- A second instalment of \$12.5 million towards the new basketball courts and gymnasium at Knox Regional Sports Park, to be delivered by the Victorian Government.

The 2021-22 draft budget was developed through a rigorous process of consultation and review, and Council endorses it as financially responsible. Council has always been committed to ensuring that you, as the ratepayer, get the best value for your money. We welcome your feedback on this budget to help us ensure it reflects community needs. This can be done by making a public submission until 5pm 26 May 2021. There will also be an opportunity to be heard at the public submissions hearing on 7 June 2021 at 6.30pm.

**Cr Lisa Cooper**  
**Mayor**

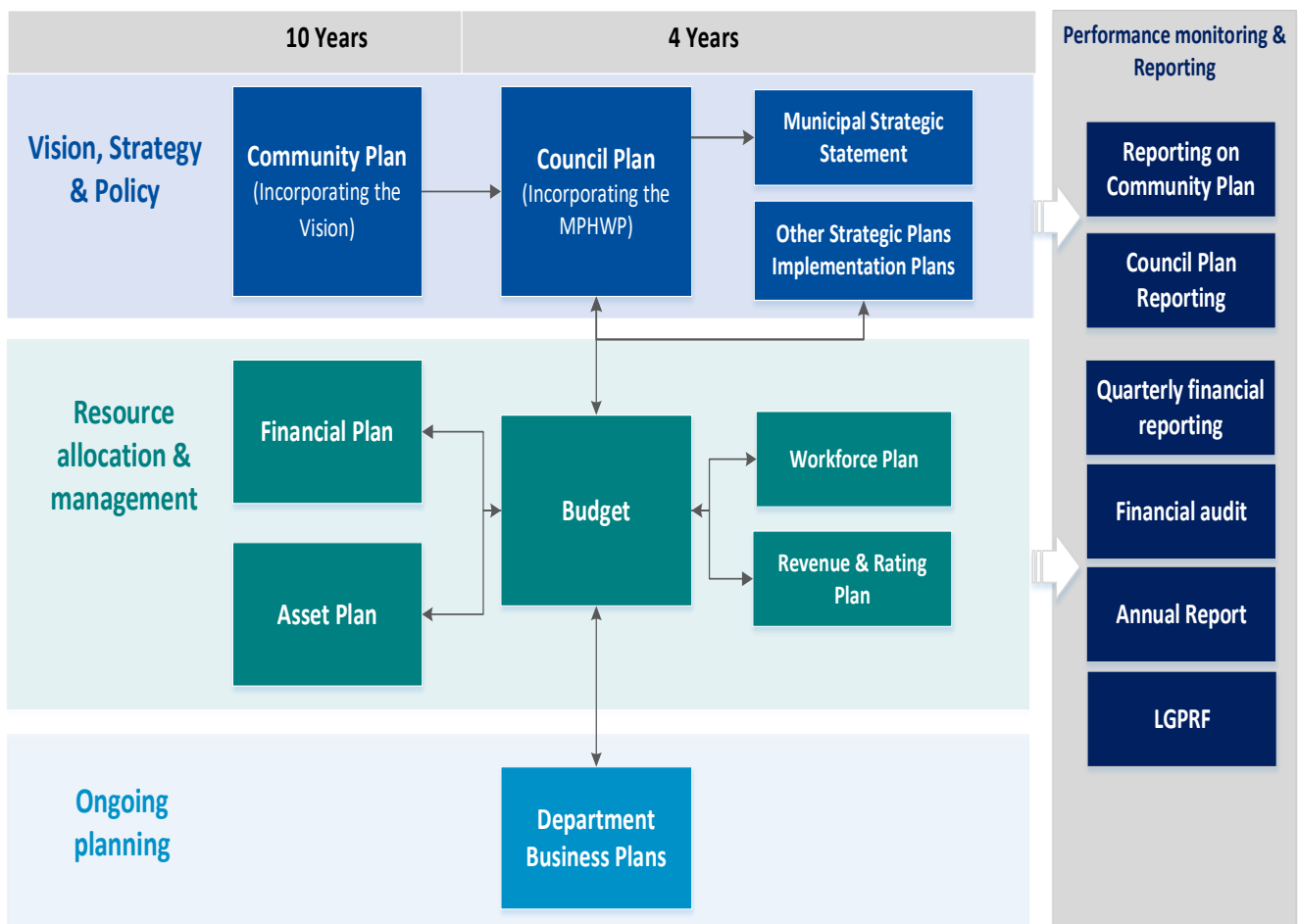
**Tony Doyle**  
**Chief Executive Officer**

## Link to the Community and Council Plans

This section describes how the Budget links to the achievement of the Community and Council Plans within an overall integrated planning and reporting framework. This framework guides Council in identifying community needs and aspirations over the long term (Community and Financial Plans), medium term (Council Plan, Workforce Plan, and Revenue and Rating Plan) and short term (Budget) and then holding itself accountable (Annual Report).

## Planning and Accountability Framework

The Budget is a rolling four-year plan that outlines the financial and non-financial resources that Council requires to achieve the key directions described in the Council Plan. The diagram below depicts Knox's integrated planning and reporting framework. At each stage of the integrated planning and reporting framework there are opportunities for community and stakeholder input. This is important to ensure transparency and accountability to both residents and ratepayers.



## Our Community Vision

Knox's ten year community vision was developed with and for the community and forms part of the Community Plan 2021-31. The Community Plan 2021-31 and Council Plan 2021-25 are currently under development and will be adopted by 31 October 2021.

**Knox: where we connect with our people and our environment, ensuring they are safe, supported and have every opportunity to thrive.**

## Key Directions

Together with the community, Council identified five key directions, with associated strategies, as the framework for progressing towards achievement of the vision.

### Opportunity and innovation

Knox strives to be a city of opportunity, embracing innovation and change, and providing local learning and employment opportunities for all. It's a place where people and business can thrive.

### Neighbourhoods, housing and infrastructure

Building on what's great about our city, Knox's housing and infrastructure will meet the changing needs of our community.

### Natural environment and sustainability

Knox's environment is protected and enhanced to ensure sustainability for future generations.

### Connection, resilience and wellbeing

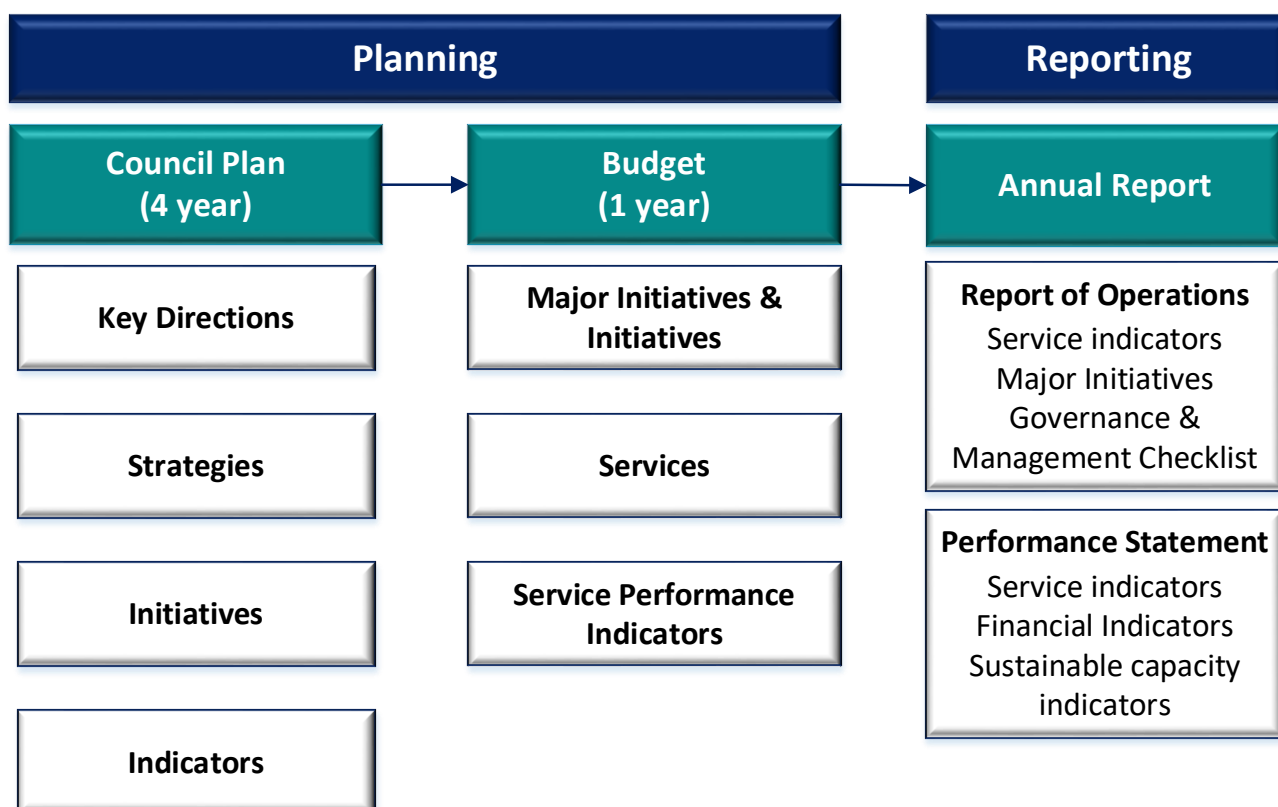
Knox is a place to call home. Our community is strong, healthy and we support and respect each other.

### Civic engagement and integrity

Knox Council is a trusted and respected leader in our community, acting appropriately and ensuring all voices are heard

## Services and Service Performance Indicators

This section provides a description of the services and initiatives to be funded in the Budget for the 2021-22 year and how these will contribute to achieving the key directions outlined in the Council Plan. It also describes several initiatives and service performance outcome indicators for key areas of Council's operations. Council is required by legislation to identify major initiatives, initiatives and service performance outcome indicators in the Budget and report against them in their Annual Report to support transparency and accountability. The relationship between these accountability requirements in the Council Plan, the Budget and the Annual Report is shown below





## Opportunity & Innovation

Knox strives to be a city of opportunity, embracing innovation and change, and providing local learning and employment opportunities for all. It's a place where people and business can thrive.

### Strategies

The strategies we will undertake to achieve success in this area are:

**Maximise the local economy by supporting existing businesses and attracting new investment**

**Encourage and support opportunities for skills development and lifelong learning for all people in Knox**

**Support organisations in Knox to navigate recovery and new ways of working**

### Services

The services, major initiative, initiatives and service performance indicators are described below.

Service		2019-20 Actual \$'000	2020-21 Forecast \$'000	2021-22 Budget \$'000
<b>Economic Development</b>				
The Economic Development service aims to realise Knox's potential as a prosperous, sustainable economy. It provides an integrated approach to information, advice and action to generate local employment opportunities, encourage and attract new investment, and position the municipality as a leading vibrant and diverse place of business. The services focuses on initiatives and projects around business support, partnerships and alliances, investment facilitation and research. The service contributes to the overall health and wellbeing of the Knox Community.	<b>Inc</b>	21	502	13
	<b>Exp</b>	1,276	2,331	1,540
	<b>Net Deficit</b>	1,255	1,829	1,527
<b>Investment &amp; Partnership</b>				
This service creates the projects and implementation frameworks required to help Council activate its priorities from the Community and Council Plans. The service employs a venture planning and partnership building approach to align people, capital and ambition to create a sustainable and resilient City.	<b>Inc</b>	0	0	0
	<b>Exp</b>	451	500	486
	<b>Net Deficit</b>	451	500	486



Service		2019-20 Actual \$'000	2020-21 Forecast \$'000	2021-22 Budget \$'000
<b>Innovation</b>				
The Innovation service is responsible for the development and deployment of strategies to support the organisation transforming to a customer centric, innovative, continuous improvement capable organisation. The service is responsible for the development, deployment and support of Knox LEAN and other innovation methods as developed and assessed suitable for Council. The team tracks and reports the organisational activity and benefits associated with the programs.	<b>Inc</b>	0	0	0
	<b>Exp</b>	693	142	768
	<b>Net</b>	693	142	768
	<b>Deficit</b>			
<b>TOTAL</b>				
	<b>Inc</b>	<b>21</b>	<b>502</b>	<b>13</b>
	<b>Exp</b>	<b>2,419</b>	<b>2,973</b>	<b>2,795</b>
	<b>Net</b>	<b>2,399</b>	<b>2,471</b>	<b>2,782</b>
	<b>Deficit</b>			

## Initiatives

### Major Initiative

Implement business recovery programs identified through Knox recovery planning and continue to monitor the impacts of COVID to inform future programs.

Coordinate the implementation of the Retail Activation Strategy.

### Initiatives

Support, connect and strengthen the creative industry sector through arts, cultural and economic development programs.

Support the implementation of the State Government Reform for the roll out of 3 year old kindergarten in the Knox municipality.

# Neighbourhoods, housing and infrastructure

Building on what's great about our city, Knox's housing and infrastructure will meet the changing needs of our community.

## Strategies

The strategies we will undertake to achieve success in this area are:

**Plan for and support diverse housing to meet changing community needs**

**Create, enhance and maintain places and spaces for people to live, work, play and connect**

**Provide, maintain and advocate for accessible and sustainable ways to move around Knox**

## Services

The services, major initiative, initiatives and service performance indicators are described below.

Service		2019-20 Actual \$'000	2020-21 Forecast \$'000	2021-22 Budget \$'000
<b>Asset Management</b>				
The Asset Management service provides strategic direction for asset management incorporating the development of processes and systems to maintain and regularly update Council's asset register and management system, collection of asset condition data and the development and implementation of strategic asset management plans for all asset categories. The service also provides asset preservation and protection functions in areas associated with subdivision, private developments; Council capital infrastructure projects and works undertaken by service authorities; contractors and government agencies. The service also manages the coordination, planning, development and monitoring of the delivery of Council's Capital Works Program.	<b>Inc</b>	6	0	0
	<b>Exp</b>	1,429	1,727	1,589
	<b>Net Deficit</b>	1,423	1,727	1,589
<b>Building</b>				
Council's Building service provides for building assessment and regulatory services in accordance with the Building Act 1993 and other relevant legislation. The service issues Building Permits, performs building inspections, responds to complaints with inspections; and performs swimming pool inspections.	<b>Inc</b>	838	953	1,235
	<b>Exp</b>	1,394	1,411	1,428
	<b>Net Deficit</b>	555	458	193

Service		2019-20 Actual \$'000	2020-21 Forecast \$'000	2021-22 Budget \$'000
<b>Community Transport</b>				
Council's Community Transport service offers residents who are older, who have a disability and/or are in other ways disadvantaged, to be engaged in community life through the provision of transport. The buses in operation enable people to do activities such as shopping, participate in senior citizen clubs or go to the library. The Community Transport Service is also used to transport residents to attend Council events, for the Council induction program and other Council activities.	<b>Inc</b>	21	7	28
	<b>Exp</b>	281	282	349
	<b>Net Deficit</b>	260	274	321
<b>Facilities</b>				
Facilities provides building services, including capital construction, programmed and reactive maintenance and ancillary services (e.g. graffiti control, security, essential safety measures) for all Council buildings; internal architectural advice and building management services on land where Council has an interest.	<b>Inc</b>	50	13	14
	<b>Exp</b>	3,120	2,707	2,729
	<b>Net Deficit</b>	3,070	2,694	2,715
<b>Major Initiatives</b>				
The Major Initiatives Unit provides for the delivery of major projects supplementing the full program of capital projects being delivered by the various delivery teams across Council. The Unit utilises a combination of internal and specialist skills – and include architectural, quantity surveying, project management, construction management, specialist engineering and site supervision services.	<b>Inc</b>	0	0	0
	<b>Exp</b>	331	274	350
	<b>Net Deficit</b>	331	274	350
<b>Municipal Strategic Social Planning</b>				
The Municipal Strategic Social Planning service supports the planning and implementation of the Community and Council Plans and related Council strategic plans and enables Council and community partners to make informed, effective decisions. The service conducts research, strategic planning, analysis and community consultation to identify relevant data to inform the development of evidence-based social policy and strategic planning responses and strategies for Council. This Service supports and advises on service planning and community facility development within Knox service and facility proposals.	<b>Inc</b>	40	3	0
	<b>Exp</b>	445	448	278
	<b>Net Deficit</b>	405	445	278

Service		2019-20 Actual \$'000	2020-21 Forecast \$'000	2021-22 Budget \$'000
<b>Open Space Management</b>				
Open Space Management provides planning, design, consultation and implementation of enhanced passive open space. The service also includes the development of policy and provision of planning and landscape architectural design expertise for other areas of Council.	<b>Inc</b>	316	235	206
	<b>Exp</b>	11,288	11,615	11,706
	<b>Net Deficit</b>	10,972	11,379	11,500
<b>Operations</b>				
Operations is responsible for the management and delivery of maintenance services and delivery of new, renewed and upgraded Council infrastructure assets. This includes Parks Services, Works Services, Construction, and Fleet Management. The service provides well maintained infrastructure assets that meet present day and future needs of the community, in compliance with various Acts and regulations and Council policies.	<b>Inc</b>	211	286	241
	<b>Exp</b>	3,349	2,912	3,371
	<b>Net Deficit</b>	3,138	2,626	3,130
<b>Planning</b>				
The Planning Approvals service provides for statutory planning assessment and enforcement and regulatory services under of the Planning and Environment Act and related Acts and Regulations.	<b>Inc</b>	1,644	1,696	1,810
	<b>Exp</b>	3,345	3,439	3,740
	<b>Net Deficit</b>	1,701	1,742	1,930
<b>Social and Community Infrastructure</b>				
The Social and Community Infrastructure service supports the organisation through an integrated approach to the development of community infrastructure plans relevant to the needs of local communities and the broader municipality. The service also manages the development, monitoring, compliance and review of all Community Wellbeing community facility licences and leases.	<b>Inc</b>	111	15	122
	<b>Exp</b>	389	448	497
	<b>Net Deficit</b>	279	433	375

Service		2019-20 Actual \$'000	2020-21 Forecast \$'000	2021-22 Budget \$'000
<b>Strategic Land Use Planning</b>				
The Strategic Land Use Planning Service undertakes research to inform planning policies and decisions. It also proactively updates the Knox Planning Scheme to reflect the Community and Council Plans. This includes the preparation and assessment of planning scheme amendments, internal referral responses to planning applications, provision of general strategic land use planning advice to internal and external customers, and a statutory requirement to review the Knox Planning Scheme every four years. Community engagement and consultation is a core part of this service.	<b>Inc</b>	4	124	20
	<b>Exp</b>	1,895	2,749	2,276
	<b>Net Deficit</b>	1,891	2,625	2,255
<b>Traffic and Transport</b>				
Traffic and Transport provides local traffic management (on roads, footpaths, shared paths, etc.), advice and advocacy for broad transport choices for a range of traffic and transport services as provided by Council and others.	<b>Inc</b>	31	20	20
	<b>Exp</b>	3,581	3,641	3,619
	<b>Net Deficit</b>	3,549	3,621	3,599
<b>Total</b>				
	<b>Inc</b>	3,272	3,352	3,697
	<b>Exp</b>	30,848	31,651	31,933
	<b>Net Deficit</b>	27,576	28,300	28,236

## Initiatives

<b>Major Initiative</b>	<b>Facilitate the implementation of actions to support the Boronia Renewal program.</b>
<b>Initiatives</b>	Develop a Social and Affordable Housing Strategy and Action Plan to increase the supply of social housing and address homelessness in Knox.
	In response to the Victorian Government's Kindergarten Expansion Reform, continue to work with the State Government to plan for early years infrastructure in the municipality.
	Advocate to State and Federal Governments for funding to implement Stage 2 of the Lewis Park Master Plan.
	Update Council's flood modelling across Knox.
	Advocate to State Government for improved public transport and arterial road connectivity in Knox.
	Progress implementation of the Knox Central program.

## Service Performance Indicators

<b>Service</b>	<b>Indicator</b>	<b>2019-20 Actual</b>	<b>2020-21 Forecast</b>	<b>2021-22 Budget</b>
<b>Statutory Planning</b>	Decision Making	58.62%	58.00%	<b>59.00%</b>
<b>Roads</b>	Satisfaction	68.00	68.00	<b>69.00</b>

## Natural environment and sustainability

Knox's environment is protected and enhanced to ensure sustainability for future generations.

### Strategies

The strategies we will undertake to achieve success in this area are:

**Preserve and enhance our biodiversity, waterways and urban landscape**

**Prepare for, mitigate and adapt to the effects of climate change**

**Lead by example and encourage our community to reduce waste**

### Services

The services, major initiative, initiatives and service performance indicators are described below.

Service		2019-20 Actual \$'000	2020-21 Forecast \$'000	2021-22 Budget \$'000
<b>Biodiversity</b>				
Biodiversity provides for the conservation, enhancement and celebration of local biodiversity within the City of Knox. The service provides bushland management to protect and enhance over 40 Council bushland reserves, over 120 sites of biological significance as well as education/awareness programs in order to increase the appreciation and understanding of the values of biodiversity within the broader community. This includes encouraging and supporting active participation by members of the community in the conservation and enhancement of remnant vegetation on public and private land.	<b>Inc</b>	12	5	40
	<b>Exp</b>	1,361	1,319	1,404
	<b>Net</b>	1,349	1,314	1,364
	<b>Deficit</b>			
<b>Integrated Water Management</b>				
The Integrated Water Management service provides technical and strategic advice and drainage advice/ services related to developer and resident enquiries and the provision of integrated water management. The service aims to safeguard the community against flooding, provide a municipal drainage system that is safe and fit for purpose, ensure that stormwater is a valued and well used resource and maintain clean waterways.	<b>Inc</b>	81	60	45
	<b>Exp</b>	3,022	2,953	2,280
	<b>Net</b>	2,941	2,893	2,235
	<b>Deficit</b>			



Service		2019-20 Actual \$'000	2020-21 Forecast \$'000	2021-22 Budget \$'000
<b>Sustainable Futures</b>				
Sustainable Futures provides for environmental planning, community engagement in sustainability, policy development and project implementation. The service provides a range of learning and engagement programs that focus on supporting Council and the community to move towards environmental, social and economic sustainability.	<b>Inc</b>	101	0	0
	<b>Exp</b>	486	597	603
	<b>Net Deficit</b>	385	597	603
<b>Waste Management</b>				
The Waste Management service aims to minimise waste and provides waste collection and disposal services for the Knox community.	<b>Inc</b>	8,817	8,957	8,074
	<b>Exp</b>	16,494	20,893	23,191
	<b>Net Deficit</b>	7,676	11,936	15,117
<b>TOTAL</b>				
	<b>Inc</b>	9,011	9,022	8,159
	<b>Exp</b>	21,362	25,763	27,477
	<b>Net Deficit</b>	12,351	16,741	19,318

## Initiatives

### Major Initiative

Undertake vegetation mapping analysis and habitat corridor planning to manage our urban biodiversity

### Initiatives

Commence implementation of the high priority Year 1 actions of the Climate Response Plan including the development of a landfill solar farm business case.

Enhance Knox's Waste and Recycling Education programs to focus on reducing waste to landfill and increasing recycling

## Service Performance Indicators

Service	Indicator	2019-20 Actual	2020-21 Forecast	2021-22 Budget
Waste Collection	Waste Diversion	53.44%	53.00%	54.00%

## Connection, resilience and wellbeing

Knox is a place to call home. Our community is strong, healthy and we support and respect each other.

### Strategies

The strategies we will undertake to achieve success in this area are:

**Support our community to improve their physical, mental and social health and wellbeing**

**Foster inclusivity, equality, belonging and safety within our community**

**Support the community to identify and lead community strengthening initiatives**

**Honour and integrate First Nations culture into actions and environments**

### Services

The services, major initiative, initiatives and service performance indicators are described below.

Service		2019-20	2020-21	2021-22
		Actual	Forecast	Budget
		\$'000	\$'000	\$'000
Active Communities				
Active Communities works to encourage Knox residents as they get older to socialise and participate in activities that will enable them to have greater independence and live active and healthy lives in the community. This is achieved by promoting active ageing and by providing events and programs, support to 11 Senior Citizens Clubs and other older person's support groups within the municipality. Food Services provides meals that are nutritionally balanced, and can cater for people with special dietary needs or allergies.	Inc	995	1003	662
	Exp	2352	2367	2102
	Net Deficit	1356	1364	1441
Active Living				
Active Living provides a range of Commonwealth Home Support Programme (CHSP) services that support over 2,500 frail older people, people who have a disability and their carers. The service helps eligible Knox residents maximise their independence, remain living in their own homes, stay connected to the community and enhance their quality of their life.	Inc	4,660	4,784	800
	Exp	4,709	4,889	1,134
	Net Deficit	48	105	334

Service		2019-20 Actual \$'000	2020-21 Forecast \$'000	2021-22 Budget \$'000
<b>Arts &amp; Cultural Services</b>				
Arts and Cultural Services delivers and engages the local community in a range of arts and cultural services and programs, including performing arts, events, festivals, arts courses, performances and public art projects.	<b>Inc</b>	267	72	198
	<b>Exp</b>	2,008	1,816	2,304
	<b>Net Deficit</b>	1,741	1,743	2,106
<b>Business Performance (Community Access &amp; Support)</b>				
Business Performance provides Home Maintenance and Home Modification services through the Commonwealth Home Support Programme (CHSP) and supports frail older people, people who have a disability and their carers. The service helps eligible Knox residents maximise their independence, remain living in their own homes, stay connected to the community and enhance their quality of their life.	<b>Inc</b>	384	433	443
	<b>Exp</b>	717	791	806
	<b>Net Deficit</b>	333	357	363
<b>Community Access, Equity and Safety</b>				
The Community Access, Equity and Safety service supports and advocates for the disadvantaged and marginalised communities and fosters an accessible, inclusive, safe and supportive Council and community.	<b>Inc</b>	73	0	0
	<b>Exp</b>	784	788	782
	<b>Net Deficit</b>	711	788	782
<b>Community Partnerships</b>				
Community Partnerships supports and strengthens local not-for-profit groups to be active, sustainable and resilient. This service also supports the development of new community organisations and community mobilisation and activity, as appropriate, in response to changing community needs and dynamics.	<b>Inc</b>	3	0	0
	<b>Exp</b>	1,798	2,704	1,974
	<b>Net Deficit</b>	1,795	2,704	1,974
<b>Community Safety</b>				
This service provides advice, support and programs to strengthen community safety in order that neighbourhood amenity is protected, people feel safe and enjoy public spaces and individual rights are preserved.	<b>Inc</b>	857	418	890
	<b>Exp</b>	2,488	2,588	2,308
	<b>Net Deficit</b>	1,631	2,171	1,418

Service		2019-20 Actual \$'000	2020-21 Forecast \$'000	2021-22 Budget \$'000
<b>Emergency Management</b>				
Emergency Management coordinates and delivers Council's legislative and community focused responsibilities for emergency and fire management. It includes services to mitigate risk to people and property, preparedness/ planning through to response and recovery.	<b>Inc</b>	69	8	9
	<b>Exp</b>	470	598	574
	<b>Net Deficit</b>	401	590	566
<b>Integrated Services (Family and Children's Services)</b>				
Integrated Services provides high quality, integrated early years and family support services including: <ul style="list-style-type: none"> <li>Integrated early years hubs (where Council's centre-based early education and care services are located and integrated with Maternal and Child Health, playgroup and funded kindergarten (preschool))</li> <li>Maternal and Child Health</li> <li>Community and supported playgroups</li> <li>State Government funded kindergarten (preschool) – Council is an Early Years Management Organisation</li> <li>Additional support (including the Preschool Field Officer Program)</li> <li>Coordination and support for early years service operations and facility management</li> </ul>	<b>Inc</b>	13,752	15,350	16,008
	<b>Exp</b>	19,220	20,137	21,212
	<b>Net Deficit</b>	5,468	4,787	5,205
<b>Leisure Services</b>				
Leisure Services provides strategic advice and management for Council's leisure facilities to enable the provision of sport, leisure, recreation and wellbeing to the Knox municipality. Attracting over 1.9 million annual visitations across the major leisure facilities, the strategic management provided by Leisure Services to community organisations contributes to the positive physical and mental health outcomes for the community. This service includes the management, operation and/or support for Council's leisure facilities including 2 Council managed leisure centres (including aquatic facilities).	<b>Inc</b>	1,844	1,408	2,605
	<b>Exp</b>	3,416	3,791	3,732
	<b>Net Deficit</b>	1,572	2,383	1,127

Service		2019-20 Actual \$'000	2020-21 Forecast \$'000	2021-22 Budget \$'000
<b>Libraries</b>				
The Libraries service provides resources and programs and a variety of media for education, information, leisure and personal development. There are currently five branch libraries in Knox and one library service bus. The service is managed by the Eastern Regional Library Corporation, a formal partnership between Maroondah, Yarra Ranges and Knox Councils	<b>Inc</b>	0	0	0
	<b>Exp</b>	4,805	4,742	5,140
	<b>Net Deficit</b>	4,805	4,742	5,140
<b>Local Laws</b>				
This service provides local law and parking enforcement, school crossing supervision, and animal management programs to the community.	<b>Inc</b>	3,300	2,775	4,035
	<b>Exp</b>	4,383	4,116	5,396
	<b>Net Deficit</b>	1,082	1,341	1,361
<b>Occupational Therapy</b>				
Occupational Therapy provides a service that aims to maximise the safety and independence of frail older people, people who have a disability and their carers in their home. This is achieved by providing education about alternate ways of completing tasks and the use of aides and equipment. The Occupational Therapist (OT) can also make recommendations for the home modifications service and/or referrals to other useful local services, such as a podiatrist.	<b>Inc</b>	155	209	160
	<b>Exp</b>	179	229	279
	<b>Net Deficit</b>	24	20	118
<b>Strategy, Learning and Evaluation (Family and Children's Services)</b>				
Strategy, Learning and Evaluation provides: <ul style="list-style-type: none"> <li>Strategic planning for children and families in the municipality, including Council's early years services and infrastructure.</li> <li>Strategic policy development, research, monitoring, and evaluation for projects and matters impacting children and families in the Knox community.</li> <li>Support for Council's Early Years Advisory Committee.</li> <li>Partnerships between Council and non-Council early years services and community managed programs.</li> <li>Coordinated professional development, quality assurance and policy development for Council's early years services.</li> </ul>	<b>Inc</b>	3	70	250
	<b>Exp</b>	662	833	529
	<b>Net Deficit</b>	659	763	579

Service		2019-20 Actual \$'000	2020-21 Forecast \$'000	2021-22 Budget \$'000
<b>Youth Services</b>				
Youth Services promotes, develops and encourages physical, social and mental wellbeing of young people by providing, facilitating, planning, funding and advocating for the needs of young people, their families and their community. Youth Services includes delivery of youth counselling and referral, youth leadership development, parenting programs, and partnerships with schools in Knox.	<b>Inc</b>	195	309	106
	<b>Exp</b>	1,157	1,299	1,116
	<b>Net Deficit</b>	962	991	1,010
<b>TOTAL</b>				
	<b>Inc</b>	<b>26,558</b>	<b>26,838</b>	<b>26,166</b>
	<b>Exp</b>	<b>49,148</b>	<b>51,688</b>	<b>49,688</b>
	<b>Net Deficit</b>	<b>22,590</b>	<b>24,849</b>	<b>23,522</b>

## Initiatives

<b>Major Initiative</b>	<b>Respond to emerging social and health issues caused by COVID-19.</b>
<b>Initiatives</b>	Prioritise mental health and wellbeing initiatives by focusing on community partnerships and collective impact.
	Work in partnership with local First Nations people, relevant services and key networks to progress Reconciliation.
	Develop a Resilience Plan to support the community to cope with stresses, emergencies and disasters.
	Contribute to the collective efforts in preventing and responding to family violence.



## Service Performance Indicators

Service	Indicator	2019-20 Actual	2020-21 Forecast	2021-22 Budget
Animal Management	Service Standard	5.00	8.00	8.00
Aquatic Facilities	Utilisation	1.69	2.50	2.50
Food Safety	Health & Safety	100%	100%	100%
Maternal and Child Health	Participation	76.27%	80.00%	80.00%
	Participation by Aboriginal children	80.36%	81.00%	82.00%
Libraries	Participation	12.87%	13.00%	13.00%

## Civic engagement and integrity

Knox Council is a trusted and respected leader in our community, acting appropriately and ensuring all voices are heard.

### Strategies

The strategies we will undertake to achieve success in this area are:

**Provide opportunities for all people in Knox to have their say**

**Manage our resources effectively to ensure financial sustainability and improved customer experience**

**Ensure our processes are transparent and our decisions are accountable**

### Services

The services, major initiative, initiatives and service performance indicators are described below.

Service		2019-20 Actual \$'000	2020-21 Forecast \$'000	2021-22 Budget \$'000
<b>Communications</b>				
Communications is responsible for providing the community with information about how Council is investing its resources in order to respond to the needs of the community and facilitating community access to services. Functions include media relations, reputation management, advocacy, digital experience and internal communication.	<b>Inc</b>	17	0	0
	<b>Exp</b>	1,589	1,905	1,963
	<b>Net Deficit</b>	1,572	1,905	1,963
<b>Customer Service</b>				
Council's Customer Service is designed to support the delivery of a range of programs and services to the community via telephone and counter contact centres. The service supports the organisation to provide personalised, responsive customer service via all Council's contact channels, including online. The team provides guidance and support for all customer interactions and exists to support information and connection between Council and the community.	<b>Inc</b>	37	8	0
	<b>Exp</b>	1,526	1,951	2,089
	<b>Net Deficit</b>	1,489	1,943	2,089

Service		2019-20 Actual \$'000	2020-21 Forecast \$'000	2021-22 Budget \$'000
<b>Financial Services</b>				
Financial Services provides the strategic thinking, leadership, service delivery and management of all matters relating to financial management. The service is responsible for leading the processes for budgeting and forecasting, regular financial reporting, Annual Financial Accounts preparation, rating services and management of the debtors and creditors and provides oversight of Council's property management obligations. The service works closely with Governance to develop and support the organisational financial compliance frameworks and works across the organisation educating and supporting stakeholders.	<b>Inc</b>	926	850	895
	<b>Exp</b>	3,843	3,279	3,336
	<b>Net Deficit</b>	2,917	2,430	2,441
<b>Governance</b>				
The Governance_service provides key internal and external services to Councillors, staff and the community to facilitate a well governed organisation. The service has overall responsibility for legislative compliance, Councillor support and development, Council meetings and the maintenance of the Civic Centre meeting rooms. The service is responsible for Council's integrity framework, including the Audit Committee, fraud and corruption prevention, privacy compliance and Freedom of Information.	<b>Inc</b>	52	219	1
	<b>Exp</b>	3,872	4,663	3,950
	<b>Net Deficit</b>	3,821	4,445	3,949
<b>Human Resources</b>				
The Human Resources service provides strategic and operational leadership, services and programs for all aspects of human resource management. These include industrial and employee relations, recruitment, induction, corporate learning and development, leadership development, organisational culture, performance management workforce planning, remuneration and employee safety, health and wellbeing. This service works across the organisation, developing and implementing programs, and works with stakeholders to educate and build capability and continuously develop their teams. This service also includes Council's risk management systems, insurances and the front line support to customers and residents for insurance related issues.	<b>Inc</b>	635	2,888	148
	<b>Exp</b>	7,802	11,117	7,636
	<b>Net Deficit</b>	7,167	8,229	7,488

Service		2019-20 Actual \$'000	2020-21 Forecast \$'000	2021-22 Budget \$'000
<b>Information Technology</b>				
Information technology incorporates provision of information technology services and IT support for the organisation. This encompasses hardware and software support as well as internal and external telecommunications. This service is a key foundation platform for efficient service delivery for the community and the organisation.	<b>Inc</b>	1	0	0
	<b>Exp</b>	6492	6792	7240
	<b>Net Deficit</b>	6491	6792	7240
<b>Research and Mapping</b>				
Research and Mapping supports an evidence-based approach to policy development and decision-making by undertaking specialist research and mapping activities. The service also provides advice, builds organisational capacity and develops and implements new tools and applications in the area of research and mapping. The service is responsible for the maintenance of Council's GIS system, spatial database and on-line data resources	<b>Inc</b>	0	0	0
	<b>Exp</b>	88	84	107
	<b>Net Deficit</b>	88	84	107
<b>Strategy and Business Intelligence</b>				
The Strategy and Business Intelligence team is an integrated suite of functions designed to enhance business insights, strategic planning and engagement to shape decision-making. The team leads the organisation in the development and implementation of Councils Strategic Planning Framework, including the Community and Council plans and aims to improve outcomes for the Knox community through developing and sharing crucial insights.	<b>Inc</b>	0	0	0
	<b>Exp</b>	460	794	945
	<b>Net Deficit</b>	460	794	945
<b>TOTAL</b>				
	<b>Inc</b>	<b>1,668</b>	<b>3,965</b>	<b>1,045</b>
	<b>Exp</b>	<b>25,673</b>	<b>30,585</b>	<b>27,267</b>
	<b>Net Deficit</b>	<b>24,005</b>	<b>26,620</b>	<b>26,222</b>

## Initiatives

<b>Major Initiative</b>	<b>Develop a Customer Experience Strategy.</b>
<b>Initiatives</b>	Implement priority actions of the Community Engagement Framework and Action Plan.
	Develop a procurement policy to ensure commercial and best practice outcomes.

## Service Performance Indicators

<b>Service</b>	<b>Indicator</b>	<b>2019-20 Actual</b>	<b>2020-21 Forecast</b>	<b>2021-22 Budget</b>
<b>Governance</b>	Satisfaction	58.00	59.00	<b>60.00</b>

# Service Performance Indicators

Service	Indicator	Performance Measure	Computation
Animal Management	Health and safety	<b>Animal management prosecutions.</b> (Percentage of animal management prosecutions which are successful)	Number of successful animal management prosecutions / Total number of animal management prosecutions
Aquatic Facilities	Utilisation	<b>Utilisation of aquatic facilities.</b> (Number of visits to aquatic facilities per head of population)	Number of visits to aquatic facilities / Population
Food safety	Health and safety	<b>Critical and major non-compliance outcome notifications.</b> (Percentage of critical and major non-compliance outcome notifications that are followed up by Council)	[Number of critical non-compliance outcome notifications and major non-compliance outcome notifications about a food premises followed up / Number of critical non-compliance outcome notifications and major non-compliance outcome notifications about food premises] x100
Governance	Satisfaction	<b>Satisfaction with Council decisions.</b> (Community satisfaction rating out of 100 with how Council has performed in making decisions in the interest of the community)	Community satisfaction rating out of 100 with the performance of Council in making decisions in the interest of the community
Libraries	Participation	<b>Active library borrowers.</b> (Percentage of the population that are active library borrowers)	[The sum of the number of active library borrowers in the last 3 financial years / The sum of the population in the last 3 financial years] x100
Maternal and Child Health	Participation	<b>Participation in the MCH service.</b> (Percentage of children enrolled who participate in the MCH service)	[Number of children who attend the MCH service at least once (in the financial year) / Number of children enrolled in the MCH service] x100

Service	Indicator	Performance Measure	Computation
Maternal and Child Health		<b>Participation in the MCH service by Aboriginal children.</b> (Percentage of Aboriginal children enrolled who participate in the MCH service)	[Number of Aboriginal children who attend the MCH service at least once (in the financial year) / Number of Aboriginal children enrolled in the MCH service] x100
Roads	Satisfaction	<b>Satisfaction with sealed local roads.</b> (Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads)	Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads.
Statutory planning	Decision making	<b>Council planning decisions upheld at VCAT.</b> (Percentage of planning application decisions subject to review by VCAT and that were not set aside)	[Number of VCAT decisions that did not set aside Council's decision in relation to a planning application / Number of VCAT decisions in relation to planning applications] x100
Waste collection	Waste diversion	<b>Kerbside collection waste diverted from landfill.</b> (Percentage of garbage, recyclables and green organics collected from kerbside bins that is diverted from landfill)	[Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins] x100



## Reconciliation with Budgeted Operating Result

Key Directions	Income \$'000	Expenditure \$'000	Net Cost \$'000
Opportunity and innovation	13	2,795	2,782
Neighbourhoods, housing and infrastructure	3,697	31,933	28,236
Natural environment and sustainability	8,159	27,477	19,318
Connection, resilience and wellbeing	26,166	49,688	23,522
Civic engagement and integrity	1,045	27,267	26,222
<b>Total Net Cost of Activities and Initiatives</b>	<b>39,079</b>	<b>139,160</b>	<b>100,081</b>
<b>Non Attributable Expenditure</b>			
Effective corporate governance			2,905
Depreciation			25,576
Amortisation - intangible assets			778
Amortisation - right of use assets			1,311
Capital projects - operational expenses			17,461
Borrowing costs			743
Finance costs - leases			69
<b>Total Non Attributable Expenditure</b>			<b>48,843</b>
<b>Deficit before Funding Sources</b>			<b>148,924</b>
<b>Funding Sources</b>			
Rates and charges			108,849
Garbage charges			15,368
Victoria Grants Commission (VGC) - grants - operating - recurrent			6,522
Interest			150
Developers' contributions			6,000
Grants - capital			15,111
Contributions and donations - capital			1,685
Contributions - non monetary assets			2,000
Net loss on disposal of property, infrastructure, plant & equipment			(38,645)
<b>Total Funding Sources</b>			<b>117,040</b>
<b>Surplus / (Deficit) for the Year</b>			<b>(31,884)</b>

### 3. Financial Statements

This section presents information in regard to the Financial Statements and Statement of Human Resources. The budget information for the year 2021-22 has been supplemented with projections to 2024-25.

This section includes the following financial statements prepared in accordance with the Local Government Act 2020 and the Local Government (Planning and Reporting) Regulations 2020.

- Comprehensive Income Statement
- Balance Sheet
- Statement of Changes in Equity
- Statement of Cash Flows
- Statement of Capital Works
- Statement of Human Resources

## 3.1 Comprehensive Income Statement

For the four years ending 30 June 2025

		Forecast	Budget	Projections		
		2020-21	2021-22	2022-23	2023-24	2024-25
	Notes	\$'000	\$'000	\$'000	\$'000	\$'000
INCOME						
Rates and charges	4.1.1	122,130	126,247	130,487	135,205	140,695
User fees	4.1.2	13,833	16,212	17,547	20,017	21,061
Statutory fees and fines	4.1.3	2,682	4,098	4,545	4,610	4,669
Grants - operating	4.1.4	29,920	21,757	20,247	20,624	21,000
Grants - capital	4.1.4	9,468	15,111	3,172	2,504	1,953
Contributions - monetary	4.1.5	7,872	8,326	8,088	18,200	7,729
Contributions - non-monetary	4.1.5	2,000	2,000	2,000	2,000	2,000
Other income	4.1.6	1,136	1,031	1,037	1,048	1,059
TOTAL INCOME		189,041	194,782	187,123	204,208	200,166
EXPENSES						
Employee costs	4.1.7	79,651	75,491	75,542	77,150	78,975
Materials and services	4.1.8	69,860	77,561	69,428	70,850	70,382
Contributions and donations	4.1.9	6,683	5,787	5,758	5,815	5,870
Depreciation	4.1.10	24,133	25,576	26,806	27,863	28,734
Amortisation - intangible assets	4.1.11	778	778	778	778	778
Amortisation - right of use assets	4.1.12	992	1,311	1,346	1,390	1,403
Borrowing costs		153	743	1,365	1,474	1,369
Finance costs - leases		25	69	71	73	74
Bad and doubtful debts		145	75	76	77	78
Net loss (gain) on disposal of property, infrastructure, plant and equipment		(567)	38,645	(3,280)	(4,880)	(2,380)
Other expense	4.1.13	656	630	669	643	654
TOTAL EXPENSES		182,509	226,666	178,559	181,233	185,937
SURPLUS / (DEFICIT) FOR THE YEAR		6,532	(31,884)	8,564	22,975	14,229
TOTAL COMPREHENSIVE RESULT		6,532	(31,884)	8,564	22,975	14,229
LESS						
Grants - capital - non recurrent		7,569	13,200	1,250	570	0
Contributions and donations - capital		2,280	1,685	900	10,500	0
Contributions - non-monetary		2,000	2,000	2,000	2,000	2,000
UNDERLYING SURPLUS (DEFICIT) FOR THE YEAR		(5,317)	(48,769)	4,414	9,905	12,229

## 3.2 Balance Sheet

For the four years ending 30 June 2025

		Forecast	Budget	Projections		
		2020-21	2021-22	2022-23	2023-24	2024-25
	Notes	\$'000	\$'000	\$'000	\$'000	\$'000
CURRENT ASSETS						
Cash and cash equivalents		39,443	26,996	29,552	31,693	32,384
Other financial assets		0	0	0	0	0
Trade and other receivables		16,135	16,638	17,215	17,846	18,560
Other assets		550	558	568	579	594
Inventories		6	6	6	6	6
TOTAL CURRENT ASSETS	4.2.1	56,134	44,198	47,341	50,124	51,544
NON CURRENT ASSETS						
Investments in associates		4,920	4,920	4,920	4,920	4,920
Property, infrastructure, plant and equipment		2,015,070	2,040,062	2,066,717	2,081,052	2,091,846
Right-of-use assets	4.2.4	813	813	813	813	813
Intangible assets		614	614	614	614	614
TOTAL NON CURRENT ASSETS	4.2.1	2,021,417	2,046,409	2,073,064	2,087,399	2,098,193
TOTAL ASSETS		2,077,551	2,090,607	2,120,405	2,137,523	2,149,737
CURRENT LIABILITIES						
Trade and other payables		14,139	14,350	14,601	14,890	15,265
Trust funds and deposits		1,616	1,640	1,669	1,702	1,745
Provisions		18,788	19,268	19,761	20,267	20,786
Interest-bearing loans and borrowings	4.2.3	3,835	8,379	11,196	11,783	12,783
Lease liabilities	4.2.4	362	362	362	362	362
TOTAL CURRENT LIABILITIES	4.2.2	38,740	43,999	47,589	49,004	50,941
NON CURRENT LIABILITIES						
Provisions		3,954	3,983	4,012	4,043	4,074
Interest-bearing loans and borrowings	4.2.3	36,121	75,773	93,388	86,085	82,102
Lease liabilities	4.2.4	459	459	459	459	459
TOTAL NON CURRENT LIABILITIES	4.2.2	40,534	80,215	97,859	90,587	86,635
TOTAL LIABILITIES		79,274	124,214	145,448	139,591	137,576
NET ASSETS		1,998,277	1,966,393	1,974,957	1,997,932	2,012,161
EQUITY						
Accumulated surplus		715,066	694,776	703,286	725,705	743,377
Reserves		1,283,211	1,271,617	1,271,671	1,272,227	1,268,784
TOTAL EQUITY		1,998,277	1,966,393	1,974,957	1,997,932	2,012,161

### 3.3 Statement of Changes in Equity

For the four years ending 30 June 2025

	Notes	Total \$'000	Accumulated Surplus \$'000	Revaluation Reserve \$'000	Other Reserves \$'000
<b>2021 FORECAST</b>					
<b>BALANCE AT BEGINNING OF THE FINANCIAL YEAR</b>		<b>1,991,745</b>	<b>697,657</b>	<b>1,255,640</b>	<b>38,448</b>
Surplus/(deficit) for the year		6,532	6,532	0	0
Net asset revaluation increment (decrement)		0	0	0	0
Transfer to other reserves		0	(5,134)	0	5,134
Transfer from other reserves		0	16,011	0	(16,011)
<b>BALANCE AT END OF THE FINANCIAL YEAR</b>		<b>1,998,277</b>	<b>715,066</b>	<b>1,255,640</b>	<b>27,571</b>
<b>2022 BUDGET</b>					
<b>BALANCE AT BEGINNING OF THE FINANCIAL YEAR</b>		<b>1,998,277</b>	<b>715,066</b>	<b>1,255,640</b>	<b>27,571</b>
Surplus/(deficit) for the year		(31,884)	(31,884)	0	0
Net asset revaluation increment (decrement)		0	0	0	0
Transfer to other reserves	4.3.1	0	(6,054)	0	6,054
Transfer from other reserves	4.3.1	0	17,648	0	(17,648)
<b>BALANCE AT END OF THE FINANCIAL YEAR</b>	4.3.2	<b>1,966,393</b>	<b>694,776</b>	<b>1,255,640</b>	<b>15,977</b>
<b>2023</b>					
<b>BALANCE AT BEGINNING OF THE FINANCIAL YEAR</b>		<b>1,966,393</b>	<b>694,776</b>	<b>1,255,640</b>	<b>15,977</b>
Surplus/(deficit) for the year		8,564	8,564	0	0
Net asset revaluation increment (decrement)		0	0	0	0
Transfer to other reserves		0	(6,554)	0	6,554
Transfer from other reserves		0	6,500	0	(6,500)
<b>BALANCE AT END OF THE FINANCIAL YEAR</b>		<b>1,974,957</b>	<b>703,286</b>	<b>1,255,640</b>	<b>16,031</b>
<b>2024</b>					
<b>BALANCE AT BEGINNING OF THE FINANCIAL YEAR</b>		<b>1,974,957</b>	<b>703,286</b>	<b>1,255,640</b>	<b>16,031</b>
Surplus/(deficit) for the year		22,975	22,975	0	0
Net asset revaluation increment (decrement)		0	0	0	0
Transfer to other reserves		0	(7,056)	0	7,056
Transfer from other reserves		0	6,500	0	(6,500)
<b>BALANCE AT END OF THE FINANCIAL YEAR</b>		<b>1,997,932</b>	<b>725,705</b>	<b>1,255,640</b>	<b>16,587</b>
<b>2025</b>					
<b>BALANCE AT BEGINNING OF THE FINANCIAL YEAR</b>		<b>1,997,932</b>	<b>725,705</b>	<b>1,255,640</b>	<b>16,587</b>
Surplus/(deficit) for the year		14,229	14,229	0	0
Net asset revaluation increment (decrement)		0	0	0	0
Transfer to other reserves		0	(7,057)	0	7,057
Transfer from other reserves		0	10,500	0	(10,500)
<b>BALANCE AT END OF THE FINANCIAL YEAR</b>		<b>2,012,161</b>	<b>743,377</b>	<b>1,255,640</b>	<b>13,144</b>

## 3.4 Statement of Cash Flows

For the four years ending 30 June 2025

	Notes	Forecast	Budget	Projections		
		2020-21	2021-22	2022-23	2023-24	2024-25
		\$'000	\$'000	\$'000	\$'000	\$'000
		Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>						
Rates and charges		121,653	125,913	130,087	134,760	140,177
User fees		13,717	16,093	17,423	19,886	20,926
Statutory fees and fines		2,632	4,047	4,492	4,554	4,610
Grants - operating		29,920	21,757	20,247	20,624	21,000
Grants - capital		9,468	15,111	3,172	2,504	1,953
Contributions - monetary		7,872	8,326	8,088	18,200	7,729
Interest received		70	150	150	150	150
Other receipts		1,066	881	887	898	909
Net movement in trust deposits		32	24	29	33	43
Employee costs		(79,231)	(74,982)	(75,020)	(76,614)	(78,425)
Materials and services		(69,716)	(77,432)	(69,263)	(70,646)	(70,103)
Contributions and donations		(6,683)	(5,787)	(5,758)	(5,815)	(5,870)
Short-term, low value and variable lease payments		(7)	(8)	(8)	(8)	(8)
Other payments		(649)	(602)	(661)	(635)	(646)
<b>NET CASH PROVIDED BY / (USED IN) OPERATING ACTIVITIES</b>	4.4.1	<b>30,144</b>	<b>33,491</b>	<b>33,865</b>	<b>47,891</b>	<b>42,445</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>						
Proceeds from sale of property, infrastructure, plant and equipment		4,361	20,532	14,067	15,667	13,167
Payments for property, infrastructure, plant and equipment		(74,309)	(108,523)	(63,026)	(51,764)	(49,092)
Payments for investments		0	0	0	0	0
Proceeds from sale of investments		9,900	0	0	0	0
<b>NET CASH PROVIDED BY / (USED IN) INVESTING ACTIVITIES</b>	4.4.2	<b>(60,048)</b>	<b>(87,991)</b>	<b>(48,959)</b>	<b>(36,097)</b>	<b>(35,925)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>						
Finance costs		(153)	(743)	(1,365)	(1,474)	(1,369)
Proceeds from borrowings		40,906	48,030	28,811	4,480	8,800
Repayment of borrowings		(950)	(3,834)	(8,379)	(11,196)	(11,783)
Interest paid - lease liability		(25)	(70)	(71)	(73)	(74)
Repayment of lease liabilities		(1,015)	(1,330)	(1,346)	(1,390)	(1,403)
<b>NET CASH PROVIDED BY / (USED IN) FINANCING ACTIVITIES</b>	4.4.3	<b>38,763</b>	<b>42,053</b>	<b>17,650</b>	<b>(9,653)</b>	<b>(5,829)</b>
<b>NET INCREASE (DECREASE) IN CASH HELD</b>		<b>8,859</b>	<b>(12,447)</b>	<b>2,556</b>	<b>2,141</b>	<b>691</b>
Cash and cash equivalents at the beginning of the financial year		30,584	39,443	26,996	29,552	31,693
<b>CASH AND CASH EQUIVALENTS AT END OF YEAR</b>		<b>39,443</b>	<b>26,996</b>	<b>29,552</b>	<b>31,693</b>	<b>32,384</b>

## 3.5 Statement of Capital Works

For the four years ending 30 June 2025

	Notes	Forecast	Budget	Projections		
		2020-21	2021-22	2022-23	2023-24	2024-25
		\$'000	\$'000	\$'000	\$'000	\$'000
PROPERTY						
Land and Buildings		34,715	37,701	31,463	23,967	20,910
TOTAL PROPERTY		34,715	37,701	31,463	23,967	20,910
PLANT AND EQUIPMENT						
Plant, machinery and equipment		2,751	2,135	2,457	2,011	2,695
Computers and telecommunications		7,324	10,421	4,809	4,805	3,100
Artworks		185	120	123	124	125
TOTAL PLANT AND EQUIPMENT		10,260	12,676	7,389	6,940	5,920
INFRASTRUCTURE						
Roads		10,431	9,141	9,794	10,409	10,913
Bridges		1,441	545	467	425	385
Footpaths and cycleways		5,525	4,643	5,614	5,360	5,856
Drainage		3,818	5,486	4,545	3,184	3,381
Recreational, leisure and community facilities		17,397	54,097	11,339	7,699	6,948
Off street car parks		984	1,168	1,240	1,326	848
Other infrastructure		796	527	252	259	266
TOTAL INFRASTRUCTURE		40,392	75,607	33,251	28,662	28,597
TOTAL CAPITAL WORKS EXPENDITURE	4.5.1	85,367	125,984	72,103	59,569	55,427
REPRESENTED BY						
Asset renewal		36,116	39,255	36,688	35,053	37,324
Asset upgrade		20,264	35,970	20,560	21,485	14,787
Asset new		26,125	42,800	14,435	2,961	3,281
Asset expansion		2,862	7,959	420	70	35
TOTAL CAPITAL WORKS EXPENDITURE	4.5.1	85,367	125,984	72,103	59,569	55,427
CAPITAL WORKS FUNDING SOURCE						
EXTERNAL						
Loan proceeds		40,906	48,030	28,811	4,480	8,800
Grants - capital		9,468	15,111	3,172	2,504	1,953
Contributions - capital		2,280	1,685	900	10,500	0
TOTAL EXTERNAL FUNDING		52,654	64,826	32,883	17,484	10,753
INTERNAL						
Proceeds from sale of fixed assets		3,167	20,532	14,067	15,667	13,167
Movement in reserve funds		12,724	16,944	6,500	6,500	10,500
Rate funding		16,822	23,682	18,653	19,918	21,007
TOTAL INTERNAL FUNDING		32,713	61,158	39,220	42,085	44,674
TOTAL CAPITAL WORKS FUNDING SOURCES	4.5.1	85,367	125,984	72,103	59,569	55,427



## 3.6 Statement of Human Resources

For the four years ending 30 June 2025

	Forecast	Budget	Projections		
	2020-21	2021-22	2022-23	2023-24	2024-25
	\$'000	\$'000	\$'000	\$'000	\$'000
	FTE	FTE	FTE	FTE	FTE
<b>STAFF EXPENDITURE</b>					
Employee costs - operating	79,651	75,491	75,542	77,150	78,975
Employee costs - capital	3,228	2,454	3,684	3,507	3,595
<b>TOTAL STAFF EXPENDITURE</b>	<b>82,879</b>	<b>77,945</b>	<b>79,226</b>	<b>80,657</b>	<b>82,570</b>
<b>STAFF NUMBERS</b>					
Full time equivalent (FTE) employees	717.03	718.43	715.83	713.13	713.13
<b>TOTAL STAFF NUMBERS</b>	<b>717.03</b>	<b>718.43</b>	<b>715.83</b>	<b>713.13</b>	<b>713.13</b>

A summary of human resources expenditure categorized according to the organizational structure of Council is included below:

	Budget 2021-22 \$'000	Comprises			
		Permanent		Casual \$'000	Temporary \$'000
		Full Time \$'000	Part Time \$'000		
<b>DEPARTMENT</b>					
CEO	3,158	2,565	593	0	0
City Centre	4,228	2,936	1,293	0	0
City Strategy and Integrity	16,684	12,477	3,866	200	140
Connected Communities	27,956	13,584	13,349	149	874
Infrastructure	15,940	14,169	1,049	5	717
People and Innovation	7,525	5,170	2,052	8	295
<b>TOTAL PERMANENT STAFF EXPENDITURE</b>	<b>75,491</b>	<b>50,901</b>	<b>22,202</b>	<b>362</b>	<b>2,026</b>
Capitalised labour costs	2,454				
<b>TOTAL EXPENDITURE</b>	<b>77,945</b>				

A summary of the number of full time equivalent (FTE) Council staff in relation to the above expenditure is included below:

	Budget 2020-21 FTE	Comprises			
		Permanent		Casual FTE	Temporary FTE
		Full Time FTE	Part Time FTE		
<b>DEPARTMENT</b>					
CEO	21.43	16.00	5.43	0.00	0.00
City Centre	42.07	30.00	12.07	0.00	0.00
City Strategy and Integrity	150.28	104.00	42.86	1.92	1.50
Connected Communities	280.94	140.00	132.01	1.70	7.23
Infrastructure	165.40	151.00	7.55	0.05	6.80
People and Innovation	58.31	42.00	13.03	0.08	3.20
<b>TOTAL PERMANENT STAFF FTE</b>	<b>718.43</b>	<b>483.00</b>	<b>212.95</b>	<b>3.75</b>	<b>18.73</b>

## 3.7 Summary of Planned Human Resources Expenditure

For the four years ending 30 June 2025

	2021-22 \$'000	2022-23 \$'000	2023-24 \$'000	2024-25 \$'000
<b>CEO</b>				
<b><i>Permanent - Full Time</i></b>	2,519	2,580	2,643	2,706
Female	1,832	1,876	1,922	1,968
Male	687	704	721	738
Self-described gender	0	0	0	0
<b><i>Permanent - Part Time</i></b>	639	654	670	687
Female	639	654	670	687
Male	0	0	0	0
Self-described gender	0	0	0	0
<b>Total CEO</b>	<b>3,158</b>	<b>3,234</b>	<b>3,313</b>	<b>3,393</b>
<b>City Centre</b>				
<b><i>Permanent - Full Time</i></b>	2,521	2,782	2,862	2,948
Female	2,003	2,210	2,274	2,342
Male	518	572	588	606
Self-described gender	0	0	0	0
<b><i>Permanent - Part Time</i></b>	1,708	1,885	1,940	1,996
Female	1,599	1,765	1,816	1,869
Male	109	120	124	127
Self-described gender	0	0	0	0
<b>Total City Centre</b>	<b>4,229</b>	<b>4,667</b>	<b>4,802</b>	<b>4,944</b>
<b>City Strategy and Integrity</b>				
<b><i>Permanent - Full Time</i></b>	11,271	11,309	11,542	11,765
Female	5,393	5,411	5,522	5,629
Male	5,878	5,898	6,020	6,136
Self-described gender	0	0	0	0
<b><i>Permanent - Part Time</i></b>	5,072	5,089	5,194	5,295
Female	3,765	3,778	3,856	3,931
Male	1,307	1,311	1,338	1,364
Self-described gender	0	0	0	0
<b>Total City Strategy and Integrity</b>	<b>16,343</b>	<b>16,398</b>	<b>16,736</b>	<b>17,060</b>
<b>Connected Communities</b>				
<b><i>Permanent - Full Time</i></b>	12,796	12,563	12,845	13,162
Female	11,381	11,178	11,429	11,711
Male	1,415	1,385	1,416	1,451
Self-described gender	0	0	0	0
<b><i>Permanent - Part Time</i></b>	14,137	13,836	14,148	14,498
Female	13,353	13,069	13,363	13,693
Male	784	767	785	805
Self-described gender	0	0	0	0
<b>Total Connected Communities</b>	<b>26,933</b>	<b>26,399</b>	<b>26,993</b>	<b>27,660</b>

	2021-22 \$'000	2022-23 \$'000	2023-24 \$'000	2024-25 \$'000
<b>Infrastructure</b>				
<b><i>Permanent - Full Time</i></b>	14,560	14,580	14,926	15,294
Female	2,903	2,907	2,976	3,049
Male	11,657	11,673	11,950	12,245
Self-described gender	0	0	0	0
<b><i>Permanent - Part Time</i></b>	658	659	674	692
Female	658	659	674	692
Male	0	0	0	0
Self-described gender	0	0	0	0
<b>Total Infrastructure</b>	<b>15,218</b>	<b>15,239</b>	<b>15,600</b>	<b>15,986</b>
<b>People and Innovation</b>				
<b><i>Permanent - Full Time</i></b>	5,384	5,259	5,330	5,488
Female	3,106	3,034	3,075	3,166
Male	2,278	2,225	2,255	2,322
Self-described gender	0	0	0	0
<b><i>Permanent - Part Time</i></b>	1,838	1,796	1,821	1,874
Female	1,838	1,796	1,821	1,874
Male	0	0	0	0
Self-described gender	0	0	0	0
<b>Total People and Innovation</b>	<b>7,222</b>	<b>7,055</b>	<b>7,151</b>	<b>7,362</b>
Casuals, temporary and other expenditure	2,388	2,550	2,555	2,570
Capitalised labour costs	2,454	3,684	3,507	3,595
<b>Total staff expenditure</b>	<b>77,945</b>	<b>79,226</b>	<b>80,657</b>	<b>82,570</b>

	2021-22 FTE	2022-23 FTE	2023-24 FTE	2024-25 FTE
<b>CEO</b>				
<b><i>Permanent - Full Time</i></b>	17.00	17.00	17.00	17.00
Female	12.00	12.00	12.00	12.00
Male	5.00	5.00	5.00	5.00
Self-described gender	0	0	0	0
<b><i>Permanent - Part Time</i></b>	4.44	4.44	4.44	4.44
Female	4.44	4.44	4.44	4.44
Male	0	0	0	0
Self-described gender	0	0	0	0
<b>Total CEO</b>	<b>21.44</b>	<b>21.44</b>	<b>21.44</b>	<b>21.44</b>
<b>City Centre</b>				
<b><i>Permanent - Full Time</i></b>	25.00	25.00	25.00	25.00
Female	20.00	20.00	20.00	20.00
Male	5.00	5.00	5.00	5.00
Self-described gender	0	0	0	0
<b><i>Permanent - Part Time</i></b>	17.07	17.07	17.07	17.07
Female	15.91	15.91	15.91	15.91
Male	1.16	1.16	1.16	1.16
Self-described gender	0	0	0	0
<b>Total City Centre</b>	<b>42.07</b>	<b>42.07</b>	<b>42.07</b>	<b>42.07</b>

	2021-22 FTE	2022-23 FTE	2023-24 FTE	2024-25 FTE
<b>City Strategy and Integrity</b>				
<b><i>Permanent - Full Time</i></b>	101.00	101.00	101.00	101.00
Female	48.00	48.00	48.00	48.00
Male	53.00	53.00	53.00	53.00
Self-described gender	0	0	0	0
<b><i>Permanent - Part Time</i></b>	45.86	45.86	45.86	45.86
Female	33.83	33.83	33.83	33.83
Male	12.03	12.03	12.03	12.03
Self-described gender	0	0	0	0
<b>Total City Strategy and Integrity</b>	<b>146.86</b>	<b>146.86</b>	<b>146.86</b>	<b>146.86</b>
<b>Connected Communities</b>				
<b><i>Permanent - Full Time</i></b>	129.00	129.00	129.00	129.00
Female	115.00	115.00	115.00	115.00
Male	14.00	14.00	14.00	14.00
Self-described gender	0	0	0	0
<b><i>Permanent - Part Time</i></b>	143.00	143.00	143.00	143.00
Female	134.65	134.65	134.65	134.65
Male	8.35	8.35	8.35	8.35
Self-described gender	0	0	0	0
<b>Total Connected Communities</b>	<b>272.00</b>	<b>272.00</b>	<b>272.00</b>	<b>272.00</b>
<b>Infrastructure</b>				
<b><i>Permanent - Full Time</i></b>	151.00	151.00	151.00	151.00
Female	30.00	30.00	30.00	30.00
Male	121.00	121.00	121.00	121.00
Self-described gender	0	0	0	0
<b><i>Permanent - Part Time</i></b>	7.55	7.55	7.55	7.55
Female	7.55	7.55	7.55	7.55
Male	0	0	0	0
Self-described gender	0	0	0	0
<b>Total Infrastructure</b>	<b>158.55</b>	<b>158.55</b>	<b>158.55</b>	<b>158.55</b>
<b>People and Innovation</b>				
<b><i>Permanent - Full Time</i></b>	41.00	41.00	41.00	41.00
Female	24.00	24.00	24.00	24.00
Male	17.00	17.00	17.00	17.00
Self-described gender	0	0	0	0
<b><i>Permanent - Part Time</i></b>	14.03	14.03	14.03	14.03
Female	14.03	14.03	14.03	14.03
Male	0	0	0	0
Self-described gender	0	0	0	0
<b>Total People and Innovation</b>	<b>55.03</b>	<b>55.03</b>	<b>55.03</b>	<b>55.03</b>
Casuals, temporary and other expenditure	22.48	19.88	17.18	17.18
Capitalised labour costs	0	0	0	0
<b>Total staff expenditure</b>	<b>718.43</b>	<b>715.83</b>	<b>713.13</b>	<b>713.13</b>

## 5. Notes on the Financial Statements

This section presents detailed information on material components of the financial statements. Council needs to assess which components are material, considering the dollar amounts and nature of these components.

### 4.1 Comprehensive Income Statement

#### 4.1.1 Rates and charges

Rates and charges are required by the Act and the Regulations to be disclosed in Council's budget.

As per the Local Government Act 2020, Council is required to have a Revenue and Rating Plan which is a four year plan for how Council will generate income to deliver the Council Plan, program and services and capital works commitments over a four-year period.

In developing the Budget, rates and charges were identified as an important source of revenue. Planning for future rate increases has therefore been an important component of the financial planning process. The Fair Go Rates System (FGRS) sets out the maximum amount councils may increase rates in a year. For 2021-22 the FGRS cap has been set at 1.5%. The cap applies to both general rates and municipal charges and is calculated on the basis of council's average rates and charges.

The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the community.

To achieve these objectives while maintaining service levels and a strong capital expenditure program, the average general rate will increase by 1.5% in line with the rate cap.

Council's Residential Garbage Charge for the 2021-22 financial year has been set at an amount to ensure only full cost recovery inclusive of the State Government Landfill Levy. The Residential Garbage Charge will increase by \$25 (10.78%) in line with the projected increase in costs.

This will raise total rates and charges for 2021-22 to \$126,247,230, exclusive of optional services.

**4.1.1 (a)** The reconciliation of the total rates and charges to the Comprehensive Income Statement is as follows:

	Forecast 2020-21 \$'000	Budget 2021-22 \$'000	Change \$'000	%
General rates *	107,130	109,223	2,093	2.0%
Rate rebates	(1,205)	(1,205)	0	0.0%
Residential garbage charge	13,871	15,368	1,497	10.8%
Service rates and charges	2,043	2,030	(13)	(0.6%)
Supplementary rates and rate adjustments	291	250	(41)	(14.1%)
Interest on rates and charges	0	581	581	100.0%
<b>Total rates and charges</b>	<b>122,130</b>	<b>126,247</b>	<b>4,117</b>	<b>3.4%</b>

\* General rates are subject to the rate cap established under the FGRS

**4.1.1 (b)** The rate in the dollar to be levied as general rates under section 158 of the Act for each type or class of land compared with the previous financial year

Type or Class of Land	Budget 2020-21 cents/\$CIV	Budget 2021-22 cents/\$CIV	Change %
Differential rate for Vacant Land or Derelict Land	0.52177	0.51311	-1.7%
Differential rate for Retirement Village Land properties	0.13465	0.12828	-4.7%
Differential rate for Commercial Land properties	0.42078	0.42759	1.6%
Differential rate for Industrial Land properties	0.44603	0.45325	1.6%
Differential rate for Residential Land properties	0.16831	0.17104	1.6%
Recreational Land rate for rateable recreational properties	0.16831	0.17104	1.6%

**4.1.1 (c)** The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year

Type or Class of Land	Forecast 2020-21 \$'000	Budget 2021-22 \$'000	Change \$'000	%
<b>Rates</b>				
Vacant Land or Derelict Land	1,674	1,655	(19)	(1.1%)
Retirement Village Land	1,195	1,214	19	1.6%
Commercial Land	14,265	14,494	229	1.6%
Industrial Land	17,432	17,688	256	1.5%
Residential Land	72,798	74,362	1,564	2.1%
Recreational Land Rate	57	60	3	5.3%
<b>Total amount to be raised by general rates *</b>	<b>107,421</b>	<b>109,473</b>	<b>2,052</b>	<b>1.9%</b>

\* Total rates to be raised in the 2021-22 Budget includes Supplementary Rates of \$250,000. The total rates to be raised in the 2020-21 Forecast includes Supplementary Rates of \$290,967.

**4.1.1 (d)** The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year

Type or Class of Land	Budget 2020-21 Number	Budget 2021-22 Number	Change Number	%
Vacant Land or Derelict land	435	412	(23)	(5.3%)
Retirement Village Land	1,887	1,884	(3)	(0.2%)
Commercial Land	2,524	2,525	1	0.0%
Industrial Land	3,636	3,672	36	1.0%
Residential Land	59,423	59,831	408	0.7%
Recreational Land Rate	7	7	0	0.0%
<b>Total number of assessments</b>	<b>67,912</b>	<b>68,331</b>	<b>419</b>	<b>0.6%</b>

**4.1.1 (e)** The basis of valuation to be used is the Capital Improved Value (CIV)

**4.1.1 (f)** The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year

Type or Class of Land	Budget 2020-21 \$'000	Budget 2021-22 \$'000	Change \$'000	%
Vacant Land or Derelict Land	320,750	312,540	(8,210)	(2.6%)
Retirement Village Land	868,125	888,105	19,980	2.3%
Commercial Land	3,392,277	3,393,775	1,498	0.0%
Industrial Land	3,908,340	3,907,095	(1,245)	(0.0%)
Residential Land	43,236,675	43,528,553	291,878	0.7%
Recreational Land Rate	34,925	34,925	0	0.0%
<b>Total value of land</b>	<b>51,761,092</b>	<b>52,064,993</b>	<b>303,901</b>	<b>0.6%</b>

**4.1.1 (g)** The rate or unit amount to be levied for each type of service rate or charge under Section 162 of the Act compared with the previous financial year

Type of Charge	Per Rateable Property 2020-21 \$	Per Rateable Property 2021-22 \$	Change \$	%
Residential Garbage Charge	232	257	25	10.8%
Garbage Surcharge – 120 Litre Bin	54	54	0	0.0%
Additional Household Bins	255	289	34	13.3%
Optional Household Green Waste Bin	109	95	(14)	(12.8%)
Additional Recycle Bin	88	84	(4)	(4.5%)
Additional Recycle Bin - Industrial / Commercial	159	159	0	0.0%
Optional Industrial / Commercial Garbage, Daily Service	1,294	1,651	357	27.6%
Optional Industrial / Commercial Garbage, Weekly Service	423	478	55	13.0%
Waste Management and Recycling for Non Rateable Properties – Daily Service (240 Litre Bin)	1,080	1,294	214	19.8%
Waste Management and Recycling for Non Rateable Properties – Weekly Service (240 Litre Bin)	232	257	25	10.8%
Waste Management and Recycling for Non Rateable Properties – Weekly Service (120 Litre Bin)	172	217	45	26.2%
<i>Dorset Square</i>				
– Annual Waste Charge, office based premises	305	336	31	10.2%
– Annual Waste Charge, retail based premises	908	999	91	10.0%
– Annual Waste Charge, food based premises less than 200 square metres floor area.	2,722	2,994	272	10.0%
– Annual Waste Charge, food based premises greater than 200 square metres floor area.	6,347	6,982	635	10.0%
Additional Hard Waste Service	NEW	115	115	100.0%

**4.1.1 (h)** The estimated total amount to be raised by each type of service rate or charge, and the estimated total amount to be raised by service rates and charges, compared with the previous financial year

Type of Charge	Forecast 2020-21 \$	Budget 2021-22 \$	Change \$	%
Residential Garbage Charge	13,871,192	15,368,600	1,497,408	10.8%
Garbage Surcharge – 120 Litre Bin	2,042,820	2,029,644	(13,176)	(0.6%)
Additional Household Bins	265,200	322,524	57,324	21.6%
Optional Household Green Waste Bin	4,900,000	4,129,650	(770,350)	(15.7%)
Additional Recycle Bin	80,384	75,432	(4,952)	(6.2%)
Optional Industrial / Commercial Garbage Service	1,241,731	1,250,924	9,193	0.7%
Non Rateable Properties	75,903	75,432	(471)	(0.6%)
<i>Dorset Square:</i>				
Office based premises	5,185	5,704	519	10.0%
Retail based premises	12,712	12,984	272	2.1%
Food based premises less than 200 square metres floor area	8,166	8,983	817	10.0%
Food based premises greater than 200 square metres	12,694	13,963	1,269	10.0%
<b>Total</b>	<b>22,515,987</b>	<b>23,293,840</b>	<b>777,853</b>	<b>3.5%</b>

**4.1.1 (i)** The estimated total amount to be raised by all rates and charges compared with the previous financial year

	Forecast 2020-21 \$'000	Budget 2021-22 \$'000	Change \$'000	%
Total General Rates to be Raised				
- Refer item 4.1.1(c)	107,421	109,473	2,052	1.9%
Total Service Charges and Service Rates to be Raised				
- Refer item 4.1.1(h)	22,516	23,294	778	3.5%
<b>Total rates and charges</b>	<b>129,937</b>	<b>132,767</b>	<b>2,830</b>	<b>2.2%</b>

#### **4.1.1 (j)** Fair Go Rates System Compliance

Knox City Council is fully compliant with the State Government's Fair Go Rates System (FGRS). The table below details the budget assumptions consistent with the requirements of the Fair Go Rates System.

	2020-21	2021-22
Total Rates	\$ 105,274,841	\$ 107,855,404
Number of Rateable Properties	67,912	68,331
Base Average Rate	\$ 1,550.17	\$ 1,578.43
Maximum Rate Increase (set by the State Government)	<b>2.00%</b>	<b>1.50%</b>
Capped Average Rate	\$ 1,581.17	\$ 1,602.10
Maximum General Rates and Municipal Charges Revenue	\$ 107,380,338	\$ 109,473,235
Revenue	\$ 107,130,337	\$ 109,223,235
Budgeted Supplementary Rates	\$ 250,000	\$ 250,000
Budgeted Total Rates and Municipal Charges Revenue	\$ 107,380,337	\$ 109,473,235



#### 4.1.1 (k) Any significant changes that may affect the estimated amounts to be raised by rates and charges

There are no known significant changes which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations (2021-22: estimated \$250,000 and 2020/21: \$290,967)
- The variation of returned levels of value (e.g. valuation appeals)
- Changes of use of land such that rateable land becomes non-rateable land and vice versa
- Changes of use of land such that residential land becomes business land and vice versa.

#### 4.1.1 (l) Differential rates

The rate and amount of rates payable in relation to land in each category of differential are:

- A general rate of 0.51311% (0.51311 cents in the dollar of capital improved value) for all rateable Vacant Land or Derelict Land; and
- A general rate of 0.12828% (0.12828 cents in the dollar of capital improved value) for all rateable Retirement Village Land; and
- A general rate of 0.17104% (0.17104 cents in the dollar of capital improved value) for all rateable Recreational Land; and
- A general rate of 0.45325% for (0.45325 cents in the dollar of capital improved value) rateable Industrial Land; and
- A general rate of 0.42759% (0.42759 cents in the dollar of capital improved value) for all rateable Commercial Land; and
- A general rate of 0.17104% (0.17104 cents in the dollar of capital improved value) for all rateable Residential Land.

Each differential rate will be determined by multiplying the Capital Improved Value of each rateable land (categorised by the characteristics described below) by the relevant percentages indicated above.

Council believes each differential rate will contribute to the equitable and efficient carrying out of Council functions. Details of the objectives of each differential rate, the types of classes of land which are subject to each differential rate and the uses of each differential rate are set out below

## **Vacant Land or Derelict Land**

### **Definition/Characteristics**

Any land on which there is no building that is occupied or adapted for occupation, or contains a building that is ordinarily adapted for occupation which is abandoned, unoccupied and in a very poor condition resulting from both disuse and neglect.

### **Objective:**

To ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including the:

1. Encouragement of development/and or improvement of land; and
2. Construction and maintenance of public infrastructure; and
3. Development and provision of health and community services; and
4. Provision of general support services; and
5. Requirement to ensure that Council has adequate funding to undertake it's strategic, statutory, and service provision obligations.

### **Types and Classes:**

Rateable land having the relevant characteristics described in the definition/characteristics.

### **Use and Level of Differential Rate:**

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

The level of the differential rate is the level which Council considers is necessary to achieve the objectives specified above.

### **Geographic Location:**

Wherever located within the municipal district.

### **Use of Land:**

Any use permitted under the relevant Planning Scheme.

### **Planning Scheme Zoning:**

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

## **Retirement Village Land**

### **Definitions/Characteristics:**

Any land which is used primarily for the purposes of a retirement village.

### **Objective:**

To ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including the:

1. Construction and maintenance of public infrastructure; and
2. Development and provision of health and community services; and
3. Provision of general support services; and
4. Requirement to ensure that Council has adequate funding to undertake its strategic, statutory, and service provision obligations; and
5. Recognition of expenditures made by Council on behalf of the retirement village sector.

### **Types and Classes:**

Rateable land having the relevant characteristics described in the definition/characteristics.

### **Use and Level of Differential Rate:**

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

The level of the differential rate is the level which Council considers is necessary to achieve the objectives specified above.

### **Geographic Location:**

Wherever located within the municipal district.

### **Use of Land:**

Any use permitted under the relevant Planning Scheme.

### **Planning Scheme Zoning:**

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

### **Types of Buildings:**

All buildings which are now constructed on the land or which are constructed prior to the expiry of the 2019-20 financial year.

## **Residential Land**

### **Definitions/Characteristics:**

Any land which is not Vacant Land or Derelict Land, Retirement Village Land, Industrial Land, Commercial Land, or Cultural and Recreational Land.

### **Objective:**

To ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including the:

1. Construction and maintenance of public infrastructure; and
2. Development and provision of health and community services; and
3. Provision of general support services; and
4. Requirement to ensure that Council has adequate funding to undertake its strategic, statutory, and service provision obligations.

### **Types and Classes:**

Rateable land having the relevant characteristics described in the definition/characteristics.

### **Use and Level of Differential Rate:**

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

The level of the differential rate is the level which Council considers is necessary to achieve the objectives specified above.

### **Geographic Location:**

Wherever located within the municipal district.

### **Use of Land:**

Any use permitted under the relevant Planning Scheme.

### **Planning Scheme Zoning:**

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

### **Types of Buildings:**

All buildings which are now constructed on the land or which are constructed prior to the expiry of the 2019-20 financial year.

## Commercial Land

### Definitions/Characteristics:

Any land which is used primarily for the purposes of a commercial land.

### Objective:

To ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including the:

1. Construction and maintenance of public infrastructure; and
2. Development and provision of health and community services; and
3. Provision of general support services; and
4. Requirement to ensure that Council has adequate funding to undertake its strategic, statutory, and service provision obligations; and
5. Enhancement of the economic viability of the commercial and industrial sector through targeted programs and projects; and
6. Encouragement of employment opportunities; and
7. Promotion of economic development; and
8. Analysis, maintenance and construction of public drainage infrastructure; and
9. Requirement to ensure that infrastructure investment and promotional activity is complementary to the achievement of industrial and commercial objectives.

### Types and Classes:

Rateable land having the relevant characteristics described in the definition/characteristics.

### Use and Level of Differential Rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

The level of the differential rate is the level which Council considers is necessary to achieve the objectives specified above.

### Geographic Location:

Wherever located within the municipal district.

### Use of Land:

Any use permitted under the relevant Planning Scheme.

### Planning Scheme Zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

### Types of Buildings:

All buildings which are now constructed on the land or which are constructed prior to the expiry of the 2019-20 financial year.

## **Industrial Land**

### **Definitions/Characteristics:**

Any land which is used primarily for the purposes of an industrial land.

### **Objective:**

To ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including the:

1. Construction and maintenance of public infrastructure; and
2. Development and provision of health and community services; and
3. Provision of general support services; and
4. Requirement to ensure that Council has adequate funding to undertake its strategic, statutory, and service provision obligations; and
5. Enhancement of the economic viability of the commercial and industrial sector through targeted programs and projects; and
6. Encouragement of employment opportunities; and
7. Promotion of economic development; and
8. Analysis, maintenance and construction of public drainage infrastructure; and
9. Requirement to ensure that infrastructure investment and promotional activity is complementary to the achievement of industrial and commercial objectives.

### **Types and Classes:**

Rateable land having the relevant characteristics described in the definition/characteristics.

### **Use and Level of Differential Rate:**

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

The level of the differential rate is the level which Council considers is necessary to achieve the objectives specified above.

### **Geographic Location:**

Wherever located within the municipal district.

### **Use of Land:**

Any use permitted under the relevant Planning Scheme.

### **Planning Scheme Zoning:**

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

### **Types of Buildings:**

All buildings which are now constructed on the land or which are constructed prior to the expiry of the 2019-20 financial year.

## Recreational Land

### Definitions/Characteristics:

Any land upon which sporting, recreational or cultural activities are conducted, including buildings which may be ancillary to such activities, in accordance with the *Cultural and Recreational Lands Act 1963*.

### Objective:

To ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including the:

1. Construction and maintenance of public infrastructure; and
2. Development and provision of health and community services; and
3. Provision of general support services; and
4. Requirement to ensure that Council has adequate funding to undertake its strategic, statutory, and service provision obligations; and
5. Recognition of expenditures made by Council in cultural and recreational sporting programs and infrastructure.

### Types and Classes:

Rateable land having the relevant characteristics described in the definition/characteristics.

### Use and Level of Differential Rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

The level of the differential rate is the level which Council considers is necessary to achieve the objectives specified above.

### Geographic Location:

Wherever located within the municipal district.

### Use of Land:

Any use permitted under the relevant Planning Scheme.

### 4.1.2 User fees

	Forecast 2020-21 \$'000	Budget 2021-22 \$'000	Change	
			\$'000	%
Waste management services	6,656	5,944	(712)	(10.7%)
Child care/children's programs	2,076	3,652	1,576	75.9%
Leisure centre and recreation	1,177	2,489	1,312	111.5%
Registration and other permits	1,574	2,161	587	37.3%
Building services	671	618	(53)	(7.9%)
Aged and health services	813	469	(344)	(42.3%)
Other fees and charges	866	879	13	1.5%
<b>Total user fees</b>	<b>13,833</b>	<b>16,212</b>	<b>2,379</b>	<b>17.2%</b>

User fees relate mainly to the recovery of service delivery costs through the charging of fees to users of Council's services. The principal sources of fee income arise from services such as child care, kindergartens, recreational facilities and projected income from home care and garbage charges for optional services. User fees are budgeted to increase by 17.20% on the current year forecast.

The user fees in the current year forecast have been impacted by COVID-19, in particular due to the closure of Community facilities during the pandemic, the waiving of fees for not-for-profit organisations and other leisure groups, and the waiving of food premises permit fees. The decrease in parent fees for Council's early year hubs and kindergartens was offset by an increase in Government grants received.

### 4.1.3 Statutory fees and fines

	Forecast 2020-21 \$'000	Budget 2021-22 \$'000	Change	
			\$'000	%
Permits	2,002	2,332	330	16.5%
Infringements and costs	430	1,341	911	211.9%
Town planning fees	139	161	22	15.8%
Court recoveries	0	152	152	100.0%
Land information certificates	110	111	1	0.9%
Other statutory fees and fines	1	1	0	0.0%
<b>Total statutory fees and fines</b>	<b>2,682</b>	<b>4,098</b>	<b>1,416</b>	<b>52.8%</b>

Statutory fees and fines relate mainly to fees and fines levied in accordance with legislation and include animal registrations, planning fees and parking fines. Increases in statutory fees and fines are made in accordance with legislative requirements. Statutory fees and fines are budgeted to increase by 52.80% on the current year forecast due to an expected increase in infringements and related costs.

A detailed listing of fees and charges is included as Appendix A.



#### 4.1.4 Grants

Grants are required by the Act and the Regulations to be disclosed in Council's annual budget.

	Forecast 2020-21 \$'000	Budget 2021-22 \$'000	Change \$'000	%
<b>Grants were received in respect of the following:</b>				
<b>Summary of grants</b>				
Commonwealth funded grants	18,172	21,244	3,072	16.9%
State funded grants	21,216	15,624	(5,592)	(26.4%)
<b>Total grants received</b>	<b>39,388</b>	<b>36,868</b>	<b>(2,520)</b>	<b>(6.4%)</b>
<b>(a) Operating grants</b>				
<b>Recurrent - Commonwealth Government</b>				
Victoria Grants Commission	6,458	6,522	64	1.0%
Family and children - early years hubs	3,428	3,804	376	11.0%
General home care	4,108	660	(3,448)	(83.9%)
Aged care	231	147	(84)	(36.4%)
<b>Recurrent - State Government</b>				
Family and children - kindergarten	5,290	5,690	400	7.6%
Family and children - maternal and child health	1,757	1,727	(30)	(1.7%)
General home care	920	800	(120)	(13.0%)
School crossing supervisors	704	721	17	2.4%
Family and children - early years hubs	433	474	41	9.5%
Community health	144	138	(6)	(4.2%)
Family and children - youth services	299	102	(197)	(65.9%)
Aged care	0	6	6	0.0%
Other	35	35	0	0.0%
<b>Total recurrent operating grants</b>	<b>23,807</b>	<b>20,826</b>	<b>(2,981)</b>	<b>(12.5%)</b>
<b>Non-recurrent - Commonwealth Government</b>				
General home care	227	0	(227)	(100.0%)
Community health	54	0	(54)	(100.0%)
<b>Non-recurrent - State Government</b>				
Family and children - kindergarten	2,043	890	(1,153)	(56.4%)
Environmental planning	154	20	(134)	(87.0%)
Aged care	68	11	(57)	(83.8%)
Community health	10	10	0	0.0%
Family and children - early years hubs	251	0	(251)	(100.0%)
Recreational, leisure and community facilities	30	0	(30)	(100.0%)
Family and children - youth services	10	0	(10)	(100.0%)
Community safety	0	0	0	0.0%
Other	3,266	0	(3,266)	(100.0%)
<b>Total non-recurrent operating grants</b>	<b>6,113</b>	<b>931</b>	<b>(5,182)</b>	<b>(84.8%)</b>
<b>Total operating grants</b>	<b>29,920</b>	<b>21,757</b>	<b>(8,163)</b>	<b>(27.3%)</b>

Operating grants include all monies received from State and Federal Government sources which assists Council in funding the delivery of services to ratepayers. Overall, the level of operating grants is projected to decrease by 27.28% or \$8.163 million compared to 2020-21. Grants received in 2020-21 related to COVID-19 include \$2.766 million received for the Working for Victoria Fund and \$0.500 million received for the outdoor dining program. \$2.043 million was received from the State Government for the Kindergarten service, with parent fees being waived. There will be a reduction in grants received for general home care in 2021-22, with this program to cease.

	Forecast 2020-21 \$'000	Budget 2021-22 \$'000	Change \$'000 %	
<b>(b) Capital grants</b>				
<b>Recurrent - Commonwealth Government</b>				
Victoria Grants Commission - local roads	1,166	1,178	12	1.0%
Roads to recovery	733	733	0	0.0%
Recreational, leisure and community facilities	550	0	(550)	(100.0%)
<b>Recurrent - State Government</b>				
Recreational, leisure and community facilities	1,750	5,000	3,250	185.7%
Roads and bridges	2,000	0	(2,000)	(100.0%)
Buildings	117	0	(117)	(100.0%)
<b>Total recurrent capital grants</b>	<b>6,316</b>	<b>6,911</b>	<b>595</b>	<b>9.4%</b>
<b>Non-recurrent - Commonwealth Government</b>				
Roads and bridges	367	4,800	4,433	1,207.9%
Recreational, leisure and community facilities	850	3,400	2,550	300.0%
<b>Non-recurrent - State Government</b>				
Recreational, leisure and community facilities	1,116	0	(1,116)	(100.0%)
Roads and bridges	628	0	(628)	(100.0%)
Bridges	71	0	(71)	(100.0%)
Other	120	0	(120)	(100.0%)
<b>Total non-recurrent capital grants</b>	<b>3,152</b>	<b>8,200</b>	<b>5,048</b>	<b>160.2%</b>
<b>Total capital grants</b>	<b>9,468</b>	<b>15,111</b>	<b>5,643</b>	<b>59.6%</b>
<b>Total grants</b>	<b>39,388</b>	<b>36,868</b>	<b>(2,520)</b>	<b>(6.4%)</b>

Capital grants include all monies received from State and Federal Government and community sources which assists Council in funding the capital works program. Overall the level of capital grants is projected to increase by 59.60% or \$5.643 million compared to 2020-21. This increase is due to specific funding expected for some large capital works projects in 2021-22.

Refer to section 4.5 'Capital works program' for a more detailed analysis of the grants and contributions expected to be received during the 2021-22 financial year.

#### 4.1.5 Contributions

	Forecast 2020-21 \$'000	Budget 2021-22 \$'000	Change \$'000 %	
Monetary	7,872	8,326	454	5.8%
Non-monetary	2,000	2,000	0	0.0%
<b>Total contributions</b>	<b>9,872</b>	<b>10,326</b>	<b>454</b>	<b>4.6%</b>

Monetary contributions include charges paid by developers in regard to recreational lands, drainage and car parking in accordance with planning permits issued for property development. Monetary contributions are budgeted to increase by 5.77% on the current year forecast.

Non-monetary contributions are assets which transfer to Council from property developers at the completion of subdivision work. The assets generally consist of land used for public open space or infrastructure assets. Council recognises these new assets at 'fair value'. No cash is transferred but the fair value of the assets is recorded as revenue in the year of the transfer.

#### 4.1.6 Other income

	Forecast 2020-21 \$'000	Budget 2021-22 \$'000	Change \$'000	%
Rent	484	551	67	13.8%
Reimbursements	524	211	(313)	(59.7%)
Interest	70	150	80	114.3%
Other	58	119	61	105.2%
<b>Total other income</b>	<b>1,136</b>	<b>1,031</b>	<b>(105)</b>	<b>(9.2%)</b>

Other income relates to a range of items such as interest, cost recovery and other miscellaneous income items.

#### 4.1.7 Employee costs

	Forecast 2020-21 \$'000	Budget 2021-22 \$'000	Change \$'000	%
Wages and salaries	58,193	57,587	(606)	(1.0%)
Annual leave and long service leave	8,234	8,420	186	2.3%
Superannuation	5,791	6,061	270	4.7%
Agency staff	5,676	1,960	(3,716)	(65.5%)
WorkCover	1,498	1,163	(335)	(22.4%)
Fringe benefits tax	259	300	41	15.8%
<b>Total employee costs</b>	<b>79,651</b>	<b>75,491</b>	<b>(4,160)</b>	<b>(5.2%)</b>

Employee costs include all labour related expenditure such as wages and salaries, and on-costs including allowances, leave entitlements, employer superannuation and WorkCover. Employee costs are budgeted to decrease by 5.22% on the current year forecast. An increase has been allowed to cover the estimated Enterprise Agreement (EA) increment, together with an allowance for other periodic increments in employee banding structure provided for in Awards, and the increase in the superannuation guarantee rate from 9.50% to 10.00%. The superannuation guarantee rate will increase 0.50% per year, until it reaches 12.00% in 2025-26.

The 2020-21 forecast employee costs have been inflated by the employee costs relating to the Working for Victoria Fund. Corresponding grant income was received to offset these costs.

## 4.1.8 Materials and services

	Forecast 2020-21 \$'000	Budget 2021-22 \$'000	Change \$'000	%
Contract payments				
Waste Management	19,589	21,060	1,471	7.5%
Operating Projects Expenditure	11,058	17,461	6,403	57.9%
Operations Maintenance	6,494	5,706	(788)	(12.1%)
Active Ageing & Disability	1,134	1,107	(27)	(2.4%)
Community Law	338	886	548	162.1%
People & Culture	778	753	(25)	(3.2%)
Corporate Services	1,122	526	(596)	(53.1%)
Other	3,148	2,747	(401)	(12.7%)
Administration costs	7,380	7,654	274	3.7%
Information technology	3,410	3,853	443	13.0%
Consultants	3,237	3,848	611	18.9%
Utilities	3,294	3,511	217	6.6%
Consumable materials and equipment	3,468	2,950	(518)	(14.9%)
Insurance	1,899	1,898	(1)	(0.1%)
Building maintenance	1,718	1,572	(146)	(8.5%)
Finance and legal costs	1,040	1,142	102	9.8%
General maintenance	753	887	134	17.8%
<b>Total materials and services</b>	<b>69,860</b>	<b>77,561</b>	<b>7,701</b>	<b>11.0%</b>

Materials and services include payments for the provision of services by external providers, materials and utility costs including electricity, water, gas and telephones. Materials and services are expected to increase by 11.02% on the current year forecast.

Contract payments includes capital expenditure which is operational in nature. This is budgeted to increase by \$6.403 million on the current year forecast due to the capital projects being undertaken (including capital works to be carried forward to 2021-22).

## 4.1.9 Contributions and donations

	Forecast 2020-21 \$'000	Budget 2021-22 \$'000	Change \$'000	%
Contribution to the Eastern Regional Libraries Corporator	4,114	4,383	269	6.5%
Community support payments	2,569	1,404	(1,165)	(45.3%)
<b>Total contributions and donations</b>	<b>6,683</b>	<b>5,787</b>	<b>(896)</b>	<b>(13.4%)</b>

Contributions and donations relate predominately to Council's share of costs associated with the Eastern Regional Libraries Corporation and funds for the Community Grants Scheme.

Council's funding of the Eastern Regional Libraries Corporation is budgeted to increase 6.54% on the current year forecast. The 2020-21 forecast expenditure is lower than budgeted due to a COVID-19 related reduction in the amount paid in the first quarter of the 2021 financial year due to the closure of all libraries.

#### 4.1.10 Depreciation

	Forecast 2020-21 \$'000	Budget 2021-22 \$'000	Change \$'000	%
Property	4,761	5,050	289	6.1%
Plant and equipment	1,736	1,952	216	12.4%
Infrastructure	17,636	18,574	938	5.3%
<b>Total depreciation</b>	<b>24,133</b>	<b>25,576</b>	<b>1,443</b>	<b>6.0%</b>

Depreciation is an accounting measure which attempts to allocate the value of an asset over its useful life for Council's property, plant and equipment including infrastructure assets such as roads and drains. Depreciation is budgeted to increase by 5.98% on the current year forecast. This increase is due to the forecast completion of the 2020-21 capital works program and the full year effect of depreciation on the 2020-21 capital works program.

Refer to section 4.5 'Capital works program' for a more detailed analysis of Council's capital works program for the 2021-22 financial year.

#### 4.1.11 Amortisation – Intangible assets

	Forecast 2020-21 \$'000	Budget 2021-22 \$'000	Change \$'000	%
Intangible assets	778	778	0	0.0%
<b>Total amortisation - intangible assets</b>	<b>778</b>	<b>778</b>	<b>0</b>	<b>0.0%</b>

Amortisation is an accounting measure which attempts to allocate the value of an intangible asset over its useful life. Council's intangible assets is software. Amortisation of intangible assets is budgeted to be consistent with the current year forecast.

#### 4.1.12 Amortisation – Right of use assets

	Forecast 2020-21 \$'000	Budget 2021-22 \$'000	Change \$'000	%
Right of use assets	992	1,311	319	32.2%
<b>Total amortisation - right of use assets</b>	<b>992</b>	<b>1,311</b>	<b>319</b>	<b>32.2%</b>

Commencing for the 2019-20 financial year, the implementation of AASB 16 *Leases* requires most operating leases to be recognised on the balance sheet, including the creation of a right of use asset. Similar to intangible assets, right of use assets are amortised over the life of the lease.

#### 4.1.13 Other expenses

	Forecast 2020-21 \$'000	Budget 2021-22 \$'000	Change	
			\$'000	%
Councillors allowances	391	399	8	2.0%
Auditor's remuneration - internal	150	160	10	6.7%
Auditor's remuneration - VAGO - audit of the financial statements, performance statement and grant acquittals	60	63	3	5.0%
Operating lease rentals - short term, low value	55	8	(47)	(85.5%)
<b>Total other expenses</b>	<b>656</b>	<b>630</b>	<b>(26)</b>	<b>(4.0%)</b>

Other expenses relate to a range of unclassified items including Councillor allowances, audits and low value lease expenses. Other expenses are budgeted to decrease by 3.96% on the current year forecast.

## 4.2 Balance Sheet

### 4.2.1 Assets

	Forecast 2020-21 \$'000	Budget 2021-22 \$'000	Change \$'000	%
<b>CURRENT ASSETS</b>				
Cash and cash equivalents	39,443	26,996	(12,447)	(31.6%)
Other financial assets	0	0	0	0.0%
Trade and other receivables	16,135	16,638	503	3.1%
Other assets	550	558	8	1.5%
Inventories	6	6	0	0.0%
<b>TOTAL CURRENT ASSETS</b>	<b>56,134</b>	<b>44,198</b>	<b>(11,936)</b>	<b>(21.3%)</b>
<b>NON CURRENT ASSETS</b>				
Investments in associates	4,920	4,920	0	0.0%
Property, infrastructure, plant and equipment	2,015,070	2,040,062	24,992	1.2%
Right-of-use assets	813	813	0	0.0%
Intangible assets	614	614	0	0.0%
<b>TOTAL NON CURRENT ASSETS</b>	<b>2,021,417</b>	<b>2,046,409</b>	<b>24,992</b>	<b>1.2%</b>
<b>TOTAL ASSETS</b>	<b>2,077,551</b>	<b>2,090,607</b>	<b>13,056</b>	<b>0.6%</b>

Cash and cash equivalents include cash held in the bank, petty cash, and the value of investments in term deposits or other highly liquid investments with short maturities of three months or less. Other financial assets include term deposits held with an original maturity of greater than 90 days. These balances are projected to decrease by \$12.447 million during the year mainly to fund the capital works program during the year.

Trade and other receivables are monies owed to Council by ratepayers and others. Short term debtors are budgeted to increase by 3.12% on the current year forecast.

Other assets includes items such as prepayments for expenses that Council has paid in advance of service delivery.

Investments in associates is Council's 36.39% ownership interest in Eastern Regional Libraries Corporation.

Property, infrastructure, plant and equipment is the largest component of Council's worth and represents the value of all the land, buildings, roads, vehicles, equipment etc. which has been built up by Council over many years. The \$24.992 million increase in this balance is attributable to the anticipated capitalisation of the budgeted capital works program of \$125.984 million and the contribution of non-monetary assets of \$2.000 million. This is offset by \$26.354 million in depreciation and amortisation expense, \$17.461 million in capital expenditure deemed to be operational in nature, and the disposal of \$59.177 million of non-current assets through the sale of property, plant and equipment. The majority of the disposal of non-current assets is the transfer of the Knox Regional Sports Park assets to the State Government.

The implementation of *AASB 16 Leases* requires most operating leases to be recognised on the balance sheet as a right of use asset. Council's right of use assets relate to property and information technology leases.

## 4.2.2 Liabilities

	Forecast 2020-21 \$'000	Budget 2021-22 \$'000	Change	
			\$'000	%
<b>CURRENT LIABILITIES</b>				
Trade and other payables	14,139	14,350	211	1.5%
Trust funds and deposits	1,616	1,640	24	1.5%
Provisions	18,788	19,268	480	2.6%
Interest-bearing loans and borrowings	3,835	8,379	4,544	118.5%
Lease liabilities	362	362	0	0.0%
<b>TOTAL CURRENT LIABILITIES</b>	<b>38,740</b>	<b>43,999</b>	<b>5,259</b>	<b>13.6%</b>
<b>NON CURRENT LIABILITIES</b>				
Provisions	3,954	3,983	29	0.7%
Interest-bearing loans and borrowings	36,121	75,773	39,652	109.8%
Lease liabilities	459	459	0	0.0%
<b>TOTAL NON CURRENT LIABILITIES</b>	<b>40,534</b>	<b>80,215</b>	<b>39,681</b>	<b>97.9%</b>
<b>TOTAL LIABILITIES</b>	<b>79,274</b>	<b>124,214</b>	<b>44,940</b>	<b>56.7%</b>

Trade and other payables are those to whom Council owes money as at 30 June. Trade and other payables are budgeted to increase by 1.49% on the current year forecast.

Trust funds and deposits include refundable deposits, the fire services levy and retention amounts. Trust funds and deposits are budgeted to increase by 1.49% on the current year forecast.

Provisions include accrued annual leave and long service leave owing to employees. These employee entitlements are split between those entitlements expected to be paid within twelve months and those expected to be paid beyond the next year. Total provisions are budgeted to increase by 2.24% on the current year forecast.

Interest-bearing loans and borrowings are split between Council borrowings expected to be repaid within the next twelve months and those expected to be repaid beyond the next year. Refer to section 4.2.3 'Borrowings' for further information on Council's interest-bearing loans and borrowings.

The implementation of *AASB 16 Leases* requires most operating leases to be recognised on the balance sheet as a lease liability. The lease liability is split between lease liabilities expected to be repaid within the next twelve months and those expected to be repaid beyond the next year.



### 4.2.3 Borrowings

The table below shows information on borrowings specifically required by the Regulations.

	Forecast 2020-21 \$'000	Budget 2021-22 \$'000
Amount borrowed as at 30 June of the prior year	0	39,956
Amount proposed to be borrowed	40,906	48,030
Amount projected to be redeemed	950	3,834
<b>Amount of borrowings as at 30 June</b>	<b>39,956</b>	<b>84,152</b>

Borrowings are generally utilised for the provision of major community assets that will provide community benefit over a number of years. This is considered sound practice and governments at all levels have regularly enacted this approach. The use of borrowings enables the cost of community assets to be spread inter-generationally and smooths the impact of the borrowings on the long term financial structure for the Council.

### 4.2.4 Leases by category

As a result of the introduction of *AASB 16 Leases*, right-of-use assets and lease liabilities have been recognised as outlined in the table below.

	Forecast 2020-21 \$'000	Budget 2021-22 \$'000
<b>RIGHT-OF-USE ASSETS</b>		
Property	457	457
Computers and telecommunications	356	356
<b>TOTAL RIGHT-OF-USE ASSETS</b>	<b>813</b>	<b>813</b>
<b>LEASE LIABILITIES</b>		
<b>Current lease liabilities</b>		
Property	193	193
Computers and telecommunications	169	169
<b>Total current lease liabilities</b>	<b>362</b>	<b>362</b>
<b>Non-current lease liabilities</b>		
Property	264	264
Computers and telecommunications	195	195
<b>Non-current lease liabilities</b>	<b>459</b>	<b>459</b>
<b>TOTAL LEASE LIABILITIES</b>	<b>821</b>	<b>821</b>

## 4.3 Statement of Changes in Equity

### 4.3.1 Reserves

	Opening Balance \$'000's	Transfer to Reserve \$'000's	Transfer from Reserve \$'000's	Closing Balance \$'000's
<b>Statutory Reserves</b>				
HACC Capital Grant	341	0	0	341
Open Space	11,717	6,000	6,872	10,845
<b>Total Statutory Reserves</b>	<b>12,058</b>	<b>6,000</b>	<b>6,872</b>	<b>11,186</b>
<b>Discretionary Reserves</b>				
Aged Care Reserve	4,357	0	1,081	3,276
Basketball Stadium infrastructure	100	26	0	126
Blue Hills Reserve	3	0	0	3
City Futures	247	0	0	247
Knox Regional Sports Park - Football Renewal	727	0	727	0
Mountain Gate Reserve	140	0	0	140
Revegetation Net Gain	406	0	0	406
Revolving Energy Fund	31	0	0	31
Scoresby Recreational Reserve	144	28	0	172
Stamford Park Project	8,654	0	8,264	390
State Basketball Centre Asset Renewal	704	0	704	0
<b>Total Discretionary Reserves</b>	<b>15,513</b>	<b>54</b>	<b>10,776</b>	<b>4,791</b>
<b>Total Reserves</b>	<b>27,571</b>	<b>6,054</b>	<b>17,648</b>	<b>15,977</b>

Statutory reserves must be applied for specified statutory purposes in accordance with various legislative and contractual requirements. Whilst these funds earn interest revenues for Council, they are not available for other purposes.

Discretionary reserves are funds set aside by Council for a specific purpose but are not protected by statute. The nature and purpose of the reserves are as follows:

#### HACC capital grant reserve

The purpose of this reserve is to refurbish, upgrade and maintain minor capital within the Home and Community Care funded programs.

#### Open space reserve

The Open Space Reserve is used to provide funding for future purchases and improvements of open space. Funding is provided from developer's contributions for open space which is initially recognised in the comprehensive income statement and then transferred to the reserve from accumulated surplus to facilitate separate tracking of the total funds received but not yet spent.

#### Aged care reserve

The purpose of this reserve is to set aside the proceeds from the divestment of the Amaroo Gardens Aged Care Facility by Council on 2 November 2011 for aged services and infrastructure within the Knox municipality.

#### Basketball stadium infrastructure reserve

The purpose of this reserve is to improve basketball stadium facilities within the Knox municipality.

#### **Blue Hills reserve**

The purpose of this reserve is to construct the Early Years Hubs facilities for the benefit of the Knox Community.

#### **City futures fund**

The purpose of this reserve is to construct major facilities within the Knox municipality.

#### **Knox Regional Sports Park - Football pitch replacement fund**

The purpose of this reserve is to provide for future football pitch replacement at Knox Regional Sports Park.

#### **Mountain Gate reserve**

The purpose of this reserve is to enhance community facilities within Mountain Gate.

#### **Revegetation net gain reserve**

The purpose of this reserve is to ensure any loss of vegetation through development is re-established in a sustainable location.

#### **Revolving energy fund**

The purpose of this reserve is to re-invest savings in energy costs to be invested in further works to minimise energy consumption.

#### **Scoresby Recreation reserve**

The purpose of this reserve is to invest the income derived from lease of this site into the Scoresby Recreation Reserve.

#### **Stamford Park reserve**

The purpose of this reserve is to develop the Stamford Park site for the benefit of the Knox Community.

#### **State basketball centre asset renewal fund**

The purpose of this reserve is to provide for asset renewal works at the State Basketball Centre (Knox Regional Sports Park).

### 4.3.2 Equity

	Forecast 2020-21 \$'000	Budget 2021-22 \$'000	Change	
			\$'000	%
<b>EQUITY</b>				
Accumulated surplus	715,066	694,776	(20,290)	(2.8%)
Reserves	1,283,211	1,271,617	(11,594)	(0.9%)
<b>TOTAL EQUITY</b>	<b>1,998,277</b>	<b>1,966,393</b>	<b>(31,884)</b>	<b>(1.6%)</b>

Total equity always equals net assets and is made up of the following components:

- Asset revaluation reserve which represents the difference between the previously recorded value of assets and their current valuations.
- Other reserves that are funds that Council wishes to separately identify as being set aside to meet a specific purpose in the future and to which there is no existing liability. These amounts are transferred from the Accumulated Surplus of the Council to be separately disclosed.
- Accumulated surplus which is the value of all net assets less reserves that have accumulated over time. \$31.884 million of the \$20.290 million decrease in accumulated surplus results directly from the surplus for the year. An amount of \$11.594 million (net) is budgeted to be transferred from other reserves to accumulated surplus. This reflects the usage of investment cash reserves to partly fund the capital works program. This is a transfer between equity balances only and does not impact on the total balance of equity.

The net decrease in equity or net assets of \$31.884 million results directly from the 2021-22 financial year budgeted operating surplus.

## 4.4 Statement of Cash Flows

### 4.4.1 Net cash flows provided by/used in operating activities

Description	Forecast	Budget	Change	
	2020-21 \$'000	2021-22 \$'000	\$'000	%
<b>Cash flow from operating activities</b>				
Rates and charges	121,653	125,913	4,260	3.5%
User fees	13,717	16,093	2,376	17.3%
Statutory fees and fines	2,632	4,047	1,415	53.8%
Grants - operating	29,920	21,757	(8,163)	(27.3%)
Grants - capital	9,468	15,111	5,643	59.6%
Contributions - monetary	7,872	8,326	454	5.8%
Interest received	70	150	80	114.3%
Other receipts	1,066	881	(185)	(17.4%)
Net movement in trust deposits	32	24	(8)	(25.0%)
Employee costs	(79,231)	(74,982)	4,249	(5.4%)
Materials and services	(69,716)	(77,432)	(7,716)	11.1%
Contributions and donations	(6,683)	(5,787)	896	(13.4%)
Short-term, low value and variable lease payments	(7)	(8)	(1)	14.3%
Other payments	(649)	(602)	47	(7.2%)
<b>Net cash provided by operating activities</b>	<b>30,144</b>	<b>33,491</b>	<b>3,347</b>	<b>11.1%</b>

Operating activities refers to the cash generated or used in the normal service delivery functions of Council. Cash remaining after paying for the provision of services to the community may be available for investment in capital works, or repayment of debt.

The 2021-22 budgeted capital grants income is budgeted to increase by \$5.643 million. This is due to specific funding for some large capital works projects in 2021-22. Refer to section 4.5 'Capital works program' for a more detailed analysis of Council's capital works program for the 2021-22 financial year.

The 2021-22 operating grants income is budgeted to decrease by \$8.163 million on the 2020-21 forecast. This is mainly due to the operating grants received in 2020-21 related to COVID-19 including \$2.766 million received for the Working for Victoria Fund and \$0.500 million received for the outdoor dining program. \$2.043 million was received from the State Government for the Kindergarten service, with parent fees being waived. There will be a reduction in grants received for general home care in 2021-22, with this program to cease.

Materials and services are budgeted to increase by \$7.716 million. Included in materials and services is capital expenditure which is operational in nature. This expenditure is budgeted to increase by \$6.403 million on the current year forecast due to capital projects being undertaken (including capital works to be carried forward to 2021-22). Materials and services also includes \$21.060 million for waste management. This is an increase of \$1.471 million on the current year forecast.

#### 4.4.2 Net cash flows provided by/used in investing activities

Description	Forecast 2020-21 \$'000	Budget 2021-22 \$'000	Change \$'000	%
<b>Cash flow from investing activities</b>				
Proceeds from sale of property, infrastructure, plant and equipment	4,361	20,532	16,171	370.8%
Payments for property, infrastructure, plant and equipment	(74,309)	(108,523)	(34,214)	46.0%
Payments for investments	0	0	0	0.0%
Proceeds from sale of investments	9,900	0	(9,900)	(100.0%)
<b>Net cash used in investing activities</b>	<b>(60,048)</b>	<b>(87,991)</b>	<b>(27,943)</b>	<b>46.5%</b>

Investing activities refers to cash generated or used in the enhancement or creation of infrastructure and other assets. These activities also include the acquisition and sale of other assets such as vehicles, property, plant and equipment.

The decrease in net cash inflows from investing activities is mainly due to a \$34.214 million increase in payments for property, infrastructure, plant and equipment, together with a \$9.900 million decrease in proceeds from the sale of investments (term deposits held longer than 90 days). This is partially offset by a \$16.171 million increase in proceeds from the sale of property, infrastructure, plant and equipment.

#### 4.4.3 Net cash flows provided by/used in financing activities

Description	Forecast 2020-21 \$'000	Budget 2021-22 \$'000	Change \$'000	%
<b>Cash flow from financing activities</b>				
Finance costs	(153)	(743)	(590)	385.6%
Proceeds from borrowings	40,906	48,030	7,124	17.4%
Repayment of borrowings	(950)	(3,834)	(2,884)	303.6%
Interest paid - lease liability	(25)	(70)	(45)	180.0%
Repayment of lease liabilities	(1,015)	(1,330)	(315)	31.0%
<b>Net cash used in financing activities</b>	<b>38,763</b>	<b>42,053</b>	<b>3,290</b>	<b>8.5%</b>

Financing activities refers to the cash generated or used in the financing of Council functions and include proceeds from and repayment of borrowings from financial institutions.

The 2021-22 budget includes new borrowings of \$48.030 million. The new borrowings are forecast to take place at the end of the financial year.

Refer to section 4.2.3 'Borrowings' for further information on Council borrowings.

## 4.5 Capital Works Program

This section presents a listing of the capital works projects that will be undertaken for the 2021-22 year, classified by expenditure type and funding source. Works are also disclosed as current budget or carried forward from prior year.

### 4.5.1 Summary

	Forecast 2020-21 \$'000	Budget 2021-22 \$'000	Change \$'000	%
Property	34,715	37,701	2,986	8.6%
Plant and equipment	10,260	12,676	2,416	23.5%
Infrastructure	40,392	75,607	35,215	87.2%
<b>Total contributions</b>	<b>85,367</b>	<b>125,984</b>	<b>40,617</b>	<b>47.6%</b>

Capital Works Area	Project Cost \$'000	Asset Expenditure Types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expans'n \$'000	Grants \$'000	Contrib. \$'000	Council Cash* \$'000	Borrow- ings \$'000
Property	37,701	10,674	6,032	13,470	7,525	3,000	160	18,531	16,010
Plant and equipment	12,676	1,514	7,316	3,411	434	0	0	12,676	0
Infrastructure	75,607	30,611	25,907	19,089	0	12,111	400	31,076	32,020
<b>Total</b>	<b>125,984</b>	<b>42,800</b>	<b>39,255</b>	<b>35,970</b>	<b>7,959</b>	<b>15,111</b>	<b>560</b>	<b>62,283</b>	<b>48,030</b>

\* Council cash represents council rates, reserves and proceeds from the sale of fixed assets.

## 4.5.2 Current Budget

Capital Works Area	Project Cost \$'000	Asset Expenditure Types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expans'n \$'000	Grants \$'000	Contrib. \$'000	Council Cash* \$'000	Borrow-ings \$'000
<b>Property Buildings</b>	<b>15,428</b>	<b>185</b>	<b>5,532</b>	<b>4,092</b>	<b>5,619</b>	<b>3,000</b>	<b>160</b>	<b>8,084</b>	<b>4,184</b>
Knox Athletics Track - New Shade Structure	100	100	0	0	0	0	0	0	100
Schultz Reserve - New Shade Structure	50	50	0	0	0	0	0	50	0
Modular Building Program (Modern Construction System) (Scoping Only)	35	35	0	0	0	0	0	35	0
Replacements of components for all Council owned buildings based on Building Asset Management Systems	5,532	0	5,532	0	0	0	0	5,532	0
Stamford Park Development	1,230	0	0	1,230	0	0	0	1,230	0
Facility Upgrades as per Buildings Asset Management Plan	500	0	0	500	0	0	0	0	500
Boronia Precinct Planning (Design Only)	361	0	0	361	0	0	0	361	0
Community Toilet Replacement Program	309	0	0	309	0	0	0	0	309
Family & Children Buildings and Facilities Upgrades	278	0	0	278	0	0	0	88	190
Three-Year-Old Kindergarten Facility Management (Scoping Only)	250	0	0	250	0	0	0	0	250
Upgrades to Early Years Facilities	200	0	0	200	0	0	0	0	200
Knox Leisureworks - Major Redevelopment (Scoping Only)	155	0	0	155	0	0	0	0	155
Millers Homestead Upgrade	150	0	0	150	0	0	0	0	150
Early Years Facility Emergency Warning System	100	0	0	100	0	0	0	0	100
Solar panels in Community Facilities	100	0	0	100	0	0	0	0	100
Energy Retrofits in Community Buildings	80	0	0	80	0	0	0	0	80
Schultz Reserve - Pavilion Refurbishment	75	0	0	75	0	0	0	0	75
Installation of Electronic Entry System	60	0	0	60	0	0	0	0	60
Updates all Kindergarten Signage	60	0	0	60	0	0	0	0	60
Council Kindergartens Lockers Installation	50	0	0	50	0	0	0	0	50
Boronia Progress Hall Upgrade	40	0	0	40	0	0	0	0	40
Kitchen Retrofitting Program at sports pavilions	25	0	0	25	0	0	0	0	25
Milpera Reserve - Pavilion Refurbishment (Design Only)	20	0	0	20	0	0	0	0	20
Park Ridge Reserve - Pavilion Refurbishment (Design Only)	20	0	0	20	0	0	0	0	20
Ferntree Gully Library - Café Blinds	20	0	0	20	0	0	0	0	20
The Basin Community House - Kitchen Upgrade	10	0	0	10	0	0	0	10	0
Fairpark Reserve - Pavilion Upgrade	4,840	0	0	0	4,840	3,000	160	0	1,680
Carrington Park Activity Centre - Redevelopment	569	0	0	0	569	0	0	569	0
Alice Johnson Kindergarten - Verandah Extension	65	0	0	0	65	0	0	65	0
Berrabri Preschool - Verandah Upgrade	55	0	0	0	55	0	0	55	0
Knox Infolink Redevelopment	30	0	0	0	30	0	0	30	0
Park Crescent Children and Family Centre Refurbishment (Scoping Only)	30	0	0	0	30	0	0	30	0
Liberty Avenue Kindergarten - Verandah Extension (Design Only)	10	0	0	0	10	0	0	10	0
Park Ridge Kindergarten - Verandah Extension (Design Only)	10	0	0	0	10	0	0	10	0
Billoo Kindergarten - Storage & Verandah Extension (Scoping Only)	10	0	0	0	10	0	0	10	0
<b>Total Property</b>	<b>15,428</b>	<b>185</b>	<b>5,532</b>	<b>4,092</b>	<b>5,619</b>	<b>3,000</b>	<b>160</b>	<b>8,084</b>	<b>4,184</b>



Capital Works Area	Project Cost \$'000	Asset Expenditure Types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expans'n \$'000	Grants \$'000	Contrib. \$'000	Council Cash* \$'000	Borrow-ings \$'000
<b>Plant and Equipment</b>									
<b>Plant, machinery and equipment</b>	<b>2,135</b>	<b>0</b>	<b>2,135</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,135</b>	<b>0</b>
Plant and machinery replacement program	2,135	0	2,135	0	0	0	0	2,135	0
<b>Computers and telecommunications</b>	<b>6,149</b>	<b>767</b>	<b>3,655</b>	<b>1,457</b>	<b>270</b>	<b>0</b>	<b>0</b>	<b>6,149</b>	<b>0</b>
<b>Artworks</b>	<b>80</b>	<b>80</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>80</b>	<b>0</b>
Public Art Project	80	80	0	0	0	0	0	80	0
<b>Total Plant and Equipment</b>	<b>8,364</b>	<b>847</b>	<b>5,790</b>	<b>1,457</b>	<b>270</b>	<b>0</b>	<b>0</b>	<b>8,364</b>	<b>0</b>
<b>Infrastructure</b>									
<b>Roads</b>	<b>9,061</b>	<b>0</b>	<b>8,658</b>	<b>403</b>	<b>0</b>	<b>1,911</b>	<b>0</b>	<b>7,150</b>	<b>0</b>
Road Surface Renewal Program across multiple locations within Knox	5,193	0	5,193	0	0	1,911	0	3,282	0
Wilhelma Avenue, Bayswater	525	0	525	0	0	0	0	525	0
High Risk Road Failure Program	500	0	500	0	0	0	0	500	0
Malvern Street, Bayswater	418	0	418	0	0	0	0	418	0
Edinburgh Road, Bayswater	400	0	400	0	0	0	0	400	0
Murene Court, Boronia	350	0	350	0	0	0	0	350	0
Industrial Road Renewal Program across multiple locations within Knox	250	0	250	0	0	0	0	250	0
Violen Street, Bayswater	175	0	175	0	0	0	0	175	0
Winnifred Crescent, Knoxfield	165	0	165	0	0	0	0	165	0
Programmed works from June Yearly Audits	150	0	150	0	0	0	0	150	0
Sullivan Court, Wantirna	135	0	135	0	0	0	0	135	0
Wanaka Close, Rowville	97	0	97	0	0	0	0	97	0
Avalon Road, Rowville (Design Only)	70	0	70	0	0	0	0	70	0
Mountain Gate Drive - Ferntree Gully (Design Only)	65	0	65	0	0	0	0	65	0
Mossfield Avenue, Ferntree Gully (Design Only)	45	0	45	0	0	0	0	45	0
Faraday Street, Boronia (Design Only)	45	0	45	0	0	0	0	45	0
Studfield Shops, Rear Laneway, Wantirna South (Design Only)	40	0	40	0	0	0	0	40	0
Adele Avenue, Ferntree Gully (Design Only)	35	0	35	0	0	0	0	35	0
Amesbury Road - Bike Lane	120	0	0	120	0	0	0	120	0
Buckingham Drive, Rowville - Local Area Traffic Management Treatment	120	0	0	120	0	0	0	120	0
Parking Management Plan Implementation	40	0	0	40	0	0	0	40	0
Sassess Avenue - Parking Lane & Sharrow (Design Only)	40	0	0	40	0	0	0	40	0
Alma Avenue - New School Crossing	30	0	0	30	0	0	0	30	0
Liberty Avenue - Local Area Traffic Management (Design Only)	15	0	0	15	0	0	0	15	0
Moirs Avenue - Splitter Island	15	0	0	15	0	0	0	15	0
Dobson Street - Traffic Device	10	0	0	10	0	0	0	10	0
Maryborough Road - Rumble Strips	10	0	0	10	0	0	0	10	0
Kelletts Road - Lakesfield Drive Footpath link (Design Only)	3	0	0	3	0	0	0	3	0
<b>Bridges</b>	<b>545</b>	<b>0</b>	<b>545</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>545</b>	<b>0</b>
Bridge Renewal Program across multiple locations within Knox	545	0	545	0	0	0	0	545	0
<b>Footpaths and cycleways</b>	<b>4,381</b>	<b>1,079</b>	<b>3,303</b>	<b>0</b>	<b>0</b>	<b>732</b>	<b>0</b>	<b>3,649</b>	<b>0</b>
High Street Road, Wantirna South - Shared Path	347	347	0	0	0	347	0	0	0
Napoleon Road, Lysterfield - Shared Path	156	156	0	0	0	156	0	0	0
Bergins Road, Rowville	130	130	0	0	0	130	0	0	0
Malvern Street, Bayswater	120	120	0	0	0	100	0	20	0
Mountain Highway, Upper Ferntree Gully - North Side between Jersey Road and Army Road (Design Only)	80	80	0	0	0	0	0	80	0
Ferntree Gully Road - Shared Path	80	80	0	0	0	0	0	80	0
Francis Crescent, Ferntree Gully	44	44	0	0	0	0	0	44	0
Short Street, Boronia	35	35	0	0	0	0	0	35	0
Ferntree Gully Road, Scoresby	29	29	0	0	0	0	0	29	0
Regency Terrace, Lysterfield - Shared Path	24	24	0	0	0	0	0	24	0
Cypress Avenue, Boronia	20	20	0	0	0	0	0	20	0

Capital Works Area	Project Cost \$'000	Asset Expenditure Types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expans'n \$'000	Grants \$'000	Contrib. \$'000	Council Cash* \$'000	Borrowings \$'000
Pleasant Road, Ferntree Gully	10	10	0	0	0	0	0	10	0
Ferntree Gully Road, Ferntree Gully	4	4	0	0	0	0	0	4	0
Footpaths Renewal Program across multiple locations within Knox	2,786	0	2,786	0	0	0	0	2,786	0
Shared Path Renewal Program across multiple locations within Knox	517	0	517	0	0	0	0	517	0
<b>Drainage</b>	<b>4,120</b>	<b>30</b>	<b>2,800</b>	<b>1,290</b>	<b>0</b>	<b>2,218</b>	<b>0</b>	<b>1,902</b>	<b>0</b>
Gilbert Reserve - Wetland Scoping and Analysis (Design Only)	30	30	0	0	0	0	0	30	0
Drainage Renewal Program across multiple locations within Knox	2,750	0	2,750	0	0	2,218	0	532	0
Water Sensitive Urban Design System Renewal Program across multiple locations within Knox	50	0	50	0	0	0	0	50	0
Cardiff Street - Flood Mitigation Design	640	0	0	640	0	0	0	640	0
Olive Bank Road - Water Sensitive Urban Design	400	0	0	400	0	0	0	400	0
Flood Mitigation Reactive Upgrade Works	250	0	0	250	0	0	0	250	0
<b>Recreational, leisure and community facilities</b>	<b>23,946</b>	<b>3,600</b>	<b>7,951</b>	<b>12,395</b>	<b>0</b>	<b>7,050</b>	<b>400</b>	<b>9,476</b>	<b>7,020</b>
Knox Hockey Facility Development	3,500	3,500	0	0	0	0	400	0	3,100
Tormore Reserve - Safety Fencing	100	100	0	0	0	0	0	100	0
Egan Lee Reserve - Oval (Top) Renewal	1,500	0	1,500	0	0	0	0	1,500	0
Playground Renewal Program	1,145	0	1,145	0	0	0	0	1,145	0
Windermere Reserve - Oval Renewal	850	0	850	0	0	850	0	0	0
Street Tree Replacement Program	525	0	525	0	0	0	0	525	0
Glenfern Park - Tennis Court Renewal	400	0	400	0	0	0	0	400	0
Eildon Park Reserve - Tennis Court Renewal	350	0	350	0	0	0	0	350	0
Reta Matthews Reserve - Tennis Courts Renewal	350	0	350	0	0	0	0	350	0
Fairpark Reserve - Netball Court Renewal	300	0	300	0	0	0	0	300	0
Fairpark Reserve - Re-turfing	250	0	250	0	0	0	0	250	0
Talaskia Reserve - Cricket Net Renewal	250	0	250	0	0	0	0	250	0
Dobson Park - Cricket Net Renewal	250	0	250	0	0	0	0	250	0
Significant Municipal Site Renewal	229	0	229	0	0	0	0	229	0
Carrington Park Reserve - Tennis Court Renewal	175	0	175	0	0	0	0	175	0
Knox Gardens Reserve - Oval #2	150	0	150	0	0	0	0	150	0
Kings Park - Sportsfield Drainage (Oval #2)	150	0	150	0	0	0	0	150	0
Lewis Park - New Irrigation (Oval #2)	150	0	150	0	0	0	0	150	0
Knox Regional Netball Centre - Court Renewal	100	0	100	0	0	0	0	100	0
Park Furniture Renewal	75	0	75	0	0	0	0	75	0
Bush Boulevard Renewal	75	0	75	0	0	0	0	75	0
Parkland Asset Renewal	75	0	75	0	0	0	0	75	0
Reserve Paths Renewal	75	0	75	0	0	0	0	75	0
Reactive Sportsfield Surface Renewal	60	0	60	0	0	0	0	60	0
Oversowing of Sportsfields	60	0	60	0	0	0	0	60	0
Stormwater Harvesting Infrastructure Renewal	60	0	60	0	0	0	0	60	0
Knox Gardens - Tennis Courts Renewal	50	0	50	0	0	0	0	50	0
Exner Reserve - Tennis Courts Renewal	50	0	50	0	0	0	0	50	0
Wantirna Reserve - Tennis Courts Renewal (Design Only)	50	0	50	0	0	0	0	50	0
Public Tennis / Netball / Basketball Court Renewal	50	0	50	0	0	0	0	50	0
Golf Practice Nets Installations	50	0	50	0	0	0	0	50	0
Open Space Asset Artwork Renewal	42	0	42	0	0	0	0	42	0
Reactive Park Signage Renewal	20	0	20	0	0	0	0	20	0
Llewellyn Reserve - Cricket Pitch Renewal (Oval #1)	20	0	20	0	0	0	0	20	0
Wantirna Reserve - Sportsfield Renewal	15	0	15	0	0	0	0	15	0
Knox Regional Netball Centre, Ferntree Gully - Building Redevelopment and Associated Works	8,250	0	0	8,250	0	5,000	0	0	3,250

Capital Works Area	Project Cost \$'000	Asset Expenditure Types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expans'n \$'000	Grants \$'000	Contrib. \$'000	Council Cash* \$'000	Borrowings \$'000
HV Jones, Ferntree Gully - Masterplan Stage 3	610	0	0	610	0	0	0	610	0
Lewis Park, Wantirna South - Masterplan (Design Only)	515	0	0	515	0	0	0	515	0
Quarry Reserve, Ferntree Gully - Masterplan Stage 3	400	0	0	400	0	400	0	0	0
Kings Park Reserve - Masterplan Implementation	400	0	0	400	0	0	0	400	0
Knox Park Athletics - Track Lighting	300	0	0	300	0	0	0	0	300
Kings Park - Oval #1 Floodlighting Upgrade	300	0	0	300	0	300	0	0	0
Carrington Park Precinct	300	0	0	300	0	0	0	0	300
Lewis Park - Oval #1 Floodlighting Upgrade	250	0	0	250	0	250	0	0	0
Templeton Reserve - Floodlighting Upgrade	250	0	0	250	0	250	0	0	0
Llewelyn Reserve - Masterplan Implementation	200	0	0	200	0	0	0	200	0
Wally Tew Reserve - Stormwater Harvest Upgrade Design	120	0	0	120	0	0	0	120	0
Principal Avenue Tree Works	100	0	0	100	0	0	0	100	0
Replanting of priority areas within Knox including tree reserves and open space	100	0	0	100	0	0	0	100	0
Carrington Park Reserve - Stormwater Harvest Upgrade Design	80	0	0	80	0	0	0	80	0
Knox Community Gardens - New Facility Planning	70	0	0	70	0	0	0	0	70
Fairpark Reserve - Safety Fencing	50	0	0	50	0	0	0	50	0
Major Crescent Reserve - Landscape Plan (Design Only)	25	0	0	25	0	0	0	25	0
Lakesfield Reserve - Masterplan (Design Only)	25	0	0	25	0	0	0	25	0
Flamingo Reserve - Landscape Plan (Design Only)	25	0	0	25	0	0	0	25	0
Schultz Reserve - Landscape Plan (Design Only)	25	0	0	25	0	0	0	25	0
<b>Off street car parks</b>	<b>965</b>	<b>35</b>	<b>700</b>	<b>230</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>965</b>	<b>0</b>
Gilmour Reserve - New Car Park (Design Only)	35	35	0	0	0	0	0	35	0
Program for asphalt resurfacing, patching, linemarking and kerb and channel renewal	700	0	700	0	0	0	0	700	0
Knox Skate & BMX Park - Access Road & Carpark	155	0	0	155	0	0	0	155	0
Wally Tew Reserve - Carpark Upgrade	40	0	0	40	0	0	0	40	0
Egan Lee Reserve - Carpark Extension (Design Only)	35	0	0	35	0	0	0	35	0
<b>Other infrastructure</b>	<b>13,012</b>	<b>12,620</b>	<b>242</b>	<b>150</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>512</b>	<b>12,500</b>
Knox Regional Sport Park - Facility Contribution	12,500	12,500	0	0	0	0	0	0	12,500
Community Placemaking Program - Murals & Lighting	105	105	0	0	0	0	0	105	0
Scoping/Installation of Public Charging Outlets	10	10	0	0	0	0	0	10	0
Knox Pop Up Events Kit Upkeep	5	5	0	0	0	0	0	5	0
Fire Hydrant replacement program	142	0	142	0	0	0	0	142	0
Street furniture renewal program	100	0	100	0	0	0	0	100	0
Asbestos Removal Program	100	0	0	100	0	0	0	100	0
Essential Service Building Code Measures	50	0	0	50	0	0	0	50	0
<b>Total Infrastructure</b>	<b>56,030</b>	<b>17,364</b>	<b>24,199</b>	<b>14,468</b>	<b>0</b>	<b>11,911</b>	<b>400</b>	<b>24,199</b>	<b>19,520</b>
<b>Total Capital Works</b>	<b>79,822</b>	<b>18,396</b>	<b>35,520</b>	<b>20,018</b>	<b>5,889</b>	<b>14,911</b>	<b>560</b>	<b>40,647</b>	<b>23,704</b>

\* Council cash represents council rates, reserves and proceeds from the sale of fixed assets.

### 4.5.3 Works carried forward from 2020-21 year

Capital Works Area	Project Cost \$'000	Asset Expenditure Types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expans'n \$'000	Grants \$'000	Contrib. \$'000	Council Cash* \$'000	Borrowings \$'000
<b>Property</b>									
<b>Land and Buildings</b>	<b>22,273</b>	<b>10,489</b>	<b>500</b>	<b>9,378</b>	<b>1,906</b>	<b>0</b>	<b>0</b>	<b>10,446</b>	<b>11,827</b>
Operations Centre Relocation	4,000	4,000	0	0	0	0	0	0	4,000
Westfield Library	3,864	3,864	0	0	0	0	0	0	3,864
Modular Building Program (Modern Construction System)	2,616	2,616	0	0	0	0	0	0	2,616
Heany Park - Scout/Community Pavilion	9	9	0	0	0	0	0	9	0
Replacements of components for all Council owned buildings based on Building Asset Management Systems	500	0	500	0	0	0	0	500	0
Stamford Park Development	8,800	0	0	8,800	0	0	0	8,800	0
Facility Upgrades as per Buildings Asset Management Plan	420	0	0	420	0	0	0	0	420
Arts Facility Upgrade	70	0	0	70	0	0	0	70	0
Millers Homestead Upgrade	68	0	0	68	0	0	0	68	0
F W Kerr Preschool - External Upgrade	20	0	0	20	0	0	0	20	0
Carrington Park Activity Centre - Redevelopment	920	0	0	0	920	0	0	920	0
Rowville Children and Family Centre - Refurbishment	500	0	0	0	500	0	0	0	500
Fairpark Reserve - Pavilion Upgrade	426	0	0	0	426	0	0	0	426
Park Crescent Children and Family Centre Refurbishment	60	0	0	0	60	0	0	60	0
<b>Total Property</b>	<b>22,273</b>	<b>10,489</b>	<b>500</b>	<b>9,378</b>	<b>1,906</b>	<b>0</b>	<b>0</b>	<b>10,446</b>	<b>11,827</b>
<b>Plant and Equipment</b>									
<b>Computers and telecommunications</b>	<b>4,272</b>	<b>627</b>	<b>1,527</b>	<b>1,954</b>	<b>164</b>	<b>0</b>	<b>0</b>	<b>4,272</b>	<b>0</b>
<b>Artworks</b>	<b>40</b>	<b>40</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>40</b>	<b>0</b>
Public Art Project	40	40	0	0	0	0	0	40	0
<b>Total Plant and Equipment</b>	<b>4,312</b>	<b>667</b>	<b>1,527</b>	<b>1,954</b>	<b>164</b>	<b>0</b>	<b>0</b>	<b>4,312</b>	<b>0</b>
<b>Infrastructure</b>									
<b>Roads</b>	<b>95</b>	<b>0</b>	<b>24</b>	<b>71</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>95</b>	<b>0</b>
Chandler Road, Boronia	24	0	24	0	0	0	0	24	0
Macauley Place - Shared Safety Zone	50	0	0	50	0	0	0	50	0
Parking Management Plan Implementation	21	0	0	21	0	0	0	21	0
<b>Footpaths and cycleways</b>	<b>262</b>	<b>262</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>262</b>	<b>0</b>
Burwood Highway, Upper Ferntree Gully - Shared Path Link 1	162	162	0	0	0	0	0	162	0
Mountain Highway, The Basin	100	100	0	0	0	0	0	100	0
<b>Drainage</b>	<b>1,366</b>	<b>250</b>	<b>421</b>	<b>695</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,366</b>	<b>0</b>
Egan Lee Reserve - Wetland Construction	250	250	0	0	0	0	0	250	0
Water Sensitive Urban Design System Renewal Program across multiple locations within Knox	421	0	421	0	0	0	0	421	0
1825 Ferntree Gully Road - Flood Mitigation Works	435	0	0	435	0	0	0	435	0
Forest Road to Koolunga Reserve, Ferntree Gully - Wetland Construction	200	0	0	200	0	0	0	200	0
Albert Street and Chandler Road Irrigation	60	0	0	60	0	0	0	60	0
<b>Off street car parks</b>	<b>203</b>	<b>0</b>	<b>0</b>	<b>203</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>203</b>	<b>0</b>
Rowville Recreation Reserve - Carpark	163	0	0	163	0	0	0	163	0
Wantirna Reserve - Carpark Upgrade	40	0	0	40	0	0	0	40	0
<b>Recreational, leisure and community facilities</b>	<b>5,150</b>	<b>237</b>	<b>1,263</b>	<b>3,651</b>	<b>0</b>	<b>199</b>	<b>0</b>	<b>4,951</b>	<b>0</b>
Dog Parks - Installations	200	200	0	0	0	0	0	200	0
Gilbert Park Reserve - New Drainage	37	37	0	0	0	37	0	0	0
Playground Renewal Program	545	0	545	0	0	0	0	545	0
Wantirna Reserve - Tennis Court Renewal	468	0	468	0	0	0	0	468	0
Eildon Park Reserve - Tennis Court Renewal	143	0	143	0	0	0	0	143	0
Renewal	108	0	108	0	0	0	0	108	0

Capital Works Area	Project Cost \$'000	Asset Expenditure Types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expans'n \$'000	Grants \$'000	Contrib. \$'000	Council Cash* \$'000	Borrowings \$'000
Knox Regional Netball Centre, Ferntree Gully - Development and Subsequent Implementation of Masterplan	1,046	0	0	1,046	0	0	0	1,046	0
Peregrine Reserve, Rowville - Masterplan Stage 2	376	0	0	376	0	0	0	376	0
Talaskia Reserve, Upper Ferntree Gully - Masterplan Stage 3	362	0	0	362	0	0	0	362	0
Lewis Park, Wantirna South - Masterplan	300	0	0	300	0	0	0	300	0
HV Jones, Ferntree Gully - Development of Masterplan	277	0	0	277	0	0	0	277	0
Scoresby Reserve - Masterplan Stage 4	208	0	0	208	0	0	0	208	0
Quarry Reserve, Ferntree Gully - Masterplan Stage 3	200	0	0	200	0	0	0	200	0
Knox Regional Netball Centre - Outdoor Courts Floodlight	198	0	0	198	0	0	0	198	0
Gilbert Park, Knoxfield - Masterplan	163	0	0	163	0	163	0	0	0
Llewelyn Reserve - Masterplan Implementation	115	0	0	115	0	0	0	115	0
Revegetation - Strategic Road Corridors	108	0	0	108	0	0	0	108	0
Bush Boulevards - Design and Implementation	100	0	0	100	0	0	0	100	0
Principal Avenue Tree Works	87	0	0	87	0	0	0	87	0
Gilbert Park - Floodlighting Upgrade	50	0	0	50	0	0	0	50	0
The Basin Triangle - Masterplan	30	0	0	30	0	0	0	30	0
Kings Park Reserve - Masterplan	30	0	0	30	0	0	0	30	0
<b>Other infrastructure</b>	<b>12,500</b>	<b>12,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>12,500</b>
Knox Regional Sport Park - Facility Contribution	12,500	12,500	0	0	0	0	0	0	12,500
<b>Total Infrastructure</b>	<b>19,577</b>	<b>13,248</b>	<b>1,708</b>	<b>4,620</b>	<b>0</b>	<b>199</b>	<b>0</b>	<b>6,877</b>	<b>12,500</b>
<b>Total Carried Forward Capital Works 2020/21</b>	<b>46,162</b>	<b>24,405</b>	<b>3,735</b>	<b>15,952</b>	<b>2,070</b>	<b>199</b>	<b>0</b>	<b>21,636</b>	<b>24,327</b>

\* Council cash represents council rates, reserves and proceeds from the sale of fixed assets

## 4.6 Summary of Capital Works Expenditure

For the four years ended 30 June 2025

2022/23	Total Cost \$'000	Asset Expenditure Types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expans'n \$'000	Grants \$'000	Contrib. \$'000	Council Cash* \$'000	Borrow-ings \$'000
<b>Property</b>									
Buildings	31,463	11,235	6,022	14,206	0	0	900	6,022	24,541
<b>Total Property</b>	<b>31,463</b>	<b>11,235</b>	<b>6,022</b>	<b>14,206</b>	<b>0</b>	<b>0</b>	<b>900</b>	<b>6,022</b>	<b>24,541</b>
<b>Plant and Equipment</b>									
Plant, machinery and equipment	2,457	0	2,457	0	0	0	0	2,457	0
Computers and telecommunications	4,809	0	3,120	1,689	0	0	0	4,809	0
Artworks	123	80	43	0	0	0	0	123	0
<b>Total Plant and Equipment</b>	<b>7,389</b>	<b>80</b>	<b>5,620</b>	<b>1,689</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,389</b>	<b>0</b>
<b>Infrastructure</b>									
Roads	9,794	0	9,449	345	0	0	0	9,794	0
Bridges	467	0	467	0	0	0	0	467	0
Footpaths and cycleways	5,614	1,765	3,849	0	0	0	0	3,899	1,715
Drainage	4,545	1,000	2,800	745	0	0	0	4,545	0
Recreational, leisure and community facilities	11,339	350	7,534	3,455	0	1,250	0	7,534	2,555
Off street car parks	1,240	0	700	120	420	0	0	1,240	0
Other infrastructure	252	5	247	0	0	0	0	252	0
<b>Total Infrastructure</b>	<b>33,251</b>	<b>3,120</b>	<b>25,046</b>	<b>4,665</b>	<b>420</b>	<b>1,250</b>	<b>0</b>	<b>27,731</b>	<b>4,270</b>
<b>Total Capital Works Expenditure</b>	<b>72,103</b>	<b>14,435</b>	<b>36,688</b>	<b>20,560</b>	<b>420</b>	<b>1,250</b>	<b>900</b>	<b>41,142</b>	<b>28,811</b>

2023/24	Total Cost \$'000	Asset Expenditure Types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expans'n \$'000	Grants \$'000	Contrib. \$'000	Council Cash* \$'000	Borrow-ings \$'000
<b>Property</b>									
Buildings	23,967	1,250	5,947	16,770	0	0	10,500	8,987	4,480
<b>Total Property</b>	<b>23,967</b>	<b>1,250</b>	<b>5,947</b>	<b>16,770</b>	<b>0</b>	<b>0</b>	<b>10,500</b>	<b>8,987</b>	<b>4,480</b>
<b>Plant and Equipment</b>									
Plant, machinery and equipment	2,011	0	2,011	0	0	0	0	2,011	0
Computers and telecommunications	4,805	0	3,100	1,705	0	0	0	4,805	0
Artworks	124	80	44	0	0	0	0	124	0
<b>Total Plant and Equipment</b>	<b>6,940</b>	<b>80</b>	<b>5,155</b>	<b>1,705</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6,940</b>	<b>0</b>
<b>Infrastructure</b>									
Roads	10,409	0	10,184	225	0	0	0	10,409	0
Bridges	425	0	425	0	0	0	0	425	0
Footpaths and cycleways	5,360	1,006	4,354	0	0	0	0	5,360	0
Drainage	3,184	20	2,884	280	0	0	0	3,184	0
Recreational, leisure and community facilities	7,699	600	5,129	1,970	0	570	0	7,129	0
Off street car parks	1,326	0	721	535	70	0	0	1,326	0
Other infrastructure	259	5	254	0	0	0	0	259	0
<b>Total Infrastructure</b>	<b>28,662</b>	<b>1,631</b>	<b>23,951</b>	<b>3,010</b>	<b>70</b>	<b>570</b>	<b>0</b>	<b>28,092</b>	<b>0</b>
<b>Total Capital Works Expenditure</b>	<b>59,569</b>	<b>2,961</b>	<b>35,053</b>	<b>21,485</b>	<b>70</b>	<b>570</b>	<b>10,500</b>	<b>44,019</b>	<b>4,480</b>

2024/25	Total Cost \$'000	Asset Expenditure Types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expans'n \$'000	Grants \$'000	Contrib. \$'000	Council Cash* \$'000	Borrow-ings \$'000
<b>Property</b>									
Buildings	20,910	1,250	6,083	13,577	0	0	0	12,110	8,800
<b>Total Property</b>	<b>20,910</b>	<b>1,250</b>	<b>6,083</b>	<b>13,577</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>12,110</b>	<b>8,800</b>
<b>Plant and Equipment</b>									
Plant, machinery and equipment	2,695	0	2,695	0	0	0	0	2,695	0
Computers and telecommunications	3,100	0	3,100	0	0	0	0	3,100	0
Artworks	125	80	45	0	0	0	0	125	0
<b>Total Plant and Equipment</b>	<b>5,920</b>	<b>80</b>	<b>5,840</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,920</b>	<b>0</b>
<b>Infrastructure</b>									
Roads	10,913	0	10,653	260	0	0	0	10,913	0
Bridges	385	0	385	0	0	0	0	385	0
Footpaths and cycleways	5,856	1,036	4,820	0	0	0	0	5,856	0
Drainage	3,381	60	2,971	350	0	0	0	3,381	0
Recreational, leisure and community facilities	6,983	850	5,568	530	35	0	0	6,983	0
Off street car parks	813	0	743	70	0	0	0	813	0
Other infrastructure	266	5	261	0	0	0	0	266	0
<b>Total Infrastructure</b>	<b>28,597</b>	<b>1,951</b>	<b>25,401</b>	<b>1,210</b>	<b>35</b>	<b>0</b>	<b>0</b>	<b>28,597</b>	<b>0</b>
<b>Total Capital Works Expenditure</b>	<b>55,427</b>	<b>3,281</b>	<b>37,324</b>	<b>14,787</b>	<b>35</b>	<b>0</b>	<b>0</b>	<b>46,627</b>	<b>8,800</b>

## 5. Financial Performances Indicators

The following table highlights Council's current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council's financial position and performance and should be interpreted in the context of the organisation's objectives.

The financial performance indicators below are the prescribed financial performance indicators contained in Part 3 of Schedule 3 of the Local Government (Planning and Reporting) Regulations 2020. Results against these indicators will be reported in Council's Performance Statement included in the Annual Report.

Indicator	Measure	Expected Bands	Notes	Actual 2019-20	Forecast 2020-21	Budget 2021-22	Projections			Trend + / o / -
							2022-23	2023-24	2024-25	
<b>Operating Position (measures whether a council is able to generate an underlying surplus)</b>										
Adjusted Underlying Result	Adjusted Underlying Surplus (Deficit) / Adjusted Underlying Revenue	> 0%	1		(3.00%)	(27.41%)	2.41%	5.18%	6.17%	+
<b>Liquidity (measures whether a council is able to generate sufficient cash to pay bills on time)</b>										
Working Capital	Current Assets / Current Liabilities	100.00% - 200.00%	2		144.90%	100.45%	99.48%	102.29%	101.18%	o
Unrestricted Cash	Unrestricted Cash / Current Liabilities	50.00% - 100.00%	3		69.41%	33.45%	36.36%	38.70%	45.64%	+
<b>Obligations (measures whether the level of debt and other long term obligations is appropriate to the size and nature of the Council's activities)</b>										
Loans and Borrowings	Interest Bearing Loans and Borrowings / Rate Revenue	< 80.00%	4		32.72%	66.66%	80.15%	72.38%	67.44%	-
Loans and borrowings	Interest and Principal Repayments / Rate Revenue	0% - 10.00%	4		0.90%	3.63%	7.47%	9.37%	9.35%	-
Indebtedness	Non Current Liabilities / Own Source	< 80.00%	5		27.88%	52.01%	60.86%	53.74%	49.45%	-
Asset Renewal	Asset Renewal Expenditure / Depreciation	90.00% - 110.00%	6		149.65%	153.48%	136.86%	125.80%	129.89%	o
<b>Stability (measures whether a council is able to generate revenue from a range of sources)</b>										
Rates Concentration	Rate Revenue / Adjusted Underlying Revenue	50.00% - 80.00%	7		68.93%	70.97%	71.31%	70.74%	71.00%	o
Rates Effort	Rate Revenue / Property Values (CIV)	0.20% - 0.60%	8		0.24%	0.24%	0.25%	0.26%	0.26%	o



Indicator	Measure	Expected Bands	Notes	Actual 2019-20	Forecast 2020-21	Budget 2021-22	Projections			Trend + / o / -
Efficiency (measures whether a council is using resources efficiently)										
Expenditure Level	Total Expenditure / No. of Assessments	N/A			\$2,687	\$3,317	\$2,590	\$2,607	\$2,651	o
Revenue Level	Residential Rate Revenue / No. of Residential Assessments	N/A			\$1,581	\$1,609	\$1,639	\$1,674	\$1,716	o
Workforce Turnover	No. of Resignations & Terminations / Average No. of Staff	5.00% - 10.00%			10.00%	10.00%	10.00%	10.00%	10.00%	o

Key to Forecast Trend:

- + Forecasts improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecasts deterioration in Council's financial performance/financial position indicator

## Notes on indicators

### 5.2.1 Adjusted underlying results

Adjusted underlying result is the net surplus or deficit for the year (per Australian Accounting Standards) adjusted for non-recurrent grants used to fund capital expenditure, non-monetary asset contributions, and contributions to fund capital expenditure other than grants and non-monetary asset contributions. It is an indicator of the sustainable operating result required to enable Council to continue to provide core services and meet its objectives. Improvement in financial performance is expected over the period. The significant decrease in 2021-22 is largely driven by the net loss anticipated on the disposal of property, infrastructure, plant and equipment, in particular the transfer of the Knox Regional Sports Park assets to the State Government. This transfer has been carried forward from the 2020-21 financial year.

### 5.2.2 Working capital

Working capital (current assets / current liabilities) is the proportion of current liabilities represented by current assets. It is a general measure of the organisation's liquidity and its ability to meet its commitments as and when they fall due. The working capital ratio is anticipated to remain around 100% for the four year period, with the decline from the current year forecast due to a reduction of cash and cash equivalents together with the utilisation of interest-bearing loans and borrowings to fund the Capital Works Program.

### 5.2.3 Unrestricted cash

Unrestricted cash means all cash and cash equivalents other than restricted cash, including cash that will be used to fund capital expenditure from the previous financial year. Restricted cash means cash and cash equivalents, within the meaning of Accounting Standard *AASB 107 Statement of Cash Flows*, that are not available for use other than for a purpose for which it is restricted. The decline from the current year forecast demonstrates a reduction of cash and cash equivalents together with the utilisation of interest-bearing loans and borrowings to fund the Capital Works Program. Statutory reserve balances will remain steady before a decrease in 2024-25.

### 5.2.4 Debt compared to rates

Loans and borrowings means interest bearing loans and borrowings compared to rates and charges revenue. The balance of interest bearing loans and borrowings is shown as a percentage of rates revenue. Loans and borrowings also refers to interest and principal repayments compared to rate revenue. The ratio describes Council's cash flow debt repayment capacity through the inclusion of interest and principal repayments on interest bearing loans and borrowings as a percentage of rate revenue. The trend indicates an increased reliance on debt against annual rate revenue in 2021-22 due to borrowings to fund the Capital Works Program, with further increases in the subsequent years.

### 5.2.5 Indebtedness

Indebtedness compares non-current liabilities to own source revenue. Own source revenue is defined as adjusted underlying revenue other than revenue that is not under the control of Council (including government grants). Interest-bearing borrowings will increase in 2021-22 to fund the Capital Works Program. There will be a further increase in 2022-23 followed by slight decreases in the following two years.

### 5.2.6 Asset renewal

Asset renewal is calculated as asset renewal expenditure as a percentage of depreciation. This indicates the extent of Council's renewal of assets against its depreciation charge (an indication of the decline in value of its existing capital assets). A percentage greater than 100 indicates Council is maintaining its existing assets, while a percentage less than 100 means its assets are deteriorating faster than they are being renewed and future capital expenditure will be required to renew assets. Council's asset renewal indicator is greater than 100% through the four year outlook.

### 5.2.7 Rates concentration

Rates concentration is measured as rate revenue compared to adjusted underlying revenue. Adjusted underlying revenue is defined as total income excluding non-recurrent grants used to fund capital expenditure, non-monetary asset contributions, and contributions to fund capital expenditure from sources other than grants and non-monetary contributions. Rates concentration reflects the extent of reliance on rate revenues to fund all of Council's on-going services. The trend is relatively steady for rates concentration.

### 5.2.8 Rates effort

Rates effort, which is intended to examine the community's capacity to pay, presents rate revenue as a percentage of the capital improved value of rateable properties in the municipality. The trend is relatively steady for rates effort.

## 6. Schedule of Fees and Charges

This appendix presents the fees and charges which will be charged in respect to various goods and services during the financial year 2021-22. Note that this schedule only includes fees set by Council. There are other fees that are set by statute and charged by Council in addition to this listing. These are statutory fees and are made in accordance with legislative requirements. These fees are updated as of 1 July 2021 and will be reflected on Council's website.

# Knox City Council

## 2021-22 Fees & Charges



Type of Fees and Charges	Unit Charge Rate	Adopted 2020-21 Fee GST Incl. (where applicable)	Proposed 2021-22 Fee GST Incl. (where applicable)	2021-22 GST Applied 10% Y/N
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### CEO - CHIEF FINANCIAL OFFICER

#### REVENUE & PROPERTY SERVICES

*Land Information Certificates are a standard charge fixed by State Government (Statutory) legislation. Summons Costs recovered are fully recoverable from the outstanding rate debtors.*

Summons Costs Recovered (Legal Costs)	Scale of Costs	Scale of Costs	Scale of Costs	N
Land Information Certificates - Urgent Requests Additional Fee	Per Certificate	\$37.50	\$39.00	Y
Reproduction of a Valuation and Rate Notice - Electronic Delivery Only - Up to 3 years old	Per Notice	\$12.00	\$13.00	Y
Reproduction of a Valuation and Rate Notice - Mail of Printed Document - Up to 3 years old	Per Notice	\$37.50	\$39.00	Y
Reproduction of a Valuation and Rate Notice - greater than 3 years old	Per Hour	\$80.00	\$84.00	Y
Recovery of cost incurred to undertake a Field Call	Per Field Call	\$80.00	\$84.00	Y
Recovery of Council's Agency's Professional Costs to prepare Field Call documentation.	Per Field Call	\$70.00	\$73.00	Y

# Knox City Council

## 2021-22 Fees & Charges



Type of Fees and Charges	Unit Charge Rate	Adopted 2020-21 Fee GST Incl. (where applicable)	Proposed 2021-22 Fee GST Incl. (where applicable)	2021-22 GST Applied 10% Y/N
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### City Strategy and Integrity - City Planning and Building

#### PLANNING SERVICES

The Planning and Subdivision fees indicated below are for the processing and administration of development applications. Most of these fees are prescribed by State Regulations. Only those that are at the discretion on Council are indicated below.

#### Secondary Consent & Extension of Time Requests

Secondary Consent Requests	Per Request	\$385.00	\$400.00	Y
Extension of Time Request - For all permits other than Multi Dwelling Permits for more than two dwellings or tree removal on single dwelling sites	Per Request	\$260.00	\$270.00	Y
Extension of Time Request - For Tree Removal or Pruning (single dwelling sites only).	Per Request	\$80.00	\$85.00	Y
Extension of Time Request - For Multi Dwelling Permits of more than two dwellings	Per Request	\$680.00	\$708.00	Y

#### Bonds (Refundable)

Works Bond	Per Request	150% of the estimated cost of works. Minimum bond amount - \$5,000 for incomplete works bond and \$2,000 for maintenance bond.	150% of the estimated cost of works. Minimum bond amount - \$5,000 for incomplete works bond and \$2,000 for maintenance bond.	N
Landscaping Bond	Per Request	\$6,300.00	\$6,600.00	N
Fee to process Bonds for uncompleted works bonds, landscaping bonds and maintenance bonds.	Per Request	\$365.00	\$400.00	Y
Fee to provide a quote for a Bond for uncompleted works bonds, landscaping bonds and maintenance bonds.	Per Request	\$120.00	\$125.00	Y

#### Application Advertising

- Public Notice sign for displaying on site	Per Site	\$55.00	\$60.00	Y
- Erection and Management of Public Notices	Per Site	\$220.00	\$230.00	Y
- Mail notices up to 10 inclusively	Flat Rate	\$192.00	\$200.00	Y
- Each additional mail notices between 11 and 50 for mail notices up to 10 is to be added on plus each additional mail notice charge).	Per Additional Notice	\$19.00	\$15.00	Y
- Mail notices between 51 and 100 inclusively	Flat Rate	\$1,000.00	\$1,040.00	Y
- Mail notices between 101 and 200 inclusively	Flat Rate	\$2,185.00	\$2,273.00	Y
- Mail notices greater than 200	Flat Rate	\$2,755.00	\$2,866.00	Y
- Standard letter request for planning information	Flat Rate	\$85.00	\$90.00	Y

#### Planning (Miscellaneous)

Planning Application - tree removal (Single dwelling sites only - Development sites fee is as specified in Clause 21 of the Planning and Environment (Fees) Regulations 2016)	Per Application	\$165.00	\$170.00	Y
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Type of Fees and Charges	Unit Charge Rate	Adopted 2020-21 Fee GST Incl. (where applicable)	Proposed 2021-22 Fee GST Incl. (where applicable)	2021-22 GST Applied 10% Y/N
Planning Application - tree pruning (Single dwelling sites only - Development sites fee is as specified in Clause 21 of the Planning and Environment (Fees) Regulations 2016)	Per Application	\$83.00	\$85.00	Y
Planning File Recall (Residential)	Per Request	\$190.00	\$198.00	Y
Planning File Recall (Industrial / Commercial)	Per Request	\$270.00	\$280.00	Y
Refund Request	Per Request	Cost of Service	Cost of Service	Y
Planning Historical Searches Residential (Provision of Permit Details where there are 5 or more planning permits that apply to the site)	Per Request	\$75.00	\$78.00	Y
Planning Historical Searches Commercial (Provision of Permit Details where there are 5 or more planning permits that apply to the site)	Per request	\$250.00	\$260.00	Y
Net Gain Fee	Per Plant	\$37.00	\$39.00	Y
Pre-Application Request	Per Request	\$260.00	\$275.00	Y
Dishonoured Cheque Fee	Per Cheque	\$33.00	\$35.00	Y
<b>BUILDING SERVICES</b>				
<i>The Building Services fees provide for the assessment, administration and inspection works necessary for the issue of Building Permits and other miscellaneous site inspections. Most Building Surveying and Permit services are open to market competition (hence GST applies to these), and the fees should be varied on a commercial basis.</i>				
<b>Domestic Permits</b>				
Single Dwellings #	Per Permit	Value/100 or minimum fee of \$2,500.00	Value/100 or minimum fee of \$2,500.00	Y
Multi Dwelling applications (Class 1) #	Per Permit	Value/100 or minimum fee of \$3,700.00	Value/100 or minimum fee of \$3,700.00	Y
Dwellings Additions (including Dependant Relative Units) #	Per Permit	Value/100 or minimum fee of \$1,350.00	Value/100 or minimum fee of \$1,350.00	Y
Variation Permits / Renewals #	Per Permit	\$290.00	\$300.00	Y
Signs, Aerials, Retaining Walls etc #	Per Permit	\$590.00	\$600.00	Y
Sheds, Carports, (non brick) Garages, Verandas, decks, Above Ground Swimming Pools etc. #	Per Permit	\$730.00	\$750.00	Y
In ground Swimming Pools and Brick Garages #	Per Permit	\$885.00	\$900.00	Y
Demolitions #	Per Permit	\$790.00	\$820.00	Y
Minor Variation to Report & Consent decisions #	Per request	\$95.00	\$99.00	N
<b>Industrial / Commercial Permits</b>				
Minor works up to \$10,000 #	Per Permit	\$590.00	\$600.00	Y
Minor works \$10,000 to \$30,000 #	Per Permit	\$1,250.00	\$1,300.00	Y
Fit out Permits	Per Permit	\$1,250.00	\$1,300.00	Y
Classes 2 - 9 (up to \$10,000) #	Per Permit	\$590.00	\$600.00	Y
Classes 2 - 9 (\$10,000 - \$50,000) #	Per Permit	\$1,900.00	\$1,950.00	Y
Classes 2 - 9 (above \$50,000) #	Per Permit	(Cost/2,000 + square root of cost) * 4.5 or minimum fee of \$2,100	(Cost/2,000 + square root of cost) * 4.5 or minimum fee of \$2,100	Y
# Fees may be varied by up to 20% by either the Manager City Planning or Co-ordinator Building Services.				

Type of Fees and Charges	Unit Charge Rate	Adopted 2020-21 Fee GST Incl. (where applicable)	Proposed 2021-22 Fee GST Incl. (where applicable)	2021-22 GST Applied 10% Y/N
<b>Building (Miscellaneous)</b>				
Building over easements. Building over public space (other than where the public space will be occupied for 6 months or more and the cost of the project exceeds \$5m), and other Council approvals. *	Per request	\$300.00	\$310.00	N
Building Over public space - where public land is occupied for 6 months or more and the cost of the project exceeds \$5m	Per Week Occupied	\$2 per square metre per day (minimum fee of \$200 per week & maximum fee of \$500 per week)	\$2 per square metre per day (minimum fee of \$200 per week & maximum fee of \$500 per week)	N
Council notification of Report and Consent applications	Per Request	\$285.00	\$295.00	Y
Extension of Time Request for existing Building Permit - 12 Months *	Per Request	\$185.00	\$190.00	Y
Sundry Additional Inspection (In Area) *	Per Inspection	\$205.00	\$215.00	Y
Building File Recall Residential	Per Permit	\$190.00	\$198.00	Y
Building File Recall Industrial/Commercial	Per Permit	\$270.00	\$280.00	Y
Occupancy Permit - Public Entertainment *	Per Permit	\$590.00	\$615.00	Y
Occupancy Permit - Public Entertainment - 5 Year Permit *	Per Permit	\$1,210.00	\$1,260.00	Y
Building Historical Searches Residential (Provision of Permit Details where there are 5 or more building permits that apply to the site)	Per Information	\$75.00	\$78.00	Y
Building Historical Searches Commercial (Provision of Permit Details where there are 5 or more building permits that apply to the site)	Per Information	\$250.00	\$260.00	Y
Refund Request	Per Request	Variable	Variable	Y
Dishonoured Cheque Fee	Flat Rate	\$33.00	\$35.00	Y
* Non Statutory Fees may be varied by up to 20% by either the Manager City Planning or Co-ordinator Building Services.				
<b>City Strategy and Integrity - City Futures</b>				
<b>Custom and/or Printed Maps</b>				
Quoted prices available upon request				
Electronic Files and/or Printed Copies	Per Request	Variable	Variable	Y
<b>City Strategy and Integrity - City Safety and Health</b>				
<b>TRAFFIC ENFORCEMENT, ANIMAL CONTROL &amp; LOCAL LAWS</b>				
Fees relate to Council's Amenity Local Law, Domestic Animals Act and Road Rules Victoria. Infringement fines are set in legislation. Permit application, Annual Renewal & Registration fees are at Council's discretion and have been calculated based on cost recovery. For ease of use, administration fees have been rounded.				
<b>Permit (including Application) Fees</b>				
<b>More than 2 dogs</b>				
Application Fee	On Application	\$152.00	\$159.00	N
Initial Permit/ Renewal Fee	Annual	\$86.00	\$90.00	N
<b>More than 2 cats</b>				
Application Fee	On Application	\$152.00	\$159.00	N
Initial Permit/ Renewal Fee	Annual	\$86.00	\$90.00	N
<b>More than 25 small birds</b>				
Application Fee	On Application	\$152.00	\$159.00	N
Initial Permit/ Renewal Fee	Annual	\$86.00	\$90.00	N

Type of Fees and Charges	Unit Charge Rate	Adopted 2020-21 Fee GST Incl. (where applicable)	Proposed 2021-22 Fee GST Incl. (where applicable)	2021-22 GST Applied 10% Y/N
<b>More than 5 large birds</b>				
Application Fee	On Application	\$152.00	\$159.00	N
Initial Permit/ Renewal Fee	Annual	\$86.00	\$90.00	N
<b>More than 5 reptiles or rodents</b>				
Application Fee	On Application	\$152.00	\$159.00	N
Initial Permit/ Renewal Fee	Annual	\$86.00	\$90.00	N
<b>More than 5 poultry</b>				
Application Fee	On Application	\$152.00	\$159.00	N
Initial Permit/ Renewal Fee	Annual	\$86.00	\$90.00	N
<b>Permit (other) - i. e. any other permit triggered by the Local Law</b>				
Application Fee	On Application	\$152.00	\$159.00	N
Initial Permit/ Renewal Fee	Annual	\$86.00	\$90.00	N
<b>Temporary Accommodation/Camping (on public or private land)</b>				
Application Fee	On Application	\$152.00	\$159.00	N
Initial Permit/ Renewal Fee	Per Permit	\$86.00	\$90.00	N
<b>Display or sell goods or services on public land</b>				
Application Fee	On Application	\$152.00	\$159.00	N
Permit fee for single day use	Charge	\$86.00	\$90.00	N
Initial Permit/ Renewal fee for period up to 12 months	Per Permit	\$433.00	\$451.00	N
Fitness Groups - Seasonal Permit (Max. 10 sessions) - on public land not managed by Council's Leisure Services	6 Monthly	\$0.00	\$0.00	Y
<b>To place tables and chairs on footpath (street furniture)</b>				
Application Fee	On Application	\$146.00	\$152.00	N
Initial Permit/ Renewal Fee - Per seated person	Per Person	\$37.00	\$39.00	N
Initial Permit/ Renewal Fee - Each Table	Per Table	\$29.00	\$31.00	N
<b>Roadside Trading</b>				
Application Fee	On Application	\$146.00	\$152.00	N
Permit for one day only	Per Application	\$213.00	\$222.00	N
Permit for 2-7 days	Per Application	\$421.00	\$438.00	N
Permit for up to one month	Per Application	\$1,180.00	\$1,228.00	N
<b>Municipal-Wide Trading Permit (including shared bicycle/scooter operators or other business models)</b>				
Application Fee	On Application	\$572.00	\$595.00	N
Permit for up to one month	Per Application	\$1,612.00	\$1,677.00	N
<b>Place a Commercial Waste Bin</b>				
Application Fee	On Application	\$0.00	\$0.00	N
Initial Permit/ Renewal Fee	Annual	\$0.00	\$0.00	N
<b>Place a clothing recycling bin on public land</b>				
Application Fee	On Application	\$152.00	\$159.00	N
Initial Permit/ Renewal Fee - directly operated by fundraising organisation under the Fundraising Act 1998	Per Bin	\$135.00	\$141.00	N
Initial Permit/ Renewal Fee - Other	Per Bin	\$568.00	\$591.00	N
<b>Place a Rubbish Skip bin on public land</b>				
Application Fee	On Application	\$152.00	\$159.00	N
Accredited provider Permit/ Renewal Fee - including up to 20 placements per annum	Annual	\$909.00	\$946.00	Y
Accredited provider - placement of additional bin over 20	Per Bin	\$24.00	\$25.00	Y
Permit Fee - Single Placement	Per Bin	\$94.00	\$98.00	Y



Type of Fees and Charges	Unit Charge Rate	Adopted 2020-21 Fee GST Incl. (where applicable)	Proposed 2021-22 Fee GST Incl. (where applicable)	2021-22 GST Applied 10% Y/N
<b>To garage a long or heavy vehicle (in a residential area)</b>				
Application Fee	On Application	\$152.00	\$159.00	N
Permit Fee	Annual	\$209.00	\$218.00	N
<b>Keeping of more than 2 unregistered vehicles on private land</b>				
Application Fee	On Application	Not Applicable	Not Applicable	N
Permit Fee	Per Permit	Not Applicable	Not Applicable	
<b>Fireworks on public land</b>				
Application Fee	On Application	\$152.00	\$159.00	N
Permit Fee	Per Permit	\$86.00	\$90.00	N
<b>Fundraising</b>				
Application Fee	On Application	Not Applicable	Not Applicable	
Permit Fee	Per Permit	\$86.00	\$90.00	N
<b>Signage</b>				
<b>To erect an "A" frame sign or other sign less than 600mm by 900mm in size (on Public Land)</b>				
Application Fee	On Application	\$146.00	\$152.00	N
Initial Permit/ Renewal Fee	Annual	\$83.00	\$87.00	N
<b>Erect or place a sign (up to 1800mm by 900mm in size) (on Public Land)</b>				
Application Fee	On Application	\$146.00	\$152.00	N
Initial Permit/ Renewal Fee	Annual	\$140.00	\$146.00	N
<b>Erect or place Large Sign (greater than 1800mm x 900mm) (on Public Land)</b>				
Application Fee	On Application	\$146.00	\$152.00	N
Initial Permit/ Renewal Fee	Annual	\$201.00	\$210.00	N
<b>Temporary signage in a public place</b>				
Application Fee	On Application	\$146.00	\$152.00	N
Permit Fee - up to 6 weeks	Per Permit	\$83.00	\$87.00	N
<b>Real Estate - Open for Inspection/ Auction signage (on Public Land) (per office location)</b>				
Application Fee	On Application	\$152.00	\$159.00	N
Permit/ Renewal Fee - Single Placement	Per Permit	\$86.00	\$90.00	N
Initial Permit/ Renewal Fee - Annual Permit	Annual	\$627.00	\$653.00	N
<b>Real Estate - Advertising Board specifically for a property for lease/ sale (on Public Land)</b>				
Application Fee	On Application	\$152.00	\$159.00	N
Permit Fee - up to 3 months	Per Permit	\$86.00	\$90.00	N
<b>Burning Off Permits</b>				
Permit issued outside the bushfire management overlay area	Per Permit	\$67.00	\$70.00	N
Permit issued within the bushfire management overlay area	Per Permit	No Charge	No Charge	
<b>Works undertaken on private property</b>				
Land management fee for works undertaken on private property (i.e. unsightly properties/fire hazard clearances or similar)	Charge	\$194.00 + Actual cost of works	\$202.00 + Actual cost of works	N
<b>Parking Permits (Domestic)</b>				
Initial permit (up to 2 permits)	No Charge	\$0.00	\$0.00	N
Third and subsequent permit	Per Permit	\$51.00	\$54.00	N
Replacement (lost, stolen or changeover vehicle)	Per Permit	\$26.00	\$28.00	N

Type of Fees and Charges	Unit Charge Rate	Adopted 2020-21 Fee GST Incl. (where applicable)	Proposed 2021-22 Fee GST Incl. (where applicable)	2021-22 GST Applied 10% Y/N
<b>Parking Permits (Commercial)</b>				
Service provided by Council on behalf of private business (Sec 90D Road Safety Act) - optional service provided at request by private business	Per Permit	\$25.00	\$28.00	Y
Operated by Council initial permit (up to 4 permits)(Council land)	Per Permit	\$25.00	\$28.00	Y
Operated by Council (Fifth and subsequent permits)	Per Permit	\$51.00	\$54.00	Y
Replacement (lost, stolen or changeover vehicle)	Per Permit	\$25.00	\$26.00	Y
<b>Private Parking Area Agreements (Sec 90D Road Safety Act)</b>				
Application Fee	Per Permit	\$853.00	\$888.00	Y
Permit/ Renewal Fee	Per Permit	\$325.00	\$344.00	Y
<b>Registration Fees</b>				
<p><i>The fee structure for animal registration renewals reflects Government fees associated with animal registrations of \$4.10 (to increase by CPI on the 01/07/21) per dog or cat and \$20 per Domestic Animal Business.</i></p> <p><i>Fees in this section have been rounded up or down consistent with Councils strategic approach to animal registrations within the Domestic Animal Management Plan. All Animal Registration Fees below, unless otherwise noted, apply for the 2021 Animal Registration year, which registers an animal for the period 10 April 2021 to 9 April 2022 in accordance with the Domestic Animal Act.</i></p>				
Category 1D - Dog that meets any one of the following: * Desexed; * over 10 years old; * registered and owner current member of an approved association; * kept for breeding at licensed premises; * kept for working stock. * undergone obedience training which complies with the regulations.	Annual	\$50.00	\$52.00	N
Category 1DP - Pensioner Concession Rebate for Category 1D (Dog Desexed - also over 10 years old, current member of an approved association, kept for breeding at licensed premises, kept for working stock)	Annual	\$25.00	\$26.00	N
Category 2DH - Dog Unsterilised and Microchipped - Only applies to current registrations and not new registrations.	Annual	\$88.00	\$92.00	N
Category DLP - Pensioner Concession Rebate for Category 2DH (Dog Unsterilised and Microchipped) - Only applies to current registrations and not new registrations.	Annual	\$33.00	\$34.00	N
Category 1J - Dog or Cat meets 3 categories (i.e. desexed, microchipped, obedience trained, breeder etc) (registered pre 10 April 2016)	Annual	\$34.00	\$36.00	N
Category 1JP - Pensioner Concession Rebate for Dog or Cat meets 3 categories (i.e. desexed, microchipped, obedience trained, breeder etc) (registered pre 10 April 2016)	Annual	\$17.00	\$18.00	N
Category 2D - Dog Unsterilised	Annual	\$196.00	\$204.00	N
Category 2DP - Pensioner Concession Rebate for Dog Unsterilised	Annual	\$98.00	\$102.00	N
Category 2R Declared Menacing Dog, Restricted Breed Dog, Declared Dangerous Dog (no Pensioner Concession Rebate applies)	Annual	\$330.00	\$344.00	N
Category 1DF - Dog that is kept in foster care by a registered foster carer	Annual	\$8.00	\$8.00	N
Cat 1C - Cat that meets any one of the following: * desexed; * over 10 years old; * current member of an approved association; * kept for breeding at licensed premises.	Annual	\$46.00	\$48.00	N
Category 1CP - Pensioner Concession Rebate for Cat 1C - Cat Desexed (also over 10 years old, current member of an approved association)	Annual	\$23.00	\$24.00	N

Type of Fees and Charges	Unit Charge Rate	Adopted 2020-21 Fee GST Incl. (where applicable)	Proposed 2021-22 Fee GST Incl. (where applicable)	2021-22 GST Applied 10% Y/N
Category 2C - Cat Unsterilised (exempt under the Domestic Animal Act from requirement to be desexed)	Annual	\$196.00	\$204.00	N
Category 2CP - Pensioner Concession Rebate for Cat 2C - Cat unsterilized (exempt under the Domestic Animal Act from requirement to be desexed)	Annual	\$98.00	\$102.00	N
Category 2CH - Cat Unsterilised and Microchipped - Only applies to current registrations and not new registrations.	Annual	\$88.00	\$92.00	N
Category 1CF - Cat that is kept in foster care by a registered foster carer	Annual	\$8.00	\$8.00	N
Registration incentive (dog) - first year of registration is free with evidence that the dog is purchased from a registered animal shelter (ie. Vic Animal Aid, RSPCA, Lost Dogs Home) - within 30 days of purchase.	First Registration Per Animal	\$0.00	\$0.00	N
Registration incentive (cat) - first year of registration is free with evidence that the cat is purchased from a registered animal shelter (ie. Vic Animal Aid, RSPCA, Lost Dogs Home) - within 30 days of purchase.	First Registration Per Animal	\$0.00	\$0.00	N
Unsterilised Puppy registration - discounted initial registration at the desexed registration rate for unsterilised puppies under 6 months of age.	First Registration Per Animal	\$50.00	\$52.00	N
Accessing of Pet register information	Per Entry Inspected	\$11.50	\$12.00	N
Refund of Animal Registration: Eligible if animal dies within 1 month of new registration, or 1 month from 10 April for registration renewals.		Refund of the applicable registration fee	Refund of the applicable registration fee	
50% pro-rata of Animal Registration fees apply on 10 October. (Does not apply for animals registered at the Pound (upon release after being impounded)).		50% of the applicable registration fee	50% of the applicable registration fee	
<b>Domestic Animal Business Registration</b>				
Animal Business Registration	Annual	\$265.00	\$276.00	N
<b>Foster Carer Registration</b>				
Foster Carer Registration	Annual	\$54.00	\$57.00	N
<b>Pound Release Fees</b>				
Release of domestic dog from pound (reclaim within 8 days) - unregistered	Per Animal	\$296.00	\$308.00	N
Release of domestic dog from pound (reclaim within 8 days) - registered	Per Animal	\$250.00	\$250.00	N
Release of domestic cat from pound (reclaimed within 8 days) - unregistered	Per Animal	\$156.00	\$163.00	N
Release of domestic cat from pound (reclaimed within 8 days) - registered	Per Animal	\$122.00	\$122.00	N
Per day sustenance fee (if held beyond the 8 days impounding fee period)	Per Animal Per Day	\$35.00	\$37.00	N
<b>Livestock</b>				
Impounding fees for large animal - horse, cow or similar	Per Animal	\$374.00	\$389.00	N
Impounding fees for sheep, goat, pig or similar sized animal	Per Animal	\$250.00	\$260.00	N
Posting formal notice	Per Notice	\$22.00	\$23.00	Y
Advertisement in newspaper (animal to be sold at auction after statutory 14 day impound period)	Per Advert	\$314.00	\$327.00	Y

Type of Fees and Charges	Unit Charge Rate	Adopted 2020-21 Fee GST Incl. (where applicable)	Proposed 2021-22 Fee GST Incl. (where applicable)	2021-22 GST Applied 10% Y/N
<b>Offences under the Amenity Local Laws</b>				
<i>Fines and penalties applied under legislation are not reported in this document.</i>				
<b>Release of Impounded goods</b>				
Large Sign (greater than 1800mm x 900mm) i.e. real estate board	Per Sign	\$260.00	\$271.00	N
Medium sign (greater than 900mm or 600mm or less than 1800mm x 900mm) i.e. A-frame sign	Per Sign	\$175.00	\$182.00	N
Small sign (less than 900mm in height or 600mm in width) i.e. pointer board	Per Sign	\$78.00	\$82.00	N
Shopping trolley	Per Trolley	\$125.00	\$130.00	N
Skip bin / Bulk waste container / Shipping container / Clothing recycling bin	Per Item	\$638.00	\$664.00	N
Other Items not mentioned above	Per Item	\$191.00	\$199.00	Y
<b>Impounded Vehicle Release</b>				
Impounded Vehicle Administration fee	Per Vehicle	\$292.00	\$304.00	N
Towing fee for Car	Per Vehicle	\$238.00	\$248.00	N
Towing fee for Oversized Vehicle (incl Truck, Bus, large trailer, etc)	Per Vehicle	\$584.00	\$608.00	N
Storage fee (up to 5 days)	Per Vehicle	\$303.00 + actual costs for offsite storage (if required)	\$316.00 + actual costs for offsite storage (if required)	N
Day storage fee (day 6 onwards)	Per Vehicle Per Day	\$52.00 + actual costs for offsite storage (if required)	\$55.00 + actual costs for offsite storage (if required)	N
Archived records retrieval fee	Per Request	\$29.00	\$31.00	N
<b>HEALTH SERVICES</b>				
<b>Public Health &amp; Wellbeing Act Registration Fee</b>				
Skin Penetrators / Beauty Therapies - single operation	Per Annum	\$165.00	\$172.00	N
Hairdressers / Skin Penetrators / Beauty Therapies - multiple operation	Per Annum	\$224.00	\$233.00	N
One-off registration for Hairdressing business/ premise (unchanged proprietor) - single operation	One-off registration	\$270.00	\$281.00	N
Aquatic Facilities Category 1 (high usage e.g. Leisure Works/Learn to Swim programmes)	Per Annum	New Fee	\$315.00	N
Aquatic Facilities Category 1 (low usage)	Per Annum	New Fee	\$215.00	N
<b>Health Act Accommodation Registration Fees</b>				
Up to 20 residents	Per Annum	\$371.00	\$386.00	N
21-40 residents	Per Annum	\$573.00	\$596.00	N
More than 40 residents	Per Annum	\$865.00	\$900.00	N
<b>Food Act Registration Fees -Includes Food Act Legislative amendments. Registration Fees include registration and first follow up inspection.</b>				
Class 1A Hospitals	Per Annum	\$632.00	\$658.00	N
Class 1A Additional Inspection Fee	Per Inspection	\$223.00	\$232.00	N
Class 1B Aged Care Facilities, Child Care Centres, Meals on Wheels	Per Annum	\$485.00	\$505.00	N
Class 1B Additional Inspection Fee	Per Inspection	\$148.00	\$154.00	N

Type of Fees and Charges	Unit Charge Rate	Adopted 2020-21 Fee GST Incl. (where applicable)	Proposed 2021-22 Fee GST Incl. (where applicable)	2021-22 GST Applied 10% Y/N
Class 2A Large Supermarkets - 3 plus departments	Per Annum	\$2,055.00	\$2,138.00	N
Class 2A Additional Inspection Fee	Per Inspection	\$297.00	\$309.00	N
Class 2B Minimarts, Bakery, Food Manufacturer small, Restaurant, Take Away Food Premises, Caterers, mobile and temporary premises. (50% discount for mobile food vans and temporary premises linked to a fixed premises located in the municipality of Knox).	Per Annum	\$632.00	\$658.00	N
Class 2B Additional Inspection Fee	Per Inspection	\$225.00	\$234.00	N
Class 2CG Class 2 Community Group registration	Per Annum	\$159.00	\$166.00	N
Class 2CG Class 2 Community Group registration - single event registration	Per Application	\$88.00	\$92.00	N
Class 2 Commercial business - single event registration	Per Application	\$148.00	\$154.00	N
Class 2 Food vending machines	Per Vending Machine	\$85.00	\$89.00	N
Class 2HB Home Businesses	Per Annum	\$451.00	\$470.00	N
Class 2HB Additional Inspection Fee	Per Inspection	\$133.00	\$139.00	N
Class 2ES Supermarkets - 3 plus departments. That hold non standard FSP	Per Annum	\$2,163.00	\$2,250.00	N
Class 2ES Additional Inspection Fee	Per Inspection	\$297.00	\$309.00	N
Class 2E Premises that hold non standard FSP's and are subject to independent audit	Per Annum	\$514.00	\$535.00	N
Class 2E Additional Inspection Fee	Per Inspection	\$224.00	\$233.00	N
Class 3S Large Supermarkets that sell potentially hazardous pre-packed foods. e.g. ALDI	Per Annum	\$1,622.00	\$1,687.00	N
Class 3S Additional Inspection Fee	Per Inspection	\$213.00	\$222.00	N
Class 3 Accommodation Meals, Health Food Premises, Bar, Kiosks, Fruit and Vegetable Premises, Confectionary Packaging, Food Vehicles, Pre Packaged Food Premises (High Risk), Full Year Sporting Clubs, Mobile and Temporary Premises, Distributor, Importer, Winery, Warehouse. (50% discount for mobile food vans and temporary premises linked to a fixed premises located in the municipality of Knox)	Per Annum	\$355.00	\$370.00	N
Class 3 Additional Inspection Fee	Per Inspection	\$133.00	\$139.00	N
Class 3CG Class 3 Community Group - single event registration	Per Application	\$88.00	\$92.00	N
Class 3CG Class 3 Community Group events - annual registration	Per Annum	\$159.00	\$166.00	N
Class 3 Commercial business - single event registration	Per Application	\$148.00	\$154.00	N
Class 3 Food vending machines	Per Vending Machine	\$85.00	\$89.00	N
Class 3 Club - Seasonal Sporting Club	Per Annum	\$179.00	\$187.00	N
Class 3 Club Additional Inspection Fee	Per Inspection	\$133.00	\$139.00	N
Late Payment Fee for Food Registration Renewals	Per Annum	25% of Registration fee	25% of Registration fee	N

Type of Fees and Charges	Unit Charge Rate	Adopted 2020-21 Fee GST Incl. (where applicable)	Proposed 2021-22 Fee GST Incl. (where applicable)	2021-22 GST Applied 10% Y/N
<b>Other Fees</b>				
Transfer of Health or Food Act registrations	Per Request	50% of Current Year registration fees	50% of Current Year registration fees	N
Property inquiry/ inspection of business on request (10 Working Day Turnaround)	Per Request	\$243.00	\$253.00	Y
Property inquiry/ inspection of business on request (4 Working Day turnaround)	Per Request	\$335.00	\$349.00	Y
Second and subsequent property inquiry/ inspection of business on request	Per Request	\$110.00	\$115.00	Y
Pro Rata Refund of Registration Fees	Per Request	\$47.00	\$49.00	Y
Establishment Fee - Food Act Premises	Per Request	\$337.00	\$351.00	Y
Establishment Fee - Businesses Registrable under Public Health and Wellbeing Act	Per Request	\$154.00	\$161.00	Y
Establishment Fee - Food Act Home Based Businesses and Mobile businesses	Per Request	\$154.00	\$161.00	Y
Septic Tanks permit to install	Per Request	\$509.00	\$530.00	N
Food laboratory sampling of second sample (failed)	Per Sample	Actual costs + \$175 reinspection fee	Actual costs + \$182 reinspection fee	N
Archived records retrieval fee	Per Request	\$30.00	\$32.00	N
<b>Vaccines Provided at Public Sessions</b>				
Boostrix (Adult Diphtheria, Tetanus & Pertussis)	Per Injection	\$52.00	\$55.00	Y
Chicken Pox	Per Injection	\$74.00	\$77.00	Y
Flu - Quad Valent	Per Injection	\$27.00	\$29.00	Y
Hepatitis A (Adult)	Per Injection	\$62.00	\$65.00	Y
Hepatitis B (Adult)	Per Injection	\$37.00	\$39.00	Y
Twinrix (Hepatitis A & B) Adult	Per Injection	\$103.00	\$108.00	Y
Nimerix (Meningococcal ACWY)	Per Injection	\$85.00	\$89.00	Y
Administration of Unsubsidised Vaccine Supplied by Government Health Departments	Per Injection	\$19.00	\$20.00	Y
MMR	Per Injection	\$58.00	\$61.00	Y
BEXSERO (Meningococcal B)	Per Injection	New Fee	\$135.00	Y
<b>Service Provided at Clients Business</b>				
Corporate Businesses Service - Two Nurses minimum charge	Per First Hour for 2 Nurses	\$379.00	\$395.00	Y
Corporate Businesses Service - Additional Hours	Per Nurse Per Hour	\$140.00	\$146.00	Y
Boostrix (Adult Diphtheria, Tetanus & Pertussis)	Per Injection	\$52.00	\$55.00	Y
Hepatitis A (Adult)	Per Injection	\$62.00	\$65.00	Y
Hepatitis B (Adult)	Per Injection	\$37.00	\$39.00	Y
Twinrix (Hepatitis A & B) Adult	Per Injection	\$103.00	\$108.00	Y
Flu - Quad Valent	Per Injection	\$27.00	\$29.00	Y
MMR	Per Injection	\$58.00	\$61.00	Y



Type of Fees and Charges	Unit Charge Rate	Adopted 2020-21 Fee GST Incl. (where applicable)	Proposed 2021-22 Fee GST Incl. (where applicable)	2021-22 GST Applied 10% Y/N
<b>City Strategy and Integrity - Governance</b>				
<b>OFFICE ACCOMMODATION</b>				
<i>The Civic Centre meeting rooms are available for business and community functions at a competitive fee. The fee includes hall keeper and building costs to ensure cost recovery is achieved. Discounts and concessions apply under the policy for community and charitable organisations. Amounts have been rounded up to the nearest dollar as a practical fee for quoting and administering room bookings.</i>				
<b>Non Profit / Charitable</b>				
<u>Meeting Rooms 1 or 2</u>				
Monday to Friday 8.00am to 5.00pm	Per Hour	\$64.00	\$67.00	Y
Monday to Friday After 5.00pm for a minimum 3 Hours	Per Hour	\$107.00	\$112.00	Y
Saturday or Sunday for a minimum 3 Hours	Per Hour	\$140.00	\$146.00	Y
<b>Commercial</b>				
<u>Meeting Rooms 1 or 2</u>				
Monday to Friday 8.00am to 5.00pm	Per Day	\$665.00	\$692.00	Y
- Half Day Rate - 3 Hours or Less	Half Day	\$337.00	\$351.00	Y
Monday to Friday After 5.00pm	Per Day	\$1,181.00	\$1,229.00	Y
- Half Day Rate - 3 Hours or Less	Half Day	\$591.00	\$615.00	Y
Saturday or Sunday	Per Day	\$1,575.00	\$1,638.00	Y
- Half Day Rate - 3 Hours or Less	Half Day	\$792.00	\$824.00	Y
<b>Non Profit / Charitable</b>				
<u>Meeting Rooms 3 or 4</u>				
Monday to Friday 8.00am to 5.00pm	Per Hour	\$93.00	\$97.00	Y
Monday to Friday After 5.00pm for a minimum 3 Hours	Per Hour	\$140.00	\$146.00	Y
Saturday or Sunday for a minimum 3 Hours	Per Hour	\$191.00	\$199.00	Y
<b>Commercial</b>				
<u>Meeting Rooms 3 or 4</u>				
Monday to Friday 8.00am to 5.00pm	Per Day	\$1,046.00	\$1,088.00	Y
- Half Day Rate - 3 Hours or Less	Half Day	\$526.00	\$548.00	Y
Monday to Friday After 5.00pm	Per Day	\$1,575.00	\$1,638.00	Y
- Half Day Rate - 3 Hours or Less	Half Day	\$787.00	\$819.00	Y
Saturday or Sunday	Per Day	\$2,087.00	\$2,171.00	Y
- Half Day Rate - 3 Hours or Less	Half Day	\$1,047.00	\$1,089.00	Y
<b>Non Profit / Charitable</b>				
<u>Meeting Rooms - Full Function Area</u>				
Monday to Friday 8.00am to 5.00pm	Per Hour	\$186.00	\$194.00	Y
Monday to Friday After 5.00pm for a minimum 3 Hours	Per Hour	\$275.00	\$286.00	Y
Saturday or Sunday for a minimum 3 Hours	Per Hour	\$328.00	\$342.00	Y
<b>Commercial</b>				
<u>Meeting Rooms – Full Function Area</u>				
Monday to Friday 8.00am to 5.00pm	Per Day	\$2,086.00	\$2,170.00	Y
- Half Day Rate - 3 Hours or Less	Half Day	\$1,046.00	\$1,088.00	Y
Monday to Friday After 5.00pm	Per Day	\$3,161.00	\$3,288.00	Y
- Half Day Rate - 3 Hours or Less	Half Day	\$1,580.00	\$1,644.00	Y
Saturday or Sunday	Per Day	\$3,674.00	\$3,821.00	Y
- Half Day Rate - 3 Hours or Less	Half Day	\$1,837.00	\$1,911.00	Y

Type of Fees and Charges	Unit Charge Rate	Adopted 2020-21 Fee GST Incl. (where applicable)	Proposed 2021-22 Fee GST Incl. (where applicable)	2021-22 GST Applied 10% Y/N
<b>FREEDOM OF INFORMATION (FOI)</b>				
<i>The Freedom of Information Act 1982 sets an application fee at two fee units under the Monetary Units Act 2004. For detailed and complex requests additional charges can be made based on a fee for service basis.</i>				
F.O.I. Requests - Complex Requests	Per Application Per Request	Charge based on Service	Charge based on Service	N
<b>City Strategy and Integrity - Strategic Procurement and Property</b>				
<b>PROPERTY RENTALS</b>				
<i>This is a nominal fee paid annually by community groups subject to a licence agreement for the use of the facility. Occupancy arrangements are undertaken in accordance with the 'Leasing and Licensing' Policy.</i>				
Annual Licence Fee	Per Annum	\$210.00	\$220.00	Y
Annual Licence Fee - Scout Groups	Per Annum	\$10.00	\$10.00	Y
Essential Safety Measures (for commercial properties)	Per Annum	New Fee	\$392.00	Y



# Knox City Council

## 2021-22 Fees & Charges



Type of Fees and Charges	Unit Charge Rate	Adopted 2020-21 Fee GST Incl. (where applicable)	Proposed 2021-22 Fee GST Incl. (where applicable)	2021-22 GST Applied 10% Y/N
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### Connected Communities - Family and Children's Services

#### KINDERGARTEN SERVICES

Kindergarten Fee (for Calendar Year 2021)	Per Child	\$1,553.00	\$1,640.00	N
Kindergarten Fee (for Calendar Year 2022)	Per Child	\$1,640.00	\$1,752.00	N
Kindergarten Fee Sibling 10% discount (for Calendar Year 2021)	Per Child	\$155.30	\$164.00	
Kindergarten Fee Sibling 10% discount (for Calendar Year 2022)	Per Child	\$164.00	\$175.20	

#### CHILD CARE

##### Long Day Care

Per Day (all centres)	Per Day	\$147.07	\$151.45	N
Occasional Care	Hourly	\$17.00	\$17.50	N

#### THREE YEAR OLD ACTIVITY PROGRAM

Activity Program Fee	Per 10 Weeks	\$237.00	\$247.00	Y
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#### NETBALL CENTRE OCCASIONAL CARE

Child Minding Fees	Per Child Per Game	\$0.00	\$0.00	N
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#### INTEGRATED EARLY YEARS OPERATIONS

License Fee for Early Years users, using Council owned facilities	Per Annum	\$0.00	\$0.00	N
Licence Fee for Playgroup Committees using Council-owned facilities	Per Annum	\$0.00	\$0.00	N

### Connected Communities - Community Access and Support

#### HOME & COMMUNITY CARE SERVICES

Commonwealth Home Support Programme (CHSP) client fees are based on Community Health Income Ranges/Centrelink Income Test for pensioners.

Clients are not disadvantaged by inability to pay, fee waiving is approved as assessed as appropriate by Service Provider Coordinator.

The income ranges per annum, effective July 2019 are as follows:

Individual Low fee < \$39,089 Medium fee \$39,089 - \$86,208 High fee > \$86,208

Couple Low fee < \$59,802 Medium fee \$59,802 - \$115,245 High fee > \$115,245

\*Family (1 Child) Low fee < \$66,009 Medium fee \$66,009 - \$118,546 High fee > \$118,546

\*plus \$6,206 per additional child

#### HOME MAINTENANCE/MODIFICATIONS

Clients pay for the cost of materials plus the hourly rate.

##### Low:

S - Single (Income Range less than \$39,089 pa) C - Couple (Income Range less than \$59,802 pa) F - Family (1 Child) (Income Range less than \$66,009 pa) (plus \$6,206 additional child per annum)	Per Hour	\$16.40	\$17.00	N
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##### Medium:

S - Single (Income range \$39,089 - \$86,208 pa) C - Couple (Income range \$59,802 - \$115,245 pa) F - Family (Income range \$66,009 - \$118,546 pa) (plus \$6,206 additional child per annum)	Per Hour	\$20.80	\$21.70	N
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Type of Fees and Charges	Unit Charge Rate	Adopted 2020-21 Fee GST Incl. (where applicable)	Proposed 2021-22 Fee GST Incl. (where applicable)	2021-22 GST Applied 10% Y/N
<b>High:</b>				
S - Single (Income range more than \$86,208 pa) C - Couple (Income range more than \$115,245 pa) F - Family (Income range more than \$118,546 pa) (plus \$6,206 additional child per annum)	Per Hour	\$63.00	\$66.00	N
Undisclosed income or compensation	Per Hour (& as per receipt for materials)	\$96.00	\$100.00	N
Service Cancellation - less than 24 hours notice prior to service provision	Per Booking	100% of service booking	100% of service booking	N
<b>FOOD SERVICES</b>				
<b>Centre based &amp; home delivered meals</b>				
Three (3) Course Meal Vulnerable Person as assessed by Specialised Access Team (SAT)	Per Meal	\$5.00	\$5.00	N
Three (3) Course Meal Low Income Medium Income	Per Meal	\$10.40	\$10.80	N
Three (3) Course Meal High Income	Per Meal	\$18.20	\$19.00	N
Two (2) Course Meal Vulnerable Person as assessed by Specialised Access Team (SAT)	Per Meal	\$4.00	\$4.00	N
Two (2) Course Meal (Entrée and Main, or Main and Dessert) Low Income Medium Income	Per Meal	\$8.20	\$8.50	N
Two (2) Course Meal Entree and Main, or Main and Dessert) High Income	Per Meal	\$14.00	\$14.60	N
Service Cancellation - less than 24 hours notice prior to service provision	Per Booking	100% of service booking	100% of service booking	N
<b>ALLIED HEALTH - OCCUPATIONAL THERAPY</b>				
Low Income	Per Consultation	\$11.50	\$12.00	N
Medium Income	Per Consultation	\$17.40	\$18.00	N
High Income	Per Hour	\$114.00	\$119.00	N
Easy Living Equipment Kits - provided at cost to approved reablement clients. Individual items from \$6.40 to \$38.50 each.	Per Kit	\$42.00	\$42.00	N
<b>COMMUNITY TRANSPORT</b>				
Regular bus route passenger	Return Trip	\$6.00	\$6.00	N
Regular bus route passenger	One Way Trip	\$3.00	\$3.00	N
Community Outing	Per Day or Part Day	\$8.70	\$8.70	N
Outing Service Cancellation - less than 24 hours notice prior to service provision	Per Booking	100% of service booking	100% of service booking	N
<b>Casual Group Usage</b>				
In core (business hours) per use - maximum 8 hours	Per Use	\$130.00	\$130.00	Y
Out of core per hour drive time	Per Hour	\$71.00	\$71.00	Y
Out of core booking fee	Per Booking	\$71.00	\$71.00	Y
Emergency Services Groups - Training Courses max. of 8 hours	Per Use	\$135.00	\$135.00	Y

Type of Fees and Charges	Unit Charge Rate	Adopted 2020-21 Fee GST Incl. (where applicable)	Proposed 2021-22 Fee GST Incl. (where applicable)	2021-22 GST Applied 10% Y/N
<b>ACTIVE AGEING</b>				
Events / Workshops - Seniors Festival Events etc	Per Event	\$7.00	\$7.00	N
<b>Connected Communities - Active and Creative Communities</b>				
<b>RECREATIONAL RESERVES</b>				
<i>Recreation and Sporting Grounds / Tennis and Netball Courts / Turf Wickets / Parks and Reserves</i>				
<b>Tennis Courts</b>				
Court Fees	Per Court Per Annum	\$125.00	\$130.00	Y
<b>Tennis Pavilions</b>				
Batterham Park	Per Annum	\$974.00	\$1,013.00	Y
Reta Matthews Reserve (Boronia)	Per Annum	\$937.00	\$975.00	Y
Eildon Park	Per Annum	\$1,036.00	\$1,078.00	Y
Glenfern Park (Ferntree Gully)	Per Annum	\$922.00	\$959.00	Y
Guy Turner Reserve (Guy Turner)	Per Annum	\$659.00	\$686.00	Y
Coleman Road Reserve (Knox City)	Per Annum	\$1,914.00	\$1,991.00	Y
Knox Gardens Reserve (Knox Gardens)	Per Annum	\$1,260.00	\$1,311.00	Y
Carrington Park (Knoxfield)	Per Annum	\$768.00	\$799.00	Y
Miller Park	Per Annum	\$974.00	\$1,013.00	Y
Seebeck Reserve (Rowville)	Per Annum	\$978.00	\$1,018.00	Y
Exner Reserve (Scoresby)	Per Annum	\$1,124.00	\$1,169.00	Y
Templeton Reserve (Templeton)	Per Annum	\$1,617.00	\$1,682.00	Y
Wantirna Reserve (Wantirna)	Per Annum	\$1,022.00	\$1,063.00	Y
Windermere Reserve (Windermere)	Per Annum	\$1,050.00	\$1,092.00	Y
<b>Cricket</b>				
Junior / Vets / Women's / All Abilities Teams	Per Team Per Season	\$85.00	\$89.00	Y
Senior Teams	Per Team Per Season	\$546.00	\$568.00	Y
Winter Senior Teams	Per Team Per Season	\$364.00	\$379.00	Y
<b>Football</b>				
Junior / Vets / Women's / All Abilities Teams	Per Team Per Season	\$336.00	\$350.00	Y
Senior Teams (includes U 19 and Reserves)	Per Team Per Season	\$2,423.00	\$2,520.00	Y
<b>Soccer</b>				
Junior / Vets / Women's / All Abilities Teams	Per Team Per Season	\$213.00	\$222.00	Y
Senior Teams	Per Team Per Season	\$1,463.00	\$1,522.00	Y
<b>Baseball</b>				
Junior / Vets / Women's / All Abilities Teams	Per Team Per Season	\$57.00	\$60.00	Y
Senior Teams	Per Team Per Season	\$417.00	\$434.00	Y
<b>Netball / Court</b>				
Training	Per Court Per Annum	\$88.00	\$92.00	Y

Type of Fees and Charges	Unit Charge Rate	Adopted 2020-21 Fee GST Incl. (where applicable)	Proposed 2021-22 Fee GST Incl. (where applicable)	2021-22 GST Applied 10% Y/N
<b>Facility License Agreements</b>				
Knox Obedience Dog Club	Per Annum	\$2,252.00	\$2,343.00	Y
B.M.X. Club (Knox Park)	Per Annum	\$703.00	\$732.00	Y
Fitness Groups - Community / Not for profit (up to 10 sessions per week)	6 months	\$0.00	\$0.00	Y
Fitness Permit - Commercial (up to 10 sessions per week)	6 months	\$ 1,480.00	\$1,540.00	Y
Eastern Football Netball League - use of Tormore Reserve for the Senior Football Finals series	Per Annum	\$ 3,240.00	\$3,564.00	Y
Eastern Football Netball League - use of Marie Wallace Bayswater Oval for the Senior Football Finals series	Per Annum	\$ 3,240.00	\$3,564.00	Y
<b>Preparation of Turf Wickets</b>				
Tormore Reserve (1 oval)	Per Season	\$8,681.00	\$9,029.00	Y
Marie Wallace - Bayswater Oval (2 ovals)	Per Season	\$11,572.00	\$12,035.00	Y
<b>Reserves / Ovals</b>	Per Point Per Oval Per Season	\$226.00	\$236.00	Y
<i>Charges are seasonal and are based on Council's rating of 1 to 9 points per oval, at a fixed rate per point.</i>				
<b>Casual Users - Sporting Reserves</b>				
Knox Schools and School Sports Associations	No Charge	\$0.00	\$0.00	Y
Knox Community / Non Profit Usage	No Charge	\$0.00	\$0.00	Y
Non Knox Schools / Non Knox Community Usage	Per Day	\$99.00	\$103.00	Y
Commercial Usage (Corporate and Business Activities / Purposes)	Per Day	\$390.00	\$406.00	Y
<b>Pavilions – Rental</b>				
Batterham No. 1	Per Annum	\$1,154.00	\$1,201.00	Y
Batterham Reserve No 2	Per annum	\$578.00	\$602.00	Y
Bayswater Oval	Per Annum	\$1,154.00	\$1,201.00	Y
Bayswater Park	Per Annum	\$578.00	\$602.00	Y
Benedikt Park No. 1	Per Annum	\$578.00	\$602.00	Y
Carrington Park	Per Annum	\$1,154.00	\$1,201.00	Y
Chandler Park	Per Annum	\$578.00	\$602.00	Y
Colchester Park	Per Annum	\$1,154.00	\$1,201.00	Y
Dobson No. 1	Per Annum	\$578.00	\$602.00	Y
Egan Lee No. 1	Per Annum	\$1,154.00	\$1,201.00	Y
Eildon No. 1	Per Annum	\$1,154.00	\$1,201.00	Y
Exner Reserve (Scoresby)	Per annum	\$1,154.00	\$1,201.00	Y
Fairpark No. 1	Per Annum	\$578.00	\$602.00	Y
Gilbert	Per Annum	\$578.00	\$602.00	Y
Guy Turner	Per Annum	\$1,154.00	\$1,201.00	Y
HV Jones Reserve	Per Annum	\$578.00	\$602.00	Y
Kings Park Athletics	Per Annum	\$578.00	\$602.00	Y
Kings Park No. 1	Per Annum	\$1,154.00	\$1,201.00	Y
Kings Park B / Ball No. 1	Per Annum	\$1,154.00	\$1,201.00	Y
Knox Gardens No. 1	Per Annum	\$1,154.00	\$1,201.00	Y
Knox Gardens No 2	Per Annum	\$578.00	\$602.00	Y
Knox Park Soccer	Per Annum	\$578.00	\$602.00	Y
Lakesfield	Per Annum	\$1,154.00	\$1,201.00	Y

Type of Fees and Charges	Unit Charge Rate	Adopted 2020-21 Fee GST Incl. (where applicable)	Proposed 2021-22 Fee GST Incl. (where applicable)	2021-22 GST Applied 10% Y/N
Lewis Park No. 1	Per Annum	\$578.00	\$602.00	Y
Liberty Ave Reserve	Per Annum	\$1,154.00	\$1,201.00	Y
Llewellyn No. 1	Per Annum	\$578.00	\$602.00	Y
Miller	Per Annum	\$578.00	\$602.00	Y
Milpera	Per Annum	\$578.00	\$602.00	Y
Parkridge	Per Annum	\$578.00	\$602.00	Y
Pickett	Per Annum	\$578.00	\$602.00	Y
Rowville No. 1	Per Annum	\$1,154.00	\$1,201.00	Y
Rowville No 2	Per Annum	\$578.00	\$602.00	Y
Sasses	Per Annum	\$578.00	\$602.00	Y
Schultz	Per Annum	\$578.00	\$602.00	Y
Stud Park	Per Annum	\$578.00	\$602.00	Y
Talaskia	Per Annum	\$578.00	\$602.00	Y
Templeton	Per Annum	\$578.00	\$602.00	Y
Tormore	Per Annum	\$1,154.00	\$1,201.00	Y
Walker Wantirna South Res	Per Annum	\$1,154.00	\$1,201.00	Y
Wally Tew Reserve (Ferntree Gully)	Per Annum	\$1,154.00	\$1,201.00	Y
Wantirna	Per Annum	\$578.00	\$602.00	Y
Windermere	Per Annum	\$578.00	\$602.00	Y
<b>Netball Pavilions</b>				
Fairpark Netball Shed	Per Annum	\$164.00	\$171.00	Y
Mountain Gate Netball Club Pavilion	Per Annum	\$164.00	\$171.00	Y
Walker Reserve Netball Pavilion	Per Annum	\$578.00	\$602.00	Y
<b>FESTIVALS &amp; EVENTS</b>				
<i>All Council run events</i>				
<b>Stall Holders (Commercial and Other)</b>				
Craft and / or Theme Makers Market Site	Per Day	\$80.00	\$84.00	Y
Commercial Food - Large	Per Day	\$436.00	\$454.00	Y
Commercial Food - Medium	Per Day	\$327.00	\$341.00	Y
Commercial Food - Small	Per Day	\$225.00	\$234.00	Y
Market Site - Large	Per Day	\$289.00	\$301.00	Y
Market Site - Medium	Per Day	\$217.00	\$226.00	Y
Market Site - Small	Per Day	\$146.00	\$152.00	Y
Additional - Chairs	Per Item Per Day	\$5.00	\$6.00	Y
- Tables	Per Item Per Day	\$24.00	\$25.00	Y
- Marquees (3x3)	Per Item Per Day	\$236.00	\$246.00	Y
- Marquees (6x3)	Per Item Per Day	\$631.00	\$657.00	Y
Electricity - 10 amps	Per Site Per Day	\$21.00	\$22.00	Y
- 15 amps	Per Site Per Day	\$32.00	\$34.00	Y
- 30 amps	Per Site Per Day	\$53.00	\$56.00	Y

Type of Fees and Charges	Unit Charge Rate	Adopted 2020-21 Fee GST Incl. (where applicable)	Proposed 2021-22 Fee GST Incl. (where applicable)	2021-22 GST Applied 10% Y/N
Weights (marquee)	Per Site Per Day	\$10.00	\$11.00	Y
<b>Stall Holders (Community)</b>				
Community Food Vendor Package - Small 3x3m (includes marquee 1x table, 2x chairs)	Per Day	\$0.00	\$0.00	Y
Community Food Vendor Package - Medium 3x6m (includes marquee 1x table, 2x chairs)	Per Day	\$200.00	\$208.00	Y
Community Food Vendor Package - Large 3x9m (includes marquee 1x table, 2x chairs)	Per Day	\$289.00	\$301.00	Y
Market Site Package - Small 3x3m (includes marquee 1x table, 2x chairs)	Per Day	\$0.00	\$0.00	Y
Market Site Package - Medium 3x6m (includes marquee 1x table, 2x chairs)	Per Day	\$130.00	\$136.00	Y
Market Site Package - Large 3x9m (includes marquee 1x table, 2x chairs)	Per Day	\$193.00	\$201.00	Y
<b>FERNTREE GULLY COMMUNITY ARTS CENTRE</b>				
Regular Hire Groups (minimum 2 hire bookings per term)	Per Hour	\$34.00	\$36.00	Y
Casual Hire / Room (weekdays)	Per Hour	\$40.00	\$42.00	Y
Saturday Night Function	Per 6 Hours	\$723.00	\$752.00	Y
Saturday Night Function	Per Hour	\$153.00	\$160.00	Y
Clean Up Fee	Per Hour or Part Thereof	\$194.00	\$202.00	Y
Delay Exit Fee	Per Hour or Part Thereof	\$194.00	\$202.00	Y
<i>Bonds (refundable) - Refer to the end of the Community Services Facilities section.</i>				
<b>Activities</b>				
<i>Ferntree Gully Community Arts Centre offers a range of community arts classes.</i>				
Pottery Classes Fees - Adult	Per 3 Hour Class	New Fee	\$25.00	Y
Arts/Cultural Class Fees - Adult	Per 2 Hour Class	New Fee	\$20.00	Y
Art Equipment Sales (Clay Blocks - Students only)	Per 10 Kg block	New Fee	\$13.00	Y
Pottery Firing Fees (Students Only)	Per Firing	New Fee	\$5.00	Y
Pottery Classes Fees - Children	Per 1.5 Hour Class	New Fee	\$17.00	Y
Arts/Cultural Class Fees - Children	Per 1.5 Hour Class	New Fee	\$17.00	Y
<b>ROWVILLE COMMUNITY CENTRE</b>				
<b>Hire Type</b>				
Multi - purpose Hall - Function	Per Hour	\$135.00	\$141.00	Y
Multi - purpose Hall - Function - 6 Hours	Per 6 Hours	\$661.00	\$688.00	Y
Multi - purpose Hall - Sports	Per Hour	\$40.00	\$42.00	Y
Multi - purpose Hall - Show Concert	Per Hour	\$142.00	\$148.00	Y
Multi - purpose Hall - Activity	Per Hour	\$50.00	\$52.00	Y
Multi - Purpose Hall - Meetings and Seminars	Per Hour	\$142.00	\$148.00	Y
Meetings / Regular Hire MR 1 and 2 (One Room)	Per Hour	\$30.00	\$32.00	Y
Meetings / Regular Hire MR 1 and 2 (Both)	Per Hour	\$60.00	\$63.00	Y
Meetings / Regular Hire MR 3 and 4 (One Room)	Per Hour	\$30.00	\$32.00	Y

Type of Fees and Charges	Unit Charge Rate	Adopted 2020-21 Fee GST Incl. (where applicable)	Proposed 2021-22 Fee GST Incl. (where applicable)	2021-22 GST Applied 10% Y/N
Meetings / Regular Hire MR 3 and 4 (Both)	Per Hour	\$60.00	\$63.00	Y
Meetings / Regular Hire - Interview Room 1	Per Hour	\$27.00	\$29.00	Y
Meetings / Regular Hire - Interview Room 2	Per Hour	\$29.00	\$31.00	Y
Function Hire / MR 5,6 and 7	Per Hour	\$111.00	\$116.00	Y
Function Hire / MR 5, 6 and 7 - 6 Hours	Per 6 Hours	\$650.00	\$676.00	Y
Function Hire / MR 8 and 9	Per Hour	\$86.00	\$90.00	Y
Function Hire / MR 8 and 9 - 6 Hours	Per 6 Hours	\$524.00	\$545.00	Y
Function Hire Cleaning / MR 5, 6, 7, 8 and 9	Per Hour or Part Thereof	\$100.00	\$104.00	Y
<b>School Hire (Knox Schools are entitled to a 20% discount)</b>				
Function - Tennis Pavilion	Per Hour	\$60.00	\$63.00	Y
Function - Tennis Pavilion - 4 Hours	Per 4 Hours	\$191.00	\$199.00	Y
Meetings - Tennis Pavilion	Per Hour	\$30.00	\$32.00	Y
Kitchen (max 3 hours)	Per Hour	\$33.00	\$35.00	Y
Stage	Per Hour	\$11.50	\$12.00	Y
Basketball Court Hire - Single Casual Entry "Drop In"	Per Hour	\$3.50	\$3.50	Y
Badminton Court Hire *	Per Hour	\$23.00	\$24.00	Y
Tennis Court Hire *	Per Hour	\$22.00	\$23.00	Y
Tennis Court Hire (including lighting)	Per Hour	\$30.00	\$32.00	Y
<i>* Senior sports people are eligible to received a 40% discount on court hire charges specified above.</i>				
Soccer / Futsal Court Hire	Per Hour	\$27.00	\$29.00	Y
Soccer / Futsal Court Hire (including lighting)	Per Hour	\$30.00	\$32.00	Y
Clean Up Fee	Per Hour or part thereof	\$197.00	\$205.00	Y
Delay Exit Fee	Per Hour or part thereof	\$197.00	\$205.00	Y
<b>Activities</b>				
<i>The Centre co-ordinates a range of leisure activities i. e. Yoga, Aerobics, "Living Longer Living Stronger". The determination of fees associated with these programs considers direct and indirect costs and fees charged by competitors.</i>				
Yoga	Per Session	\$14.00	\$15.00	Y
Stretch and Tone	Per Session	\$10.00	\$11.00	Y
Living Longer Living Stronger	Per Session	\$7.00	\$7.00	Y
Gentle Exercise	Per Session	\$7.00	\$7.00	Y
Senior Sports - Session	Per Session	\$5.50	\$5.50	Y
Administration / Cancellation Fee (Activity Group Program)	Per Term	\$60.00	\$63.00	Y
<b>KNOX REGIONAL NETBALL CENTRE (KRNC)</b>				
<b>Stadium Charges - For Competition</b>				
Junior	Per Court Per Game	\$28.00	\$30.00	Y
Junior	Per Court Per Game	\$63.00	\$66.00	Y
Door Entry - Night Senior / Players and Spectators	Per Admission	\$3.00	\$3.00	Y
<b>Stadium Charges - For Training</b>				
Weekdays / Court	Per Court Per Hour	\$38.00	\$40.00	Y
Weekends / Court	Per Court Per Hour	\$47.00	\$49.00	Y



Type of Fees and Charges	Unit Charge Rate	Adopted 2020-21 Fee GST Incl. (where applicable)	Proposed 2021-22 Fee GST Incl. (where applicable)	2021-22 GST Applied 10% Y/N
<b>Room Hire</b>				
Meeting Rooms - Association	Per Hour	\$30.00	\$32.00	Y
Meeting Room - Casual hire	Per Hour	\$36.00	\$38.00	Y
Saturday Association Room	Per Saturday	\$130.00	\$136.00	Y
MDNA Administration Office	Per Annum	\$1,260.00	\$1,311.00	Y
<b>Outdoor Courts</b>				
Casual Hire	Per Court Per Game	\$22.00	\$23.00	Y
Casual Hire - Day (Tournaments)	Per Day	\$506.00	\$527.00	Y
Association - Saturday	Per Court Per Annum	\$373.00	\$388.00	Y
Night Use (lights) Per Court per hour	Per Court Per Hour	\$30.00	\$32.00	Y
<b>KRNC Competitions</b>				
Ladies Competitions (KRNC)	Per Team Per Game	\$60.00	\$60.00	Y
Mixed Competitions (KRNC)	Per Team Per Game	\$60.00	\$60.00	Y
Team Registration KCC Competition - Ladies Competition	Per Team Per Season	\$60.00	\$60.00	Y
Team Registration KCC Competition - Mixed Competition	Per Team Per Season	\$60.00	\$60.00	Y
<b>Functions</b>				
Casual Hire - Entire Stadium Netball Usage	Min 8 Hours	\$629.00	\$655.00	Y
Casual Hire - Functions	Min 8 Hours	\$945.00	\$983.00	Y
<b>CARRINGTON PARK LEISURE CENTRE</b>				
<b>Not for Profit / Community Group Rates:</b>				
Activity Room	Per Hour	\$ 19.50	\$21.00	Y
Art	Per Hour	\$ 10.50	\$11.00	Y
Gym	Per Hour	\$ 19.50	\$21.00	Y
Meeting Room 1	Per Hour	\$ 10.50	\$11.00	Y
Meeting Room 2	Per Hour	\$ 12.50	\$13.00	Y
Meeting Rooms 1 and 2	Per Hour	\$ 22.50	\$24.00	Y
Office	Per Hour	\$ 10.50	\$11.00	Y
Squash Courts	Per Hour	\$ 13.50	\$15.00	Y
<b>KNOX COMMUNITY ARTS CENTRE</b>				
<b>Not for Profit / Community Group Rates:</b>				
Supper / Meeting Room (up to 6 hours)	Per Hour	\$38.00	\$40.00	Y
Supper / Meeting Room (6 hours plus)	Per Hour	\$34.00	\$36.00	Y
Theatre - No Biobox (house lights only). Eg. rehearsals, meetings, seminars etc.	Per Hour	\$38.00	\$40.00	Y
Theatre - With Biobox. Includes a compulsory venue technician for biobox operation. Includes access to kitchen, green room and audience access to foyer with supper room opened as required. Minimum 4 hour booking. Eg. Theatre shows, productions, stage presentations.	Per Hour	\$116.00	\$121.00	Y



Type of Fees and Charges	Unit Charge Rate	Adopted 2020-21 Fee GST Incl. (where applicable)	Proposed 2021-22 Fee GST Incl. (where applicable)	2021-22 GST Applied 10% Y/N
Entire Facility Functions, productions and performances etc that require exclusive access to all areas. Includes bio box and one compulsory technician. Minimum 6 hour booking.	Per Hour	\$146.00	\$152.00	Y
<b>Commercial / Other Group Rates</b>				
Supper / Meeting Room (up to 6 hours)	Per Hour	\$59.00	\$62.00	Y
Supper / Meeting Room (6 hours plus or regular hirers)	Per Hour	\$51.00	\$54.00	Y
Theatre - No Biobox (house lights only). Eg. rehearsals, meetings, seminars etc.	Per Hour	\$64.00	\$67.00	Y
Theatre - With Biobox. Includes a compulsory venue technician for biobox operation. Includes access to kitchen, green room and audience access to foyer with supper room opened as required. Minimum 4 hour booking. Eg. Theatre shows, productions, stage presentations.	Per Hour	\$194.00	\$202.00	Y
Entire Facility Functions, productions and performances etc that require exclusive access to all areas. Includes bio box and one compulsory technician. Minimum 6 hour booking.	Per Hour	\$243.00	\$253.00	Y
<b>COMMUNITY SERVICES FACILITIES</b>				
<b>Community Services Facilities - Bonds (Refundable)</b>				
All Functions with alcohol - Level 3	Per Function	\$1,175.00	\$1,175.00	N
Major Functions (over 150 persons) without alcohol - Level 2	Per Function	\$700.00	\$700.00	N
Smaller Functions (1 to 150 persons) without alcohol - Level 1	Per Function	\$360.00	\$360.00	N

# Knox City Council

## 2021-22 Fees & Charges



Type of Fees and Charges	Unit Charge Rate	Adopted 2020-21 Fee GST Incl. (where applicable)	Proposed 2021-22 Fee GST Incl. (where applicable)	2021-22 GST Applied 10% Y/N
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### People and Innovation - People Partnerships

#### RISK MANAGEMENT

*Council provides a service for hirers of Council facilities to take out one off Insurance Cover to support their event. All users must hold appropriate insurance to obtain a booking.*

#### Public Liability Insurance for external hirers of Council facilities

Attendances 0 - 100	Per Hire	\$83.00	\$87.00	Y
Attendances 101 +	Per Hire	\$125.00	\$130.00	Y

# Knox City Council

## 2021-22 Fees & Charges



Type of Fees and Charges	Unit Charge Rate	Adopted 2020-21 Fee GST Incl. (where applicable)	Proposed 2021-22 Fee GST Incl. (where applicable)	2021-22 GST Applied 10% Y/N
<b>Infrastructure - Community Infrastructure</b>				
<b>CHARGEABLE WORKS</b>				
<i>Chargeable works are levied to provide reinstatement of damage to Council's assets, i. e. Road, nature strip openings and special works requests from residents. This work is charged on a total cost recovery plus a 50% administration charge.</i>				
Chargeable Works (Total direct costs + 50%)	Per Job	1.5 x (total direct cost)	1.5 x (total direct cost)	N
<b>Road Opening Inspections:</b>				
Nature strip opening	Per Opening	\$187.00	\$195.00	N
Connection to Council Drain or Kerbing	Per Opening	\$187.00	\$195.00	N
Road Opening	Per Opening	\$187.00	\$195.00	N
Concrete Crossing	Per Opening	\$187.00	\$195.00	N
General Concrete Works	Per Opening	\$187.00	\$195.00	N
Weekend Supervision up to 3 hours	Per Hour	\$166.00	\$173.00	N
Weekend Supervision greater than 3 hours	Per Hour	\$187.00	\$195.00	N
Asset Protection Fees	Per Inspection	\$187.00	\$195.00	N
Information Request	Per Request	\$33.00	\$35.00	N
<b>COUNCIL RESERVES</b>				
<i>Chargeable works are levied to provide reinstatement of damage to Council's assets, i. e. Road, nature strip openings and special works requests from residents. This work is charged on a total cost recovery plus a 50% administration charge.</i>				
<b>Bonds (refundable)</b>				
All access permits	Per Application	\$1,490.00	\$1,550.00	N
Temporary on - site storage material bonds	Per Application	\$745.00	\$775.00	N
<b>MILLERS HOMESTEAD</b>				
Wedding Ceremony	Per Wedding	\$383.00	\$399.00	Y
Wedding Photographs	Per Wedding	\$248.00	\$258.00	Y
<b>Council Training</b>				
Programs / Seminar	Per Day	\$225.00	\$234.00	Y
Programs / Seminar (4 hours)	Half Day	\$124.00	\$129.00	Y
Council Functions	Per Function	\$180.00	\$188.00	Y
<b>Sustainable Infrastructure</b>				
<b>REFUSE DISPOSAL</b>				
<i>Fees and charges strongly correlate to Contracted rate.</i>				
<b>GARBAGE, WASTE &amp; RECYCLE COLLECTION</b>				
<b>Industrial / Commercial 240 litre bin:</b>				
Garbage weekly service, includes recycle weekly	Per Service	\$423.00	\$478.00	N
Garbage 5 weekday service, includes recycle weekly	Per Service	\$1,294.00	\$1,651.00	N
Additional 240 litre Recycle Bin	Per Bin	\$159.00	\$159.00	N
<b>Dorset Square Service:</b>				
Office based premises	Annual	\$305.00	\$336.00	N
Retail based premises	Annual	\$908.00	\$999.00	N

Type of Fees and Charges	Unit Charge Rate	Adopted 2020-21 Fee GST Incl. (where applicable)	Proposed 2021-22 Fee GST Incl. (where applicable)	2021-22 GST Applied 10% Y/N
Food based premises less than 200 square metres floor area	Annual	\$2,722.00	\$2,994.00	N
Food based premises greater than 200 square metres floor area	Annual	\$6,347.00	\$6,982.00	N
<b>Non- Rateable Properties 240 litre bin:</b>				
Garbage weekly service, includes recycle fortnightly	Per Service	\$232.00	\$257.00	N
Garbage 5 weekday service, includes recycle fortnightly	Per Service	\$1,080.00	\$1,294.00	N
Additional 240 litre Recycle Bin	Per Bin	\$88.00	\$84.00	N
<b>Non- Rateable Properties 120 litre bin waste with 240 litre bin recycle:</b>				
Garbage weekly service, includes recycle fortnightly	Per Service	\$172.00	\$217.00	N
Additional 240 litre Recycle Bin	Per Bin	\$88.00	\$84.00	N
<b>Residential:</b>				
120 litre bin Surcharge	Per Bin	\$54.00	\$54.00	N
Optional 240 litre Green Waste Bin	Per Bin	\$109.00	\$95.00	N
Additional 240 litre Recycle Bin	Per Bin	\$88.00	\$84.00	N
Additional 120 litre Household Bin	Per Bin	\$255.00	\$289.00	N
<b>MISCELLANEOUS WASTE CHARGES</b>				
<b>Hard Waste services</b>				
Additional Hard Waste Service	Per Booked Service	New Fee	\$115.00	N
<b>Infrastructure - Operations</b>				
<b>OPEN SPACE MANAGEMENT</b>				
<b>Tree Removal</b>				
Removal of tree due to installation of new crossover	Per Request	Amenity value + Removal costs + Tree planting costs + 2 years maintenance	Amenity value + Removal costs + Tree planting costs + 2 years maintenance	Y